

Risk Based Capital Planning and Management Approach

Presented by Chuck Wolf Technical Services Manager





Objectives

- Improve decision making on asset renewal through improved prioritization of assets across BRA
- Improve long-term capital forecasting through improved assessment of renewal needs

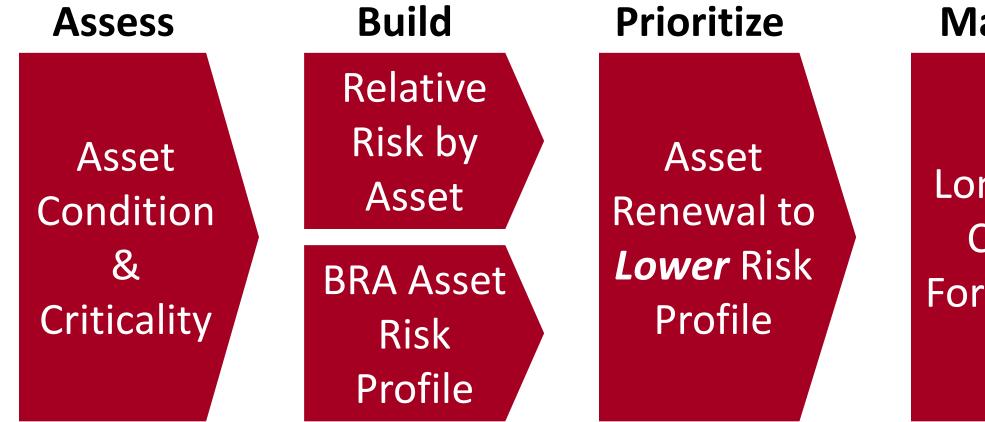
Steering Team

- Blake Kettler, Don Malovets, Jay Middleton, Davy **Moore, Brett Thomas, and Connie Tucker**
- Brad Brunett, David Collinsworth, Jim Forte, Michael **McClendon, David Thompson, and Lauralee Vallon**





Process, In General



Meeting Date: January 28, 2019



Manage

Long-Term Capital Forecasting



Assessing Assets...

2011 Condition Assessment Standards

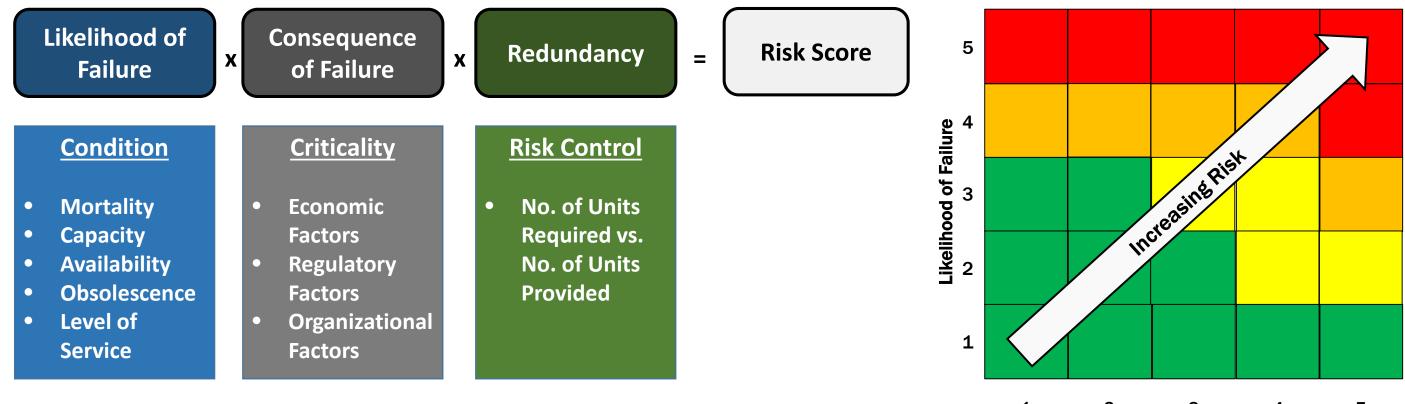
2011 Criticality Assessment Standards

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		1	2	3	4	5			Low	Medium	High
		Excellent	Good	Adequate	Poor	Very Poor			Consequence	Consequence	Consequence
	Physical Condition	New or practically new	>75% of effective useful life remaining	75% to 25% of effective useful life remaining	<25% of effective useful life remaining	Failed or failure imminent	CRITICALITY	Safety (30%)		than 1 day lost	Serious injury or death to personnel or public
CONDITION	Perfo Con	Meets current & future capacity needs OR	NOT USED	Meets current capacity needs but not future OR	NOT USED	Does not meet current capacity needs OR		Customer Service (30%)	No Impact OR Full Redundancy	ocalized service outages impacts OR Partial	Long duration or Widespread service outages or impacts
		Meets current and anticipated future regulations		Meets current regulations but not future		Does not meet current or future regulations		Regulatory Compliance (30%)	No Impact OR Full Redundancy	compliance event OR Partial	Major State or Federal non- compliance event
		OR Minimal maintenance required to function		OR Routine maintenance required to function		OR Frequent, costly maintenance required to function		O&M Issues (10%)	No Extraordinary Cost Impact	Significant cost to repair, performed with existing contracts or forces	repair, requiring emergency





Identifying relative asset risk...

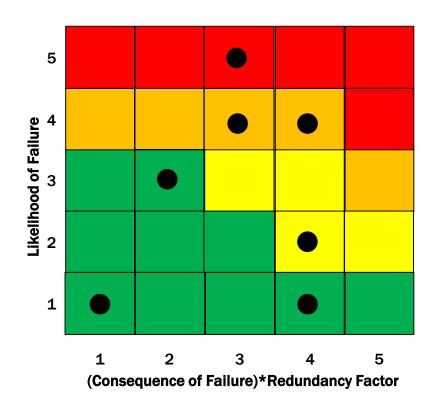


3 5 1 2 Δ (Consequence of Failure)*Redundancy Factor

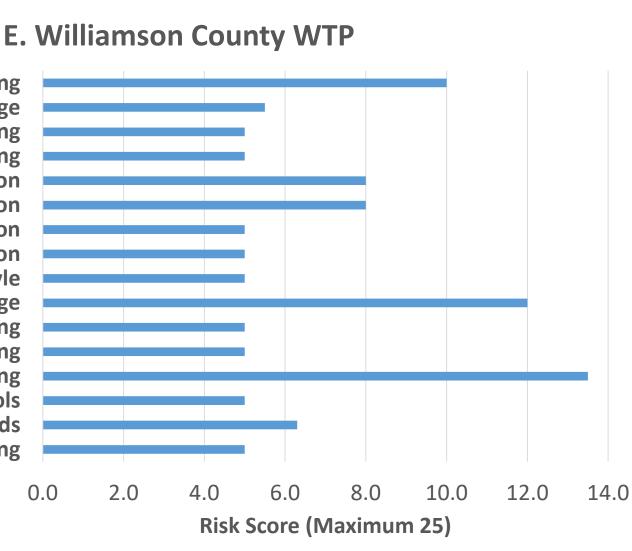




Reviewing Risk Profile...



Intake Pumping Raw Water Terminal Storage Raw Water Pumping Rapid Mixing East Plant Solids Clarification West Plant Solids Clarification **East Plant Filtration** West Plant Filtration **Backwash Recyle Finished Water Storage High Service Pumping Residuals Handling Chemical Handling Instrumentation & Controls Buildings & Grounds Yard Piping**







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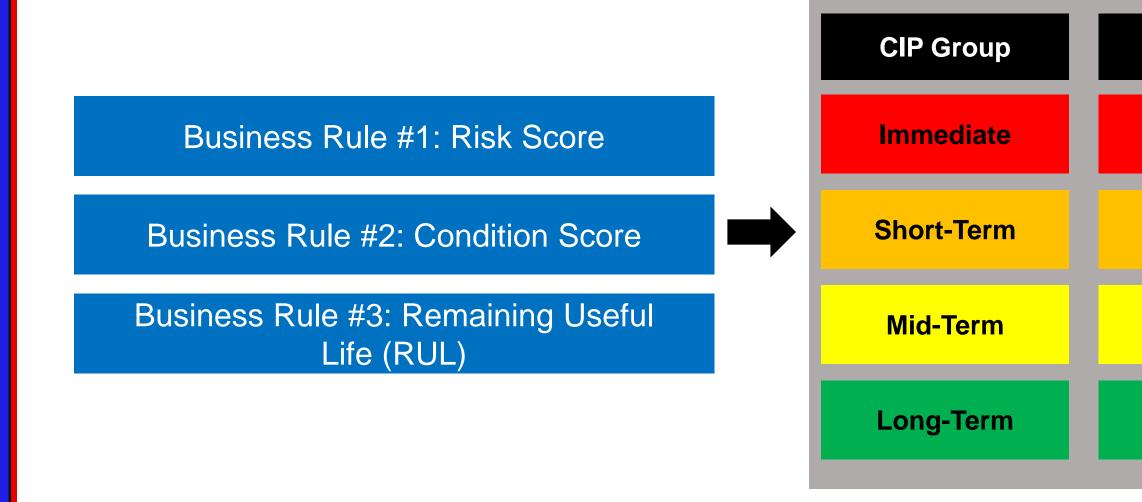
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Prioritize Assets to Reduce Risk Profile...





Definition

Repair/Replace 1 – 5 Years

Repair/Replace 6 – 10 Years

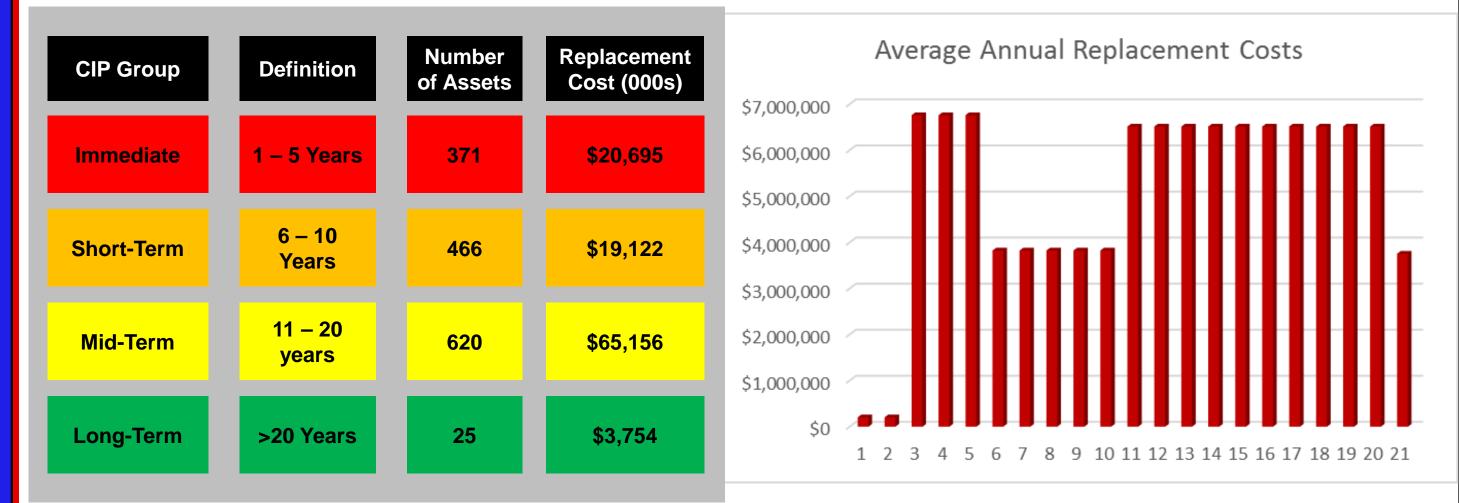
Repair/Replace 11 – 20 years

Repair/Replace >20 Years





Use Asset Groups to Improve Long-Term Capital Forecasting...



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Next Steps

- FY19 Efforts
 - Establish asset hierarchy to assign criticality information to groups of assets
 - Map hierarchy to Infor financial database
 - Perform gap analysis on asset database
 - Initial assignment of criticality data to asset list





Next Steps

- FY20 Efforts
 - **Develop condition assessment data for all** assets
 - Finalize criticality data for all assets
 - Use prioritization to frame FY21 CIP planning decisions
 - Develop initial estimates of replacement cost and timing for all assets





