



ANNUAL OPERATING PLAN

FY 2026

SEPTEMBER 1, 2025-AUGUST 31, 2026



Brazos
RIVER AUTHORITY

2026
BRAZOS RIVER AUTHORITY
ANNUAL OPERATING PLAN



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BRAZOS RIVER AUTHORITY

FY 2026 ANNUAL OPERATING PLAN

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OVERVIEW AND STRATEGIC INITIATIVES



Brazos
RIVER AUTHORITY

Board of Directors

Director



Gary Boren

Director



Austin Ruiz, O.D.

Director



Judy Ann Krohn, Ph.D.

Director



Catherine "Cat" Parks

Presiding Officer



Cynthia A. Flores

Director



Jennifer "Jen" Henderson

Director



Christine Giese

Director



Mike Fernandez

Director



Jim Lattimore, Jr.

BRAZOS RIVER BASIN

Lubbock

Abilene

Graford

Hamilton



BRAZOS RIVER AUTHORITY



MANAGEMENT TEAM



Matt Phillips
Deputy General
Manager



David Collinsworth
General Manager/CEO



Lauralee Vallon
General Counsel



Michele Giroir
Chief Financial
Officer



Jon King
Chief Strategic
Officer



Luke Collins
Chief Technology
Officer



Crystal Wilde
Chief Human
Resources Officer



Blake Kettler
Chief Planning
Officer



Brad Brunett
Chief Operations
Officer



Michael McClendon
Chief Projects
Officer



Judi Pierce
Public Information
Officer



Tiffany Malzahn
Chief Environmental
Officer



Aaron Abel
Water Services
Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Brazos River Authority
Texas**

For the Fiscal Year Beginning

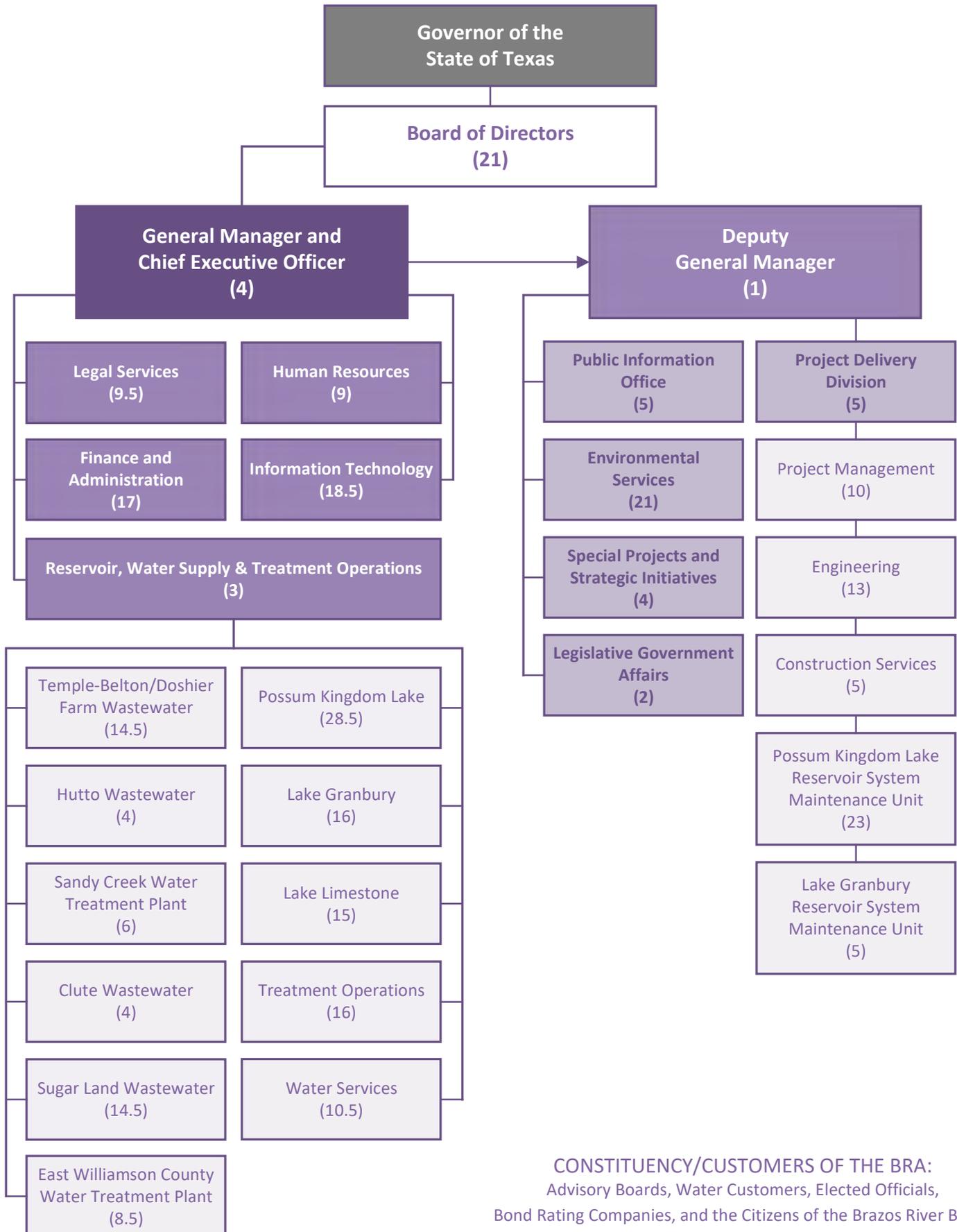
September 01, 2024

Christopher P. Morrill

Executive Director

BRAZOS RIVER AUTHORITY ORGANIZATIONAL CHART

(Including Position Counts)



CONSTITUENCY/CUSTOMERS OF THE BRA:
 Advisory Boards, Water Customers, Elected Officials,
 Bond Rating Companies, and the Citizens of the Brazos River Basin.



Brazos River Authority Strategic Plan FY2024 – FY2029

Mission Statement

The Brazos River Authority (BRA) exists to develop, manage, and protect the water resources of the Brazos River Basin.

Vision Statement

To be a trusted leader in water resource quality, availability, and resiliency for current and future generations of the Brazos River Basin.

Guiding Principles

- Quality People – The right people for the right job
- Integrity and Respect
- Ownership and Accountability
- Commitment to Service and Stewardship
- Innovation and Continuous Improvement

Goals, Objectives, and Strategies

I. Develop water resources to support the needs of the basin.

- a. Continue the development of surface and groundwater projects with consideration of customer needs, environmental sensitivity, and economic feasibility.
 1. Delivery of the Allens Creek Reservoir project.
 2. Complete Lake Whitney Reallocation study.
 3. Develop additional groundwater supplies for conjunctive use with surface water supplies.
 4. Participate in groundwater/surface water interface studies that advance the understanding of the water transfer between groundwater and surface water systems.
- b. Support the development of innovative water projects with consideration of customer needs, environmental sensitivity, and economic feasibility.
 1. Explore aquifer storage and recovery options for use in the basin.
- c. Research and develop infrastructure needed for the conveyance/transportation of water to areas of need.
 1. Delivery of the Lake Belton-Stillhouse Hollow Pipeline project.

II. Manage water resources for the benefit of the basin.

- a. Manage water resources as a system.
 1. Operate and manage our existing water supply system in an efficient manner in consideration of our customer needs, water rights, the environment, and contracts.
 2. Update the Water Management Plan.

Goals, Objectives, and Strategies

- b. Ensure the operation and maintenance of BRA water supplies and associated infrastructure in a safe, responsible manner in compliance with all applicable requirements.
 - 1. Complete Williamson County Regional Raw Water Line maintenance and improvements.
 - 2. Expand East Williamson County Regional Water System and complete maintenance and improvements.
 - 3. Complete Lake Limestone Dam maintenance and improvements.
 - 4. Complete Morris Sheppard Dam maintenance and improvements.
 - 5. Complete DeCordova Bend Dam maintenance and improvements.
- c. Provide for contract operation and maintenance of water and wastewater treatment facilities in situations where there is a benefit or desire by the customer entity, a benefit to the BRA, and alignment with BRA capabilities.
 - 1. Continue water and wastewater treatment operations.
 - 2. Explore treatment operations opportunities.

III. Protect the water resources we are entrusted with.

- a. Environmental leadership through monitoring programs and studies to support the development, management, and protection of the water resources of our basin.
 - 1. Enhance data collection efforts.
 - 2. Improve process related to water quality sampling.
 - 3. Expand programs to further our knowledge base.

Goals, Objectives, and Strategies

- b. Ensure environmental stewardship and resource protection through strategic partnerships and engagement in policy development.
 - 1. Implement species conservation strategies through collaborative processes.
 - 2. Conduct environmental studies to support science-based decision making.
 - 3. Continued engagement in policy discussions.
- c. Promote responsible water resource management now and in the future.
 - 1. Support and engage in current infrastructure maintenance and operation projects.
 - 2. Serve as a resource to inform future project development.
 - 3. Identify opportunities for water resource management improvements.

IV. Advance operational efficiency.

- a. Active engagement in planning processes to ensure readiness for future basin needs.
 - 1. Participate in state water planning.
 - 2. Engage in strategic planning.
 - 3. Participate in state flood planning.
- b. Proactive process improvements to support stewardship of resources.
 - 1. Complete Risk Based Capital Asset Management project.
 - 2. Improve long range financial forecasting ability.
 - 3. Implement internal operational process improvements.
- c. Systematic management of organizational risk.
 - 1. Develop and implement strategic risk management framework.

Goals, Objectives, and Strategies

2. Continue Emergency Management program development.
3. Develop and implement Business Continuity program.

V. Ensure a robust connection with our stakeholders.

- a. Ensure transparency through proactive public information efforts to support the BRA's mission and goals.
 1. Promote BRA educational efforts.
 2. Maintain outreach efforts.
- b. Develop positive working relationships with all stakeholders to strategically position BRA to accomplish its goals.
 1. Continued engagement of Customers and Stakeholders.
- c. Actively monitor and engage on legislative and regulatory initiatives to support the BRA's mission and goals.
 1. Sustain strategic partnerships.
 2. Connection with local elected officials.
 3. Identify and manage key issues.

VI. Cultivate a culture of employee excellence.

- a. Recruit, develop and retain the right people for the right job.
 1. Enhance recruiting efforts.
 2. Invest in employee training and development programs.
- b. Promote an organizational culture that values employee contributions, embraces collaboration, supports diversity, recognizes achievements and encourages a healthy workforce through programs and initiatives.
 1. Foster positive employee relations.

Goals, Objectives, and Strategies

2. Provide holistic wellness benefits and initiatives that promote overall employee well-being.
- c. Ensure a safe working environment, promote a safety conscious attitude in all employees and facilitate the implementation of proactive steps to reduce accidents and incidents.
 1. Deploy a comprehensive safety program.
 2. Effectively respond to accident/incidents.

Brazos River Authority FY 2026 Annual Operating Plan

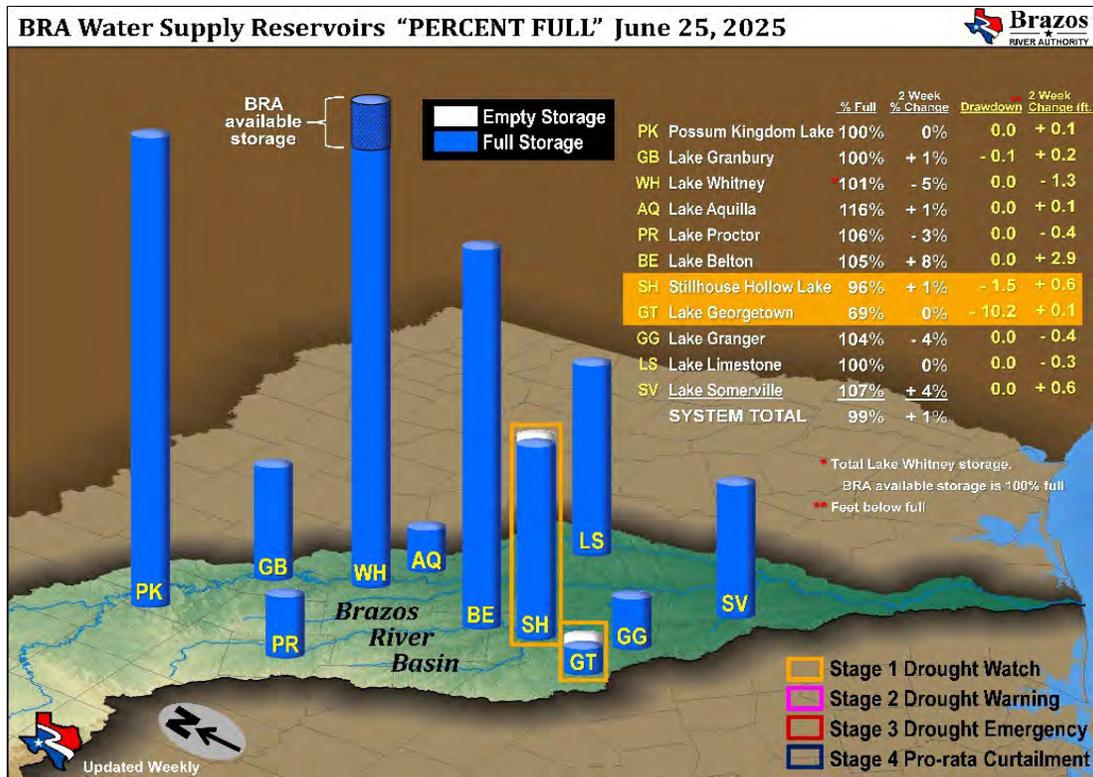
Executive Summary

To the Board of Directors of the Brazos River Authority:

I am honored to present to the Board of Directors the proposed FY 2026 Annual Operating Plan for the Brazos River Authority (BRA). This document represents the culmination of hundreds of hours of work from our dedicated staff throughout the basin.

The State of the Brazos River Authority

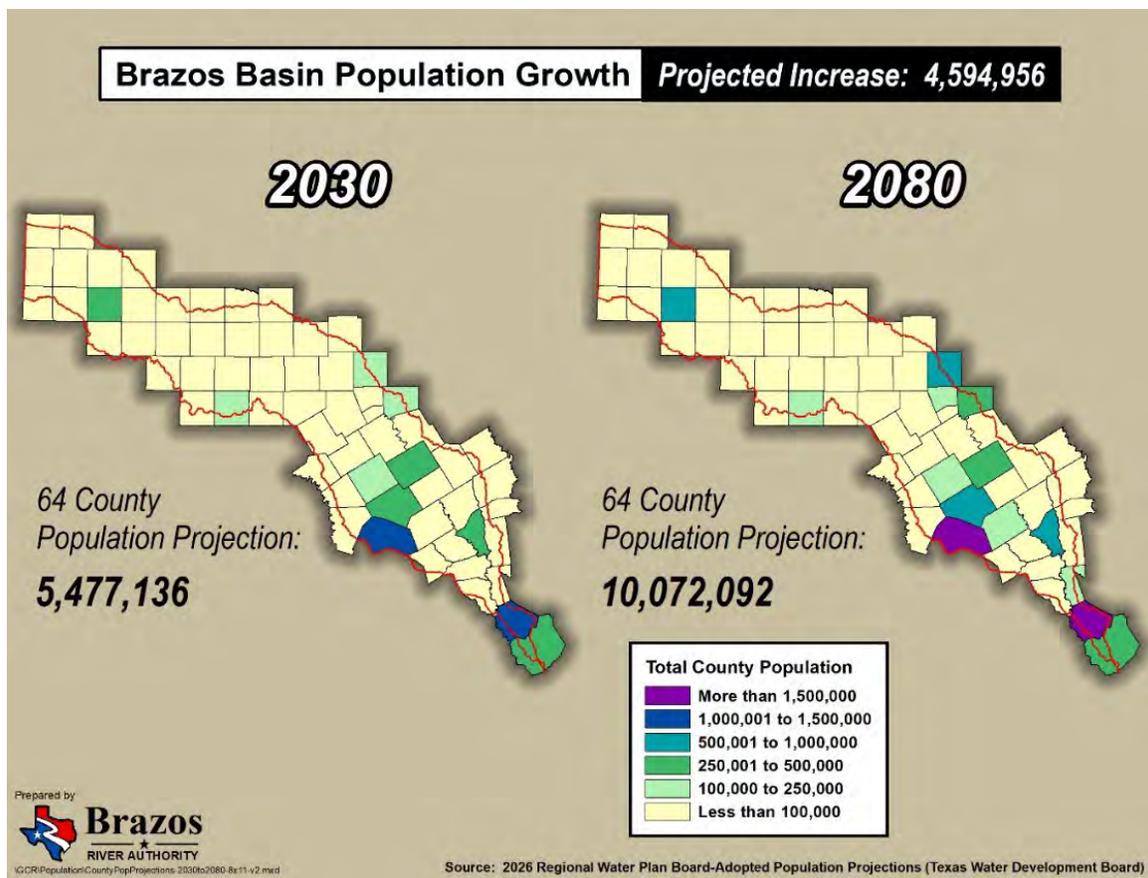
The BRA underwent a substantial reorganization during the latter part of 2024. The purpose of the restructuring was to better align the organization for the future and set the BRA on a path of success going forward. For the past decade or more, the BRA was organized geographically, along basin lines (Upper, Central, and Lower).



While that structure was successful in the past, there was a need to better align the organization along lines of business, mainly Operations and Project Delivery. The BRA needed to shift from a planning-focused structure to one more geared toward delivering the massive water supply and other major projects we are expected to accomplish in the coming years.

In terms of our current water supply, spring and early summer rains have helped bolster our system of reservoirs. While we know drought can come at any time, we are in a positive position heading into another unpredictable Texas summer.

We continue to see high population growth in many areas of our basin, driven by a Texas economy that is expanding faster than the national average. The Brazos basin includes some of the fastest growing areas of the state, if not the country. With this growth comes increased water demands and pressure to develop new water supplies in a much shorter timeframe. Adding to the challenge is the unplanned nature of some of the growing water demands, particularly industrial uses, which often come with little warning, and bring with them additional needs to meet the demands of a growing workforce.



In line with our mission, the BRA will continue to: focus on developing new water supplies, maintain and improve our aging infrastructure, and serve as good stewards of the water supply we already have, in an effort to ensure continued

water availability for future generations. As further detailed below, the BRA continues to make progress in each of these critical areas.

Economic Outlook and Impacts

The U.S. Economy is showing signs of possible slowing in the face of uncertain economic conditions. Most economic indicators from the first half of 2025 were clouded by uncharacteristic buying trends as businesses and consumers rushed to purchase goods ahead of anticipated tariff policies. Expectations for interest rate cuts have shifted to the last quarter of calendar year 2025. Gross Domestic Product, which is a key measure of the country's economic activity, contracted by 0.2%, the first decline since the first quarter of 2022.

The labor market has cooled slightly. Unemployment remains low but has increased from 4% to 4.2%. New jobs are still being added each month, but at a slower rate than in previous years. After initially lagging behind the rate of inflation, wage gains have been helping consumers recover some of their lost buying power.

The Producer Price Index for construction inputs, which measures the average change over time in the selling prices of goods and services used in construction projects, has continued its relentless march upward, increasing 35% in just the last five years and shows no indications of slowing down. Texas is the site of a large number of "mega-projects", including: datacenters, road and bridge work, and other large industrial additions. BRA is competing with all of these projects for the same construction materials, skilled labor and engineering expertise, and it is having a substantial impact on the BRA's Capital Improvement Plan.

The specific impacts of these factors on the BRA are multi-faceted. Stubborn inflation continues to affect the prices of products such as chemicals, equipment, and consumables, which are all vital to BRA's operations. With the strong job market, it is challenging and more expensive to attract and retain qualified and quality employees. Our investments are still seeing good returns even as interest rates decline slightly, but as we continue to spend down reserve balances to fund capital projects, our investment earnings will decrease. We anticipate heading to the debt market for the next few years, and lower interest rates on borrowing will make it less expensive to implement the capital projects that are needed to not only maintain our existing water supplies, but to also create new water supplies to support our growing population.

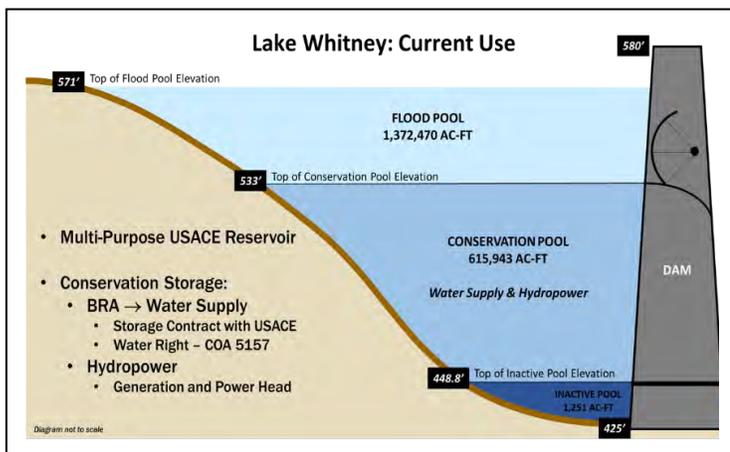
Investment in Strategic Priorities

In keeping with the Board's direction and in consideration of the future needs of the Brazos River Basin, the following projects and programs will be the focus of the BRA for FY 2026, consistent with the BRA's Strategic Plan:

- **Develop water resources to support the needs of the basin**

Lake Whitney Storage Reallocation

Lake Whitney is the largest reservoir in the Brazos River Basin by volume and is unique among others due to its utilization for hydropower generation, with most of its storage unpermitted by the State. Due to its large size and location on the main stem of the Brazos River, Lake Whitney has the potential to provide greater water supply benefits to the basin than BRA is currently authorized. After many years of BRA effort to secure authorization and federal funding, the 2023 United States President’s budget included funding to study the feasibility of a reallocation at Lake Whitney, potentially enabling the BRA to secure additional water supply for the basin. The federal cost share agreement between U.S. Army Corps of Engineers (USACE) and BRA for the three-year reallocation study was executed in the third quarter of FY 2023. This study is



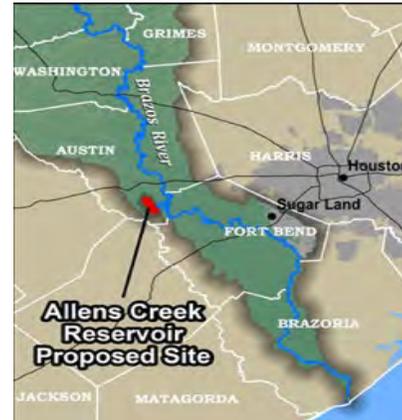
the first step in the process of any major pool reallocation at a USACE reservoir and is anticipated to conclude in FY 2026. Topics that have been evaluated within this study include: various options for reallocating existing storage within the reservoir; the amount of increased water supply

potentially available; potential impacts to hydroelectric generation; effects on structural, environmental, recreational, and cultural resource impacts; the ability of the reservoir to continue to serve its flood control purpose; reallocation costs; and water supply alternatives to reallocation. The Tentatively Selected Plan resulting from the study could increase water supply storage in Lake Whitney from its current level of approximately 57,000 acre-feet to approximately 242,000 acre-feet.

Allens Creek Reservoir

Allens Creek Reservoir is a proposed pumped-storage reservoir located in Austin County in the lower Brazos River Basin. The new reservoir will be filled by pumping water from the Brazos River and storing it for subsequent use by downstream customers. The new reservoir’s primary purpose will be water supply and could increase our available water supply by approximately 100,000

af/yr. In FY 2025, the BRA continued preliminary studies and activities to support permitting and initial design of the reservoir. Upon Board of Directors approval in March 2025, a significant geotechnical investigation was initiated that will provide critical information required for project permitting and design. Throughout FY 2026, staff will continue to engage in activities to support permitting and design efforts that will further the development of the project. Reservoir projects are complex and multifaceted in nature, requiring a lengthy timeframe for completion. The permitting, design, and construction activities for the Allens Creek Reservoir project will likely take a decade or more to complete; however, once the project is complete, it is anticipated to provide a substantial new water supply for the lower Brazos River Basin.



Belhouse Drought Preparedness

The Belhouse Drought Preparedness project, which is a proposed pump station and pipeline from Lake Belton to Lake Stillhouse Hollow, will help meet the growing demand for water at Lake Stillhouse Hollow with existing water supply from Lake Belton. Preliminary engineering work on this project is completed, and engineering design, permitting, and easement acquisition efforts are now underway and will continue through FY 2026.

- **Manage water resources for the benefit of the basin**

System Operation Permit and Water Management Plan Update

The System Operation Permit (Permit) and Water Management Plan (WMP) maximize the availability of water currently accessible to BRA customers throughout the Brazos River Basin. Over the last several years, we have utilized the authorizations and conditions of the Permit and WMP to deliver water to our customers. One condition, which is required by the Texas Commission on Environmental Quality (TCEQ), within the Permit is to update the WMP every ten years. The first submission is due in November 2026, with preparation and planning for this process currently underway.

Williamson County Regional Raw Waterline Expansion

The expansion of pumping capacity for the Williamson County Regional Raw Water Line (WCRRWL) is needed to meet the growing demands of BRA customers at Lake Georgetown. Detailed engineering design efforts began in FY 2025 and will continue through FY 2026. The four existing pumps at the pump station (two 1,250 Horsepower and two 2,500 Horsepower) will be replaced by four new 3,000 Horsepower pumps along with other improvements to the pump station and pipeline.

East Williamson County Regional Water System Expansion

Multifaceted engineering work for the expansion of the East Williamson County Regional Water System (EWCRWS) is underway and will continue in FY 2026. This includes a groundwater blending project, a new treated water pipeline that will deliver treated water from the plant to BRA customers, and an expansion of the surface water treatment plant itself. These projects are expected to collectively increase the capacity of the EWCRWS from 14.5 million gallons per day (mgd) to approximately 30 mgd. In addition to the continued engineering design work, construction of the groundwater blending infrastructure will occur in FY 2026, and easement acquisition will also be underway for the new treated water pipeline.

Dam Maintenance

Maintenance and improvements to existing dam infrastructure are essential for safety and enable us to continue meeting the water supply needs of the Brazos River Basin and our customers. This includes BRA dams and USACE dams that are, in part, funded by the BRA. As the dam infrastructure ages, additional maintenance and the need for replacement and rehabilitation of various components to extend the service life of these facilities is increasing. The BRA's approach to maintenance is multifaceted, relying on the expertise of multi-disciplined engineers, consultants, and contractors, as well as the equally skilled and knowledgeable on-site BRA maintenance staff.

The most significant assessment and maintenance project at Morris Sheppard Dam (Possum Kingdom Lake) is the Concrete Assessment and Service Life Extension (CAASLE) project. The project will guide and focus maintenance activities associated with the concrete elements of the structure for several years. Two other significant maintenance projects at Morris Sheppard Dam (Flow Control Gate Replacement & Pier Plate Wall Replacement) are underway and are being performed through BRA's in-house Reservoir System Maintenance Unit (RSMU).

At DeCordova Bend Dam (Lake Granbury), our Low Flow Facilities project has been a principal area of emphasis providing the ability to more accurately moderate or regulate downstream flows. Construction began in FY 2022 and was expected to be complete in the late Spring FY 2023. Unfortunately, gate manufacturer issues arose just prior to substantial completion. A new gate manufacturer will provide new gates at the end of FY 2025; the project should reach final completion in the first quarter of FY 2026.

At the Sterling C. Robertson Dam (Lake Limestone), a major construction project is underway to replace the five Tainter gates which are utilized to pass flood flows through the reservoir. This project is nearing completion and should conclude in FY 2026. Additional components of this project include replacement of the gate power transmission systems, providing cathodic protection, and new coatings. Work will begin in the coming years on the dam's low flow gates and its hydrostatic relief system.



Significant enhancements and maintenance to our infrastructure is required to continue the level of service these critical assets provide. The various BRA departments, along with our consultants and engineers, are committed to improving and extending the service life of these facilities.

- **Protect the water resources we are entrusted with**

Water Conservation

As a wholesale water provider, BRA actively promotes water conservation and education on its website and in direct communications with its customers.

BRA's website has a section dedicated to water conservation, including articles on conservation inside the home, with a focus on saving consumers' money and utilizing native Texas plants to reduce the amount of required outside watering. Permanent web articles also focus on the process of rainwater harvesting and the overall need for conservation as a means of prolonging this limited natural resource.

The BRA also utilizes its website to highlight articles on water conservation on the home page, focusing on how water conservation applies to current weather and seasonal conditions. These articles are cross marketed on the BRA's social media accounts to draw attention to this pertinent information.

An additional benefit of increased water conservation is that it can delay expensive capital investments to upgrade or expand water and wastewater infrastructure, conserve energy, and protect water quality. The BRA maintains a water conservation plan and assists its customers, where appropriate, by publishing water conservation news and success stories on the BRA website.

We will continue to investigate and evaluate the BRA's role in water conservation strategies and how we can be of better service to our entire customer base in promoting the wise use of water.

Environmental Laboratory Complex

The BRA's existing environmental laboratory was designed over 20 years ago and did not include room for boat storage or workshop space for BRA's aquatic

scientists. Over time, the demands from internal projects and the analyses required by TCEQ have grown to a level where the existing laboratory space is insufficient to support current workloads, does not allow for expansion of additional analyses, and limits BRA's ability to adapt to future regulatory requirements.

In January FY 2024, the Board of Directors authorized the construction of a new Environmental Laboratory Complex consisting of a new laboratory building and a boat storage/workshop building. The design of the new facilities anticipates the need to meet not only current workload and analytical capability needs, but also future needs, as it includes space for expansion of analytical capabilities and volumes. Construction of these facilities began in the Spring of FY 2024 and is anticipated to be complete in FY 2026.



Upon completion of the project, BRA's Environmental Services Department will be able to increase its analytical volume and expand its analytical capabilities to not only support the BRA's mission of protecting natural resources of the Brazos River Basin, but also to support other BRA departments on a variety of projects, including new water supply development, infrastructure maintenance, and new infrastructure projects.

- **Advance Operational Efficiency**

- **Process Efficiency Initiatives**

- BRA staff regularly evaluate opportunities to enhance efficiency, increase productivity, and reduce waste within the organization. During FY 2025, the BRA's Special Projects & Strategic Initiatives department developed a formal evaluation process to document, analyze and, where possible, identify opportunities to streamline certain operational processes. Because it is scalable, the new process can be applied to a broad range of organizational processes. To further the BRA's efforts to promote efficiency, throughout FY 2026, staff will participate in training to learn about multiple continuous improvement methodologies and tools. Employees will benefit from this training by developing new skills and it will help foster a culture of continuous improvement across the organization.

- In addition, BRA's reorganizational efforts provided the Project Delivery Division with the opportunity to consolidate staff and carry out a review of its internal processes to identify means of increasing efficiencies including project delivery and contracting methods, project management practices, and selection of a project management information software system. The department's primary goal is to deliver projects while monitoring, managing, and mitigating risks before they impact the budget and project schedule. To

further enhance the BRA's efficiency efforts, staff is obtaining the advisory services of a firm to support internal efforts related to project delivery, enhance transparency, improve efficiency and ensure strong controls are in place to mitigate financial and operational risks. These services will be secured and underway throughout FY 2026 as needed.

State And Regional Water Planning

In support of the State Water Plan (SWP), the BRA actively participates in three regional water planning groups – Region G (Brazos G), Region O, and Region H. The BRA continues to assist Brazos G as its administrative agent and designated political subdivision for managing the contracts with the TWDB for grant funding and the professional services contract with the technical consultants selected by the planning group. The BRA has a staff representative that serves as a voting member on each of the three planning groups. The sixth cycle of regional water planning was initiated in FY 2022 and is nearing completion with initially prepared regional water plans being published in FY 2025. The final regional water plans are due to be submitted to the TWDB in October 2025, and the compilation of the approved regional water plans will culminate with the 2027 SWP.

State And Regional Flood Planning

The 2019 Texas Legislature expanded the Texas Water Development Board's role in flood planning through its administration of a regional and state flood planning process, similar to the Regional Water Planning Process. The initial flood planning groups were formed in October 2020.

The Brazos River Basin was divided into two regional flood planning areas. The Upper Region is known as Region 7, while the Lower Brazos Regional Flood Planning Group is designated as Region 8. The BRA has staff serving as voting-members on both regional flood planning groups. The Lower Brazos Regional Flood Planning Group designated the BRA to be its sponsor and manage its administrative responsibilities.

The regional flood planning groups submitted the first ever regional flood plans in January 2023, which identified and evaluated potential flood management strategies, additional data needs, and projects to mitigate flooding throughout the State. The 2023 regional flood plans formed the basis of the first State Flood Plan, which was adopted by the TWDB in August 2024. The second cycle of regional and state flood planning is now underway. Regional flood plans for the second cycle are anticipated to be adopted and submitted to the TWDB in January 2028. The approved regional flood plans will be compiled into the second state flood plan in 2029.

Risk-Based Asset Management & Capital Planning

The Risk-Based Asset Management and Capital Planning Program formalizes the process to define the relative risk posed to operations from any single asset, as well as assess the BRA's risk profile presented by all assets. The program

will leverage data collected from operation and maintenance activities at our facilities, financial software system and other various sources to integrate into an enterprise resource planning system. This program is not intended to increase operating revenue or expense but improve planning of operating and capital expenses by developing an accurate long range capital improvement plan to support the Long-Range Financial Plan (LRFP).

This initiative will help improve decision making on asset renewal through improved prioritization of assets across BRA and improve long-term capital forecasting efforts through better assessment of renewal needs. An additional benefit of this initiative is providing enhanced business continuity and operational resiliency efforts.

Efforts towards this multi-year implementation of the program began in Fiscal Year 2021 and is nearing completion. Over the past two years, BRA has selected to follow the Institute of Asset Management (IAM) framework, performed the gap assessment, and developed levels of services and key performance indicators for evaluating risk to BRA's assets. The condition assessment and risk evaluation has been performed for the pilot programs at East Williamson County Water Treatment Plant and Morris Sheppard Dam (Possum Kingdom Lake), and this methodology was expanded across all BRA assets in Fiscal Year 2025. BRA has selected an asset management system or computerized maintenance management system to support the efforts of the program. Implementation of the software system is underway and will conclude in FY 2026. BRA has begun to see the benefits from this initiative and should continue to further develop our asset management and capital planning efforts in the next couple of years.

Long Range Financial Planning

The BRA coordinated the development of a Long-Range Financial Planning (LRFP) tool almost twenty years ago. This tool illustrates how current decisions and project planning impact the future financial position of the BRA and provides our customers with forecasted System Water Rates for their budget planning and ratemaking purposes. The LRFP has the capability of modeling alternative projects and serves as a financial risk management tool relating to cash flow, bond covenants and Board policies. It is the basis for credit agency reviews to achieve a favorable rating, resulting in economically favorable financing terms and cost savings for our customers. With the new emphasis on pursuing projects to both shore up our existing infrastructure and to also bring new water supplies to our customers, the LRFP process will play a greater role in guiding our financial decision-making process.

- **Ensure a robust connection with our stakeholders**

Transparency and proactive communication with the public, stakeholders, elected officials, consultants, and customers is paramount to the success of the BRA in carrying out its mission. The development and continued enhancement of these relationships strategically positions BRA to accomplish its goals.

The BRA has developed and seeks to enhance the multiple avenues of engagement it has created to receive and disseminate information. Communication efforts include annual water customer meetings which provide an overview and opportunity to comment on the forthcoming budget, planned projects, status of water supplies and general information.

BRA live streams its Board of Director meetings to provide greater access and convenience to interested parties. Afterward, the Board meeting video, Board minutes and Board actions are all placed on BRA's website for review.

Several times a year, the BRA hosts a "Brown Bag on the Brazos" to present topics of interest and allow people to ask questions of BRA staff. There are also plans for a future podcast to provide the public and other stakeholders information on a broad variety of topics related to the BRA and water in general.

Additionally, BRA operates and maintains a robust social media platform allowing real time interaction with all to include information on flood events, water releases, park information or any topics of interest. BRA also continues to provide educational outreach by attending and speaking at numerous events, venues, and organizations across the Brazos River basin.

- **Cultivate a culture of employee excellence**

- **Recruitment and Retention**

- Finding the right people for the right job is critical to the continued success of the BRA. Human Resources (HR) continues their outreach efforts by attending career fairs and various community recruiting events at local high schools, colleges, universities, and the Texas Workforce Commission. The applicant tracking system in place is user friendly and provides candidates with the option to apply from any device, in their language of preference. This versatile technology allows the BRA to attract a diverse pool of candidates for consideration. To retain the best employees, HR is continuing to build a comprehensive training and development program aimed at providing employees with training, mentoring, coaching, and development opportunities that will enable and encourage them to grow in their careers with the BRA.

- **Employee Relations**

- The BRA values employee contributions, recognizes achievements, and encourages a healthy workforce. Various teambuilding activities done throughout the year help to foster positive employee relationships and more cohesive teams. Each year Human Resources conducts a health and wellness fair at several locations to promote overall employee well-being. These events are holistic and include topics on financial, mental, and physical wellness. To further our efforts to be competitive with the market and show employees we value their contributions, we are conducting a compensation study in FY 2025.

Safety Initiatives

The BRA continues to promote a proactive safety culture throughout the basin by empowering employees to think safety before starting any task, stop work if they have safety concerns, actively find ways to perform their jobs more safely, and regularly meet to develop site-specific safety strategies and protocols to ensure their work environment is safe. The safety group will continue to conduct relevant safety training each month, at every location, ensuring that safety teams at all locations hold monthly safety team meetings. Regular safety inspections at every location, proper care and maintenance of safety equipment, and PPE replacement are critical to ensuring the safety of BRA employees. Safety will also continue to respond to accidents/incidents and implement proactive steps to reduce future incidents.

Financial Review

The overall financial goal of the BRA is to provide adequate resources to meet both current and future needs of the BRA, while adhering to high standards of stewardship and accountability.

In preparing the FY 2026 Annual Operating Plan, the following assumptions were incorporated:

- The FY 2026 proposed Budget assumes that the recommended System Water Rate will increase by 6.5% to \$106 per acre-foot. See Tab 3 for additional water sales revenue assumptions.
- The FY 2026 Budget includes \$93.6 million for operating expenditures and \$95.7 million for capital improvement projects.
- The proposed FY 2026 Budget also assumes that the BRA will invest \$58.7 million in Water Supply Rate Stabilization Reserves on capital improvement projects. The projected FY 2026 ending working capital balance for Water Supply System reserves is \$53.6 million.

Revenue Discussion

Total operating revenue for FY 2026 is projected to be \$105.2 million, resulting in a FY 2026 Water Supply operating surplus of \$7.6 million.

Raw Water Sales Revenue

Raw water sales are the largest source of funding for the BRA, making up more than half of all revenues. The BRA sells raw water to customers throughout the basin for municipal, industrial, and agricultural use under several different contract types. Raw water sales are expected to increase revenue by \$3.6 million in FY 2026. Revenue from water sold under our System Water Rate contracts is expected to increase by \$3.8 million due to a 6.5% increase in the

System Water Rate and also an increase in the amount of water sold under this category of contract.

Cost Reimbursable Operations Revenue

The BRA operates several water and wastewater treatment facilities and a raw water transmission line under cost-reimbursable contracts with local government entities. This means that all operating, capital and debt costs are recovered from participants on an annual basis. Any excess funds at the end of the fiscal year are returned to the participants. In addition to the high-quality, low-cost service provided to regional participants, the BRA benefits from these contracts through the collection of management fees and overhead allocations. Cost Reimbursable Operations revenues are projected to decrease by \$1.2M in FY 2026 mainly due to a decrease in the projected spending on the Williamson County Regional Raw Waterline Phase 3 Pump Expansion.

East Williamson County Regional Water System

The BRA owns and operates the East Williamson County Regional Water System (EWCRRS) in Taylor, Texas, and sells treated water from that facility to three customers. Revenues from EWCRRS are expected to increase by \$588,000 due to increased demand from the customers.

Grants & Local Funding

Grant revenue is expected to increase by \$118,000 in FY 2026 due to an increase in activity to complete and finalize the Brazos G Regional Water Plan in preparation for its inclusion in the 2027 State Water Plan update. The increase in activity on Brazos G is partially offset by a decrease in activity on the Region 8 Lower Brazos Regional Flood Planning due to the completion of the first adopted State Flood Plan in FY 2024.

Interest Income

Interest income is expected to decrease by \$698,000 due to spending down reserve balances to fund capital improvement projects and an anticipated decrease in interest rates.

Revenues (000's)	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Raw Water Sales	\$ 55,237	\$ 56,436	\$ 58,612	\$ 60,021
Cost Reimbursable Operations	19,317	23,727	19,275	22,540
Lake Operations	559	555	547	540
East Williamson County RWS	7,423	9,532	10,385	10,120
Sugar Land WW	4,730	5,134	4,870	5,111
Grant/Stakeholder Funding	881	1,835	2,362	1,953
Management Fees	558	642	629	661
Interest Income	8,562	4,936	7,790	4,238
Miscellaneous	107	51	95	51
Totals	\$ 97,374	\$ 102,848	\$ 104,565	\$ 105,235

Expenditure Discussion

Salaries and Benefits

As a service-based organization, Salaries and Benefits are the BRA's largest expenditure categories. The FY 2026 Salaries budget includes a 2.5% Employment Cost Index (ECI) adjustment, and a 3% merit raise pool. ECI adjustments are made at the beginning of the fiscal year, while merit adjustments are made in December after the employee evaluation process. Seven full-time positions are being added to the authorized positions list for FY 2026, details are included in the Personnel and Staffing section of this document.

We are anticipating an increase in health insurance premiums for FY 2026. All other benefit costs are expected to remain fairly level with FY 2025.

Outside Services

We are expecting a decrease in the budget for line items included in the Outside Services expense category of \$596,000. BRA's share of expenses related to our storage space in Federal Reservoirs is decreasing based on estimates from the U.S. Army Corps of Engineers.

Operating Projects

Operating Projects are multi-year endeavors of a non-recurring nature. They differ from Capital Improvement Projects in that they do not create a capital asset. Operating Projects include tasks such as studies and assessments, technology upgrades, and infrastructure repairs. These activities are funded with current revenues. Most of the Operating Projects budgeted for FY 2026 are continuations of tasks initiated in prior years. Details of all planned Operating Projects are included in Tab 13.

Other Expenditures

Increases among all other expenditure categories are increasing by 0.60% in the aggregate. Detail of all expenditure categories is included on page 3-13.

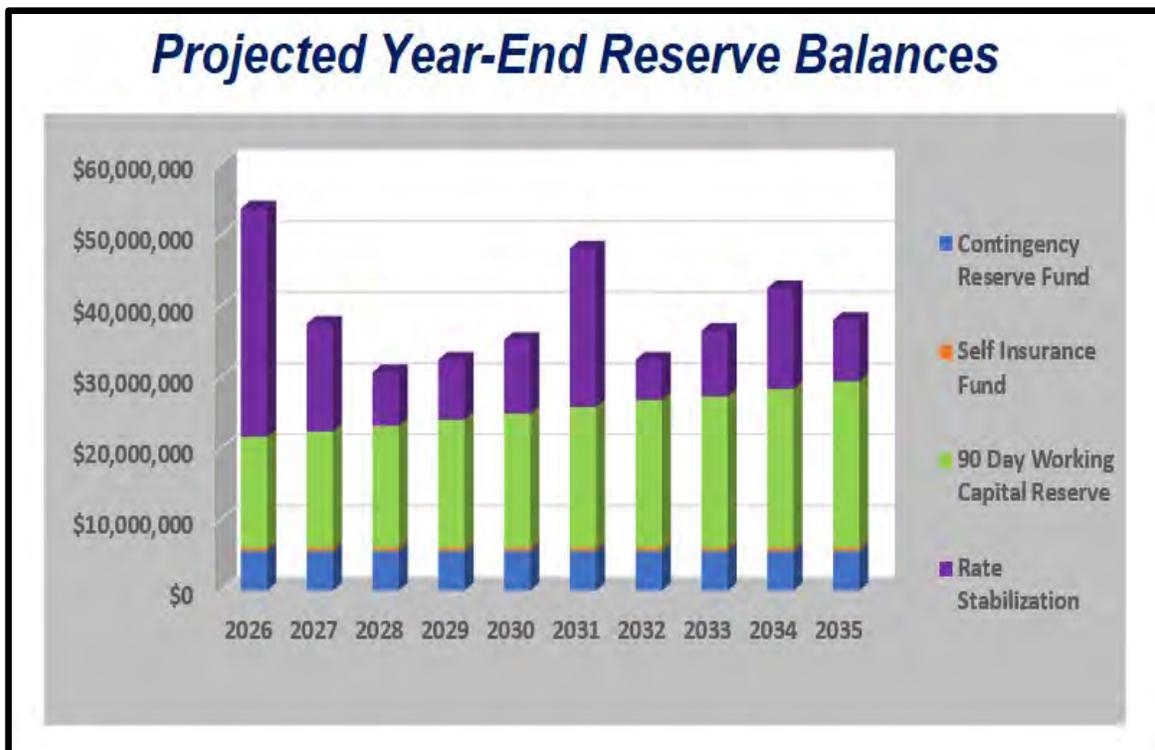
O&M Expenses (000's)	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed	% increase
Salaries	\$ 20,468	\$ 24,252	\$ 23,774	\$ 25,863	6.6%
Benefits	7,968	10,138	10,030	11,127	9.8%
Outside Services	9,485	14,678	12,867	14,082	(4.1%)
Operating Projects	1,713	7,075	5,435	5,715	(19.2%)
Other Expenditures	30,882	36,603	34,909	36,811	0.6%
Totals	\$70,516	\$92,746	\$87,015	\$93,598	0.9%

Water Supply System Working Capital

Working Capital Reserves on August 31, 2025, for the Water Supply System, are projected to increase \$39.4 million, from a projected \$65.2 million per the FY 2025 Budget, to \$104.6 million. The changes during FY 2025 are summarized below:

- FY 2025 beginning reserves higher than forecast \$ 15,885,000
- FY 2025 revenues higher than forecast \$ 6,170,000
- FY 2025 operating expense reductions \$ 5,447,000
- FY 2025 capital improvement project reductions \$ 11,956,000

The FY 2026 Budget assumes that \$58.7 million in working capital will be expended on capital projects (see Tab 12) resulting in projected \$53.6 million estimated working capital reserves on hand on August 31, 2026.

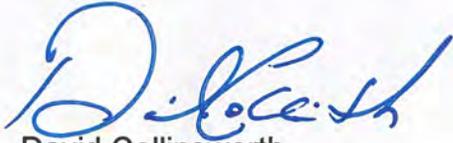


The total Working Capital Reserve supports several financial goals of the BRA. Prudent financial planning requires adequate reserve funds for contingencies. Below are highlights of the intended uses for BRA's Working Capital Reserves.

Name	Description	FY 2026
90 Day Working Capital	90 days of budgeted O&M expenditures	\$15.6 million
Contingency Fund	For unexpected expenditures. Due to the expansive nature of some of BRA's assets, an unexpected failure could be very expensive.	\$5.5 million
Self-Insurance Fund	This is to fund deductibles and any uncovered property or liability losses	\$0.5 million
Rate Stabilization Fund	This fund will be used to minimize large fluctuations in the System Water Rate due to capital projects.	\$32.0 million

Conclusion

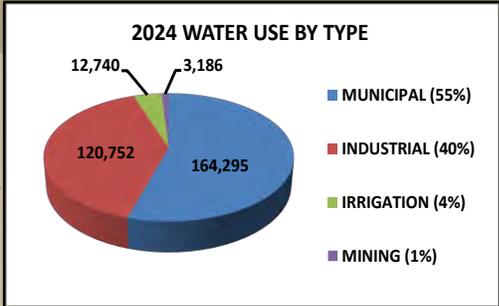
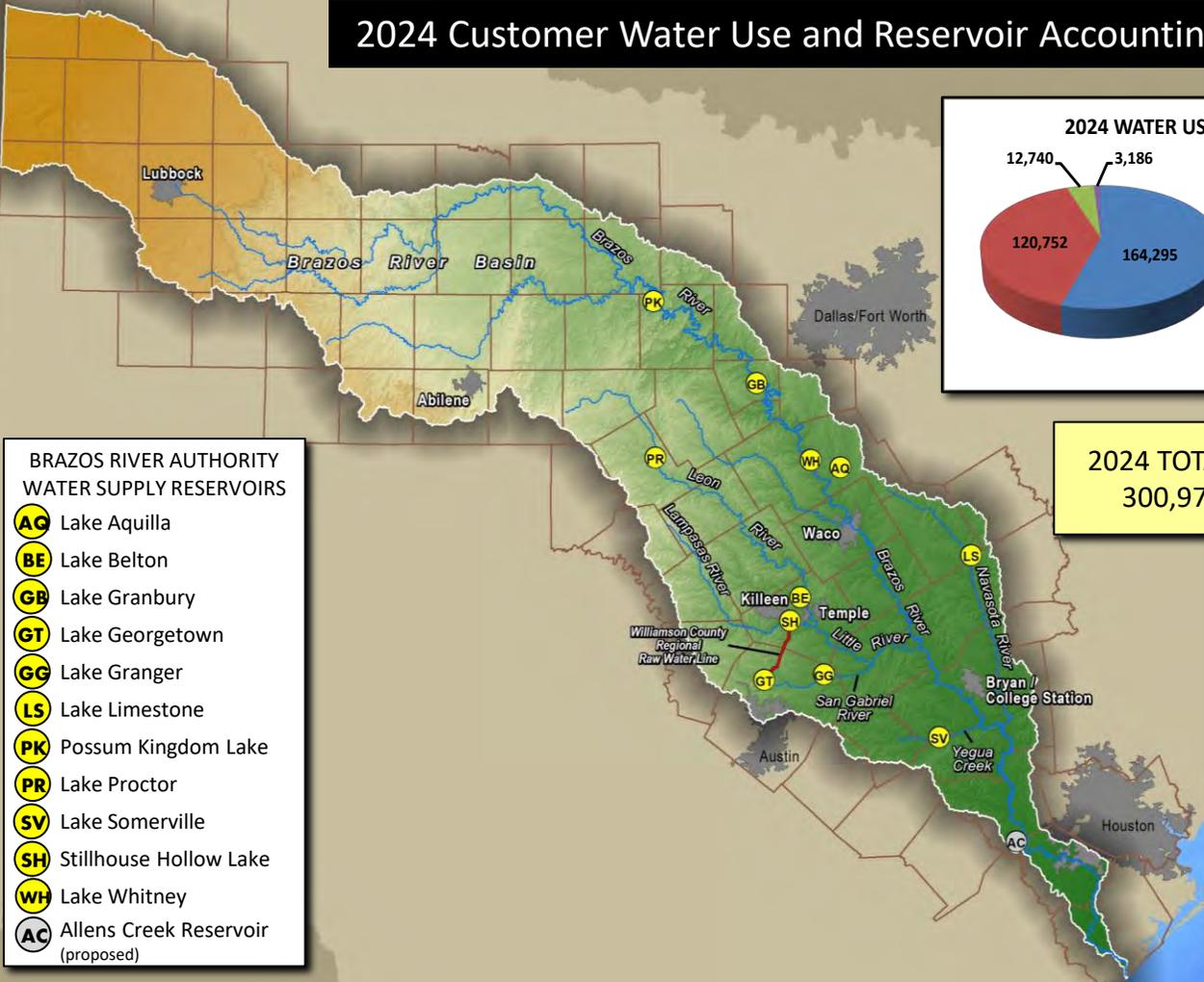
As our organization moves forward, we know that we will continue to face the challenges brought about by growth and our state's economic success. It is critical that we continue to focus on developing new water supplies, while maintaining the other core areas of our mission. We are dedicated to answering the call and set up for success, now and in the future.



David Collinsworth
General Manager/CEO

USER INFORMATION

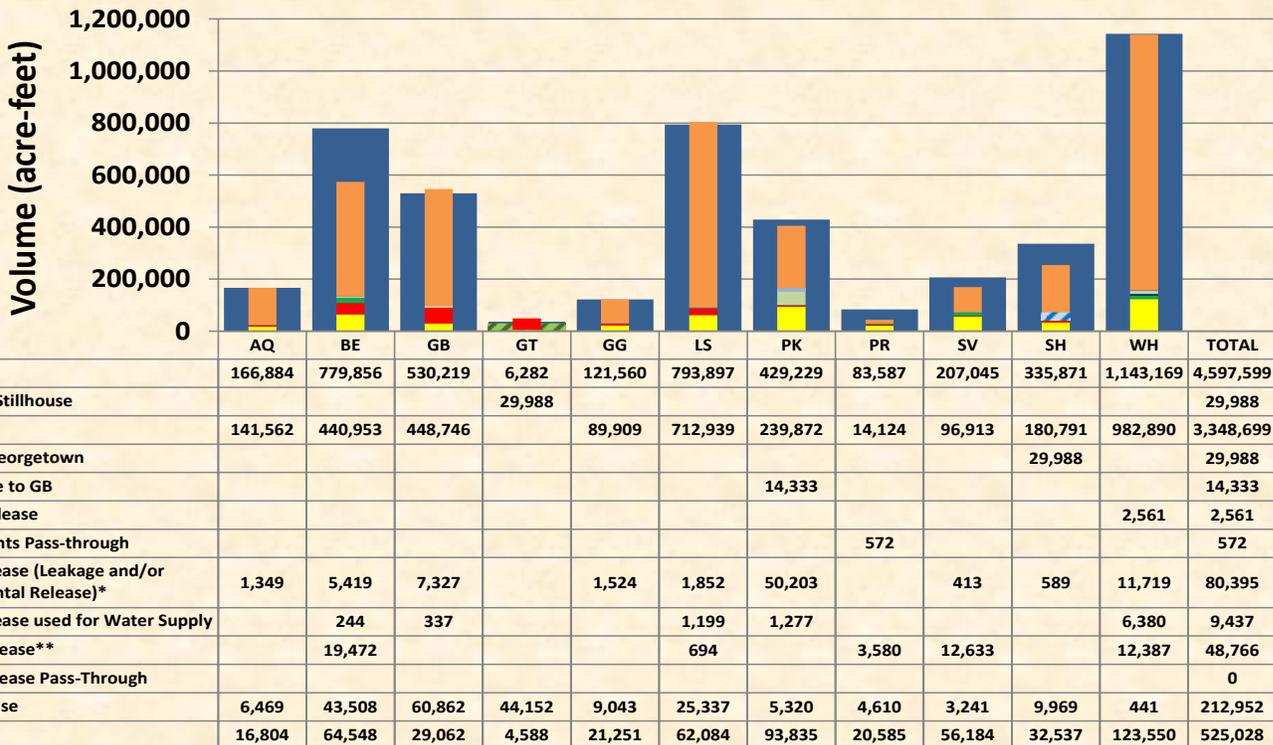
2024 Customer Water Use and Reservoir Accounting Summary



2024 TOTAL WATER USE
300,973 Acre-Feet

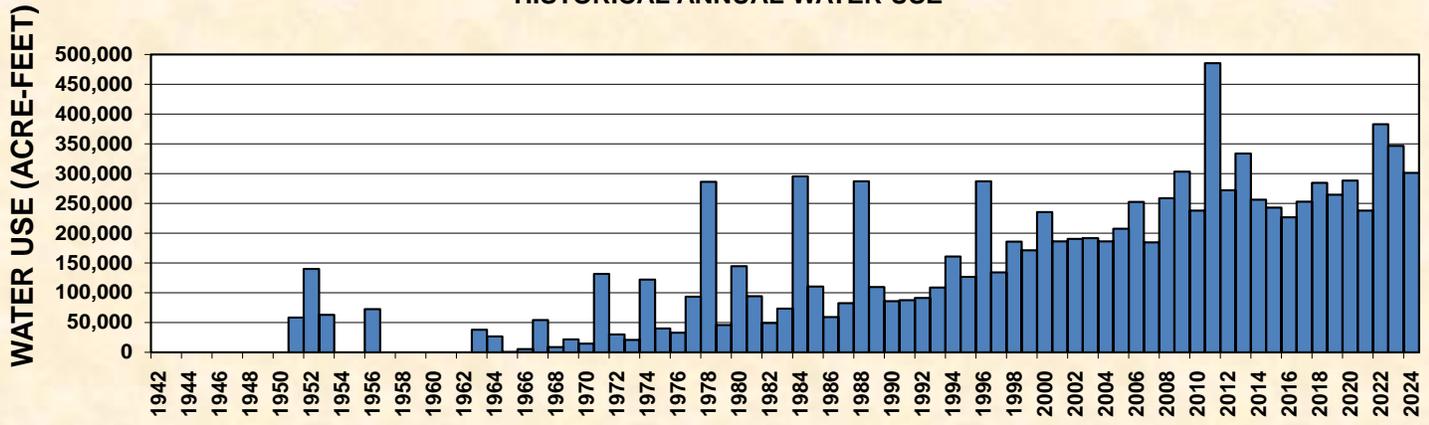
- ### BRAZOS RIVER AUTHORITY WATER SUPPLY RESERVOIRS
- AC** Lake Aquilla
 - BE** Lake Belton
 - GB** Lake Granbury
 - GT** Lake Georgetown
 - GG** Lake Granger
 - LS** Lake Limestone
 - PK** Possum Kingdom Lake
 - PR** Lake Proctor
 - SV** Lake Somerville
 - SH** Stillhouse Hollow Lake
 - WH** Lake Whitney
 - AC** Allens Creek Reservoir (proposed)

Brazos River Authority 2024 Reservoir Accounting (acre-feet)



* Leakage has not been quantified by the US Army Corp of Engineers for Lakes Georgetown, Granger and Proctor.
 **12,500 acre-feet of the 19,472 acre-feet of water released for water supply from Lake Belton was for the City of Temple under its own water right. Therefore, this 12,500 acre-feet is not reflected in BRA's water use total for 2024.
 ***16,605 acre-feet of water used under NRG's BRA contract was pumped at their downstream pumping point near the City of Richmond under the BRA's Excess Flows permit. Since water pumped under the Excess Flows permit is run-of-river water and not released from any of the BRA system reservoirs, it is not reflected in this reservoir accounting.
 NOTE: [Lakeside Water Use (212,952 acre-feet) + Water Supply Release (48,766 acre-feet) + Undedicated Release used for Water Supply (9,437 acre-feet) - Temple water right (12,500 acre-feet) + Excess Flows (16,605 acre-feet) + Water use from the Colorado Basin (3,117 acre-feet) + Run-of-River water use under System Operation Permit (22,596) = Total 2024 Water Use (300,973 acre-feet)

HISTORICAL ANNUAL WATER USE



2024 WATER USE BY FIRM CUSTOMERS FROM RESERVOIR WATER RIGHTS	VOLUME (ACRE-FEET)
POSSUM KINGDOM LAKE	
BR AT POSSUM KINGDOM, LTD	5
DOUBLE DIAMOND PROPERTIES, INC.	437
GREEMAN HAT 6 RANCH, LP dba WACO BEND RANCH	60
HILL COUNTRY HARBOR, L.P.	333
POSSUM KINGDOM WSC	1,099
RANCH OWNER'S ASSOCIATION	193
SPORTSMAN'S WORLD MUD	227
TEXAS PARKS & WILDLIFE DEPT.	1,046
WEST CENTRAL BRAZOS PIPELINE	1,596
SUBTOTAL:	4,996
BRAZOS RIVER BELOW POSSUM KINGDOM LAKE	
PALO PINTO COUNTY MWD NO. 1	523
PARKER COUNTY SUD	318
ROCKER B LAND & CATTLE COMPANY, LLC	16
SUGAR TREE, INC.	51
VULCAN CONST. MATERIALS, L.P.	370
SUBTOTAL:	1,278
LAKE GRANBURY	
ACTON MUNICIPAL UTILITY DIST.	19
BRAZOS REGIONAL PUBLIC UTILITY AGENCY	4,375
COUNTY OF SOMERVELL	148
DECORDOVA BEND ESTATES OWNERS	171
GRANBURY RECREATIONAL ASSOC.	30
GRANBURY, CITY OF	3,454
KING RANCH TURFGRASS, L.P.	302
LAKES AT TIMBER COVE POA, INC.	65
LENMO INC.	1,240
LUMINANT ELECTRIC COMPANY	47,190
PECAN PLANTATION OWNER'S ASSOC.	181
TEXAS WATER UTILITIES, L.P.	452
WOLF HOLLOW SERVICES, LLC	2,571
SUBTOTAL:	60,198
BRAZOS RIVER BELOW LAKE GRANBURY	
DOUBLE DIAMOND PROPERTIES, INC.	144
LOWELL UNDERWOOD	22
SUBTOTAL:	166
LAKE WHITNEY	
WHITE BLUFF PROPERTY OWNERS ASSOC.	438
BRAZOS RIVER BELOW LAKE WHITNEY	
CALPINE BOSQUE ENERGY CENTER, LLC	2,172
CREEKSIDE NURSERY, LLC	222
GULF COAST WATER AUTH.	17,687
HORIZON TURF GRASS, INC.	20
KING RANCH TURFGRASS, L.P.	308
NRG TEXAS, LLC	7,321
RICHMOND, CITY OF	1,511
ROBINSON, CITY OF	225
WILDFIRE ENERGY LLC	55
SUBTOTAL:	29,521
LAKE AQUILLA	
AQUILLA WATER SUPPLY DISTRICT	3,619
CLEBURNE, CITY OF	2,850
SUBTOTAL:	6,469
LAKE PROCTOR	
LAKE PROCTOR IRRIGATION AUTH.	1,691
SEARS BROTHERS	93
UPPER LEON RIVER MWD	2,826
SUBTOTAL:	4,610

LEON RIVER BELOW LAKE PROCTOR	
AREA 1 WATER COMPANY LLC	578
NORTH LEON RIVER IRRIGATION CORP.	3,002
SUBTOTAL:	3,580
LAKE BELTON	
439 WATER SUPPLY CORP.	531
BELL CO. WATER CONTROL & IMP.	34,880
BLUEBONNET WATER SUPPLY CORP.	3,439
CORYELL CITY WATER SUPPLY DIST.	300
FORT GATES WSC	200
GATESVILLE, CITY OF	3,933
HARKELL HEIGHTS, CITY OF	32
THE GROVE WATER SUPPLY CORP.	192
SUBTOTAL:	43,507
LEON RIVER BELOW LAKE BELTON	
TEMPLE, CITY OF	7,013
WILDFLOWER COUNTRY CLUB, INC.	123
SUBTOTAL:	7,136
LAKE STILLHOUSE HOLLOW	
BELL CO. WATER CONTROL & IMP.	870
CENTRAL TEXAS WATER SUPPLY CORP.	4,325
JARRELL-SCHWERTNER WATER SUPPLY CORP.	56
KEMPNER WATER SUPPLY CORP.	2,125
LAMPASAS, CITY OF	1,903
SALADO WATER SUPPLY CORP.	690
SUBTOTAL:	9,969
LAKE GEORGETOWN	
BRUSHY CREEK MUD	3,203
GEORGETOWN, CITY OF	20,539
ROUND ROCK, CITY OF	20,410
SUBTOTAL:	44,152
LAKE GRANGER	
EAST WILLIAMSON CO. REGIONAL WATER SYSTEM	9,031
LAKE LIMESTONE	
LUMINANT GENERATION COMPANY	15,958
NRG TEXAS, LLC	9,106
SLC WATER SUPPLY CORP.	168
SUBTOTAL:	25,232
NAVASOTA RIVER BELOW LAKE LIMESTONE	
WELLBORN SPECIAL UTILITY DIST.	704
WILDFIRE ENERGY LLC	114
SUBTOTAL:	818
LAKE SOMERVILLE	
BRENHAM, CITY OF	3,241
TOTAL	254,342

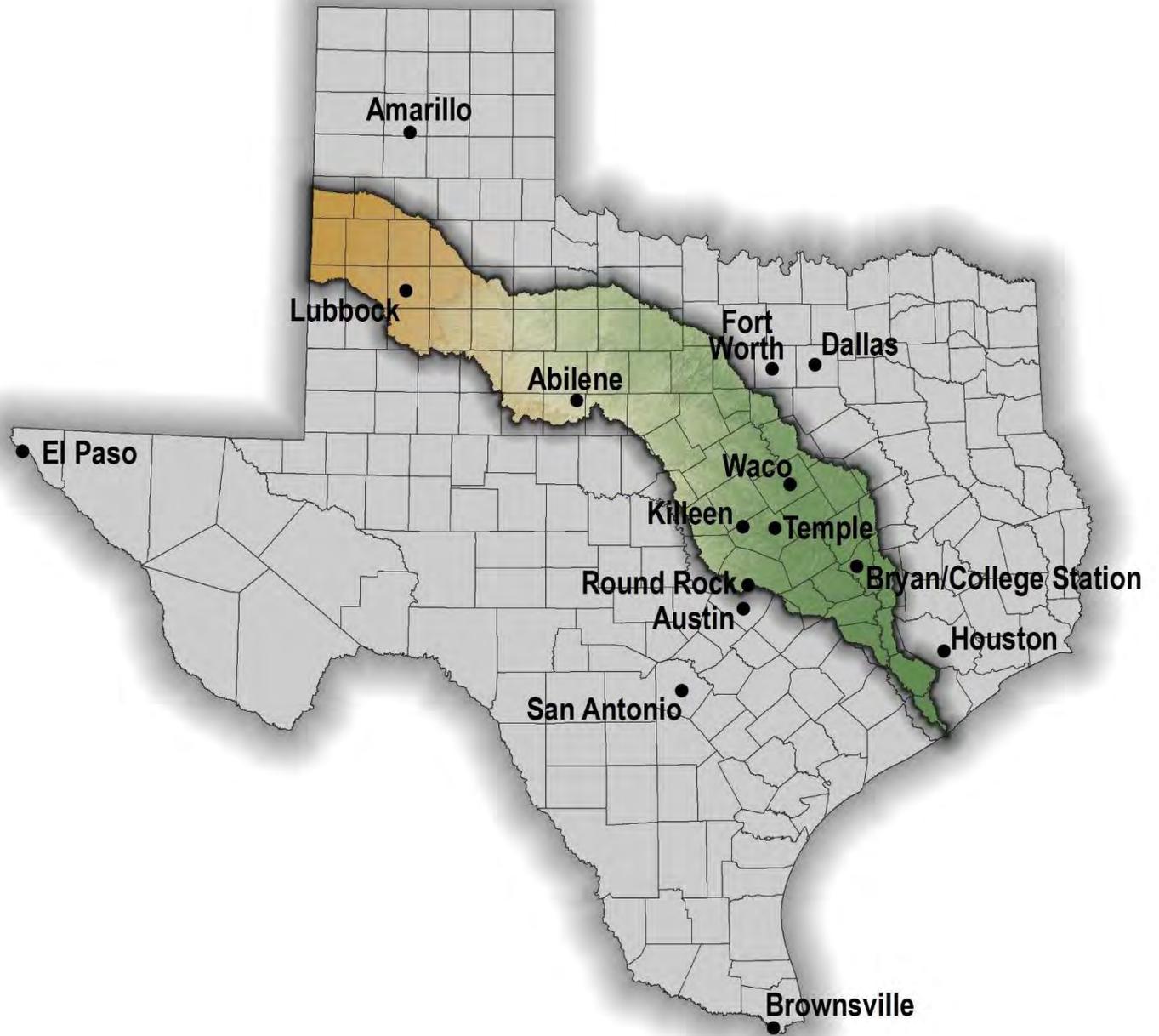
2024 WATER USE FROM THE COLORADO BASIN	VOLUME (ACRE-FEET)
BRAZOS - COLORADO INTERBASIN TRANSFER	
GEORGETOWN, CITY OF	25
LIBERTY HILL, CITY OF	493
ROUND ROCK, CITY OF	2,659
TOTAL	3,177

2024 WATER USE FROM THE SYSTEM OPERATION PERMIT	VOLUME (ACRE-FEET)
BRAZOS RIVER BELOW POSSUM KINGDOM LAKE	
PALO PINTO COUNTY MWD NO. 1	470.6905
PARKER COUNTY SUD	443.0184
ROCKER B LAND & CATTLE COMPANY, LLC	19.4000
SUGAR TREE, INC.	83.7500
VULCAN CONSTRUCTION MATERIALS, LLC	450.9896
SUBTOTAL:	1,468
BRAZOS RIVER BELOW LAKE GRANBURY	
DOUBLE DIAMOND PROPERTIES, INC.	6
HORIZON TURF GRASS, INC.	249
RCB VENTURES dba TRI-TEX GRASS	25
SUBTOTAL:	280
BRAZOS RIVER BELOW LAKE WHITNEY	
3-D FARMS	75
CALPINE BOSQUE ENERGY CENTER, LLC	957
NRG TEXAS, LLC	17,830
RICHMOND, CITY OF	1,058
WILDFIRE ENERGY LLC	114
SUBTOTAL:	20,034
LITTLE RIVER BELOW LAKE BELTON	
WILDFLOWER COUNTRY CLUB, INC.	66
NAVASOTA RIVER BELOW LAKE LIMESTONE	
COMSTOCK OIL & GAS, LLC	5
WELLBORN SUD	743
SUBTOTAL:	748
TOTAL	22,596

2024 WATER USE BY INTERRUPTIBLE AND LAKESIDE LOCAL CUSTOMERS FROM RESERVOIR WATER RIGHTS	VOLUME (ACRE-FEET)
POSSUM KINGDOM LAKE	
BNG SERVICES, LLC	5
BR AT POSSUM KINGDOM, LTD	5
LAKESIDE LOCAL USE	256
MAGNOLIA OIL & GAS OPERATING, LLC	58
SUBTOTAL:	324
LAKE GRANBURY	
CARIS VENTURES LLC	279
LAKESIDE LOCAL USE	385
SUBTOTAL:	664
BRAZOS RIVER BELOW LAKE GRANBURY	
RCB VENTURES dba TRI-TEX GRASS	171
LAKE WHITNEY	
LAKESIDE LOCAL USE	3
BRAZOS RIVER BELOW LAKE WHITNEY	
3-D FARMS	44
HORIZON TURF GRASS, INC.	1,387
JAMES K. BOYD	3
KNIFE RIVER CORP. - SOUTH	34
MARECEK LAND & CATTLE, LLC	281
WILDFIRE ENERGY LLC	118
SUBTOTAL:	1,867
LAKE BELTON	
LAKESIDE LOCAL USE	2
LAKE GRANGER	
ECO-SOIL STABILIZERS	12
LITTLE RIVER BELOW LAKE BELTON	
FLORENCE (DEAN P.) MIKESKA	30
LAKE LIMESTONE	
LAKESIDE LOCAL USE	105
NAVASOTA RIVER BELOW LAKE LIMESTONE	
COMSTOCK OIL & GAS, LLC	1,075
TOTAL	4,253



BRAZOS RIVER AUTHORITY BASIN MAP



Brazos River Authority

Demographic and Economic Information

The Brazos River Authority was created by the Texas Legislature in 1929 as the first agency in the United States specifically created for the purpose of developing and managing the water resources of an entire river basin.

Domicile: Waco, Texas

Last revision of Enabling Act: 2001

Last revision of Bylaws: September 27, 2021

Population of Brazos River Basin: 4,784,990 (Texas Water Development Board 2023)

Area: 42,865 square miles

Brazos River

Total River Miles 840 miles
Average Annual Discharge 6,074,000 acre-feet

Average annual rainfall in the Basin ranges from:

West 15 inches
Southeast 53 inches

Number of employees: 284 Full-time, 17 Part-time

Offices:	Central Office	- Waco, Texas
	Operations Office	- Belton, Texas
	Operations Office	- Clute, Texas
	Operations Office	- Lake Granbury, Texas
	Operations Office	- Lake Limestone, Texas
	Operations Office	- Waco, Texas
	Operations Office	- Leander, Texas
	Operations Office	- Possum Kingdom Lake, Texas
	Operations Office	- Sugar Land, Texas
	Operations Office	- Taylor, Texas
	Operations Office	- Temple, Texas
	Operations Office	- Hutto, Texas

Brazos River Authority Operating Statistics

Years Ended August 31

2025

2024

(water/wastewater treated in millions of gallons)

Estimated

Actual

	2025 Estimated	2024 Actual
Temple-Belton Wastewater Treatment Plant	3,350	3,472
Sugar Land Wastewater Facilities	3,714	3,689
Hutto Central Wastewater Plant	270	306
Hutto South Wastewater Plant	616	633
Clute/Richwood Regional Sewerage System	885	1,107
Sandy Creek Regional Water Treatment Plant	1,840	1,603
East Williamson County Regional Water System	2,800	2,662
Doshier Farm Wastewater Treatment Plant	1,290	1,352

Brazos River Authority Dams and Reservoirs:

Possum Kingdom

Conservation Pool

Capacity	556,340 acre-feet
Surface Area	18,568 acres
Elevation	1,000.0 ft-msl
Permitted Yield	230,750 acre-feet
	TWDB Survey December 2016

Limestone

Conservation Pool

Capacity	203,780 acre-feet
Surface Area	12,486 acres
Elevation	363.0 ft-msl
Permitted Yield	65,074 acre-feet
	TWDB Survey June 2014

Granbury

Conservation Pool

Capacity	136,326 acre-feet
Surface Area	8,282 acres
Elevation	693.0 ft-msl
Permitted Yield	64,712 acre-feet
	TWDB Survey July 2016

U. S. Army Corps of Engineers Dams and Reservoirs With Storage Space Allocated to Brazos River Authority

Aquilla		Conservation Pool	Flood Control Pool
	Capacity	43,293 acre-feet	135,636 acre-feet
	Surface Area	3,085 acres	6,999 acres
	Elevation	537.5 ft-msl	556.0 ft-msl
	Permitted Yield	13,896 acre-feet	TWDB Survey July 2014
Belton		Conservation Pool	Flood Control Pool
	Capacity	432,631 acre-feet	1,072,631 acre-feet
	Surface Area	12,445 acres	23,605 acres
	Elevation	594.0 ft-msl	631.0 ft-msl
	Permitted Yield	100,257 acre-feet	TWDB Survey October 2015
Granger		Conservation Pool	Flood Control Pool
	Capacity	51,822 acre-feet	230,481 acre-feet
	Surface Area	4,159 acres	11,040 acres
	Elevation	504.0 ft-msl	528.0 ft-msl
	Permitted Yield	19,840 acre-feet	TWDB Survey March 2013
Georgetown		Conservation Pool	Flood Control Pool
	Capacity	38,068 acre-feet	131,793 acre-feet
	Surface Area	1,307 acres	3,220 acres
	Elevation	791.0 ft-msl	834.0 ft-msl
	Permitted Yield	13,610 acre-feet	TWDB Survey January 2016
Proctor		Conservation Pool	Flood Control Pool
	Capacity	54,762 acre-feet	369,500 acre-feet
	Surface Area	4,615 acres	14,010 acres
	Elevation	1,162.0 ft-msl	1,197.0 ft-msl
	Permitted Yield	19,658 acre-feet	TWDB Survey February 2012
Somerville		Conservation Pool	Flood Control Pool
	Capacity	150,293 acre-feet	494,500 acre-feet
	Surface Area	11,395 acres	24,400 acres
	Elevation	238.0 ft-msl	258.0 ft-msl
	Permitted Yield	48,000 acre-feet	TWDB Survey April 2012
Stillhouse Hollow		Conservation Pool	Flood Control Pool
	Capacity	229,881 acre-feet	624,581 acre-feet
	Surface Area	6,429 acres	11,830 acres
	Elevation	622.0 ft-msl	666.0 ft-msl
	Permitted Yield	67,768 acre-feet	TWDB Survey December 2015
Waco		Conservation Pool	Flood Control Pool
	Capacity	189,773 acre-feet	518,895 acre-feet
	Surface Area	8,190 acres	19,440 acres
	Elevation	462.0 ft-msl	500.0 ft-msl
	Permitted Yield	104,100 acre-feet	TWDB Survey May 2011
Whitney		Conservation Pool	Flood Control Pool
	Capacity	617,194 acre-feet	1,989,664 acre-feet
	Surface Area	23,215 acres	49,820 acres
	Elevation	533.0 ft-msl	571.0 ft-msl
	Permitted Yield	18,336 acre-feet	Volumetric Survey March 2019

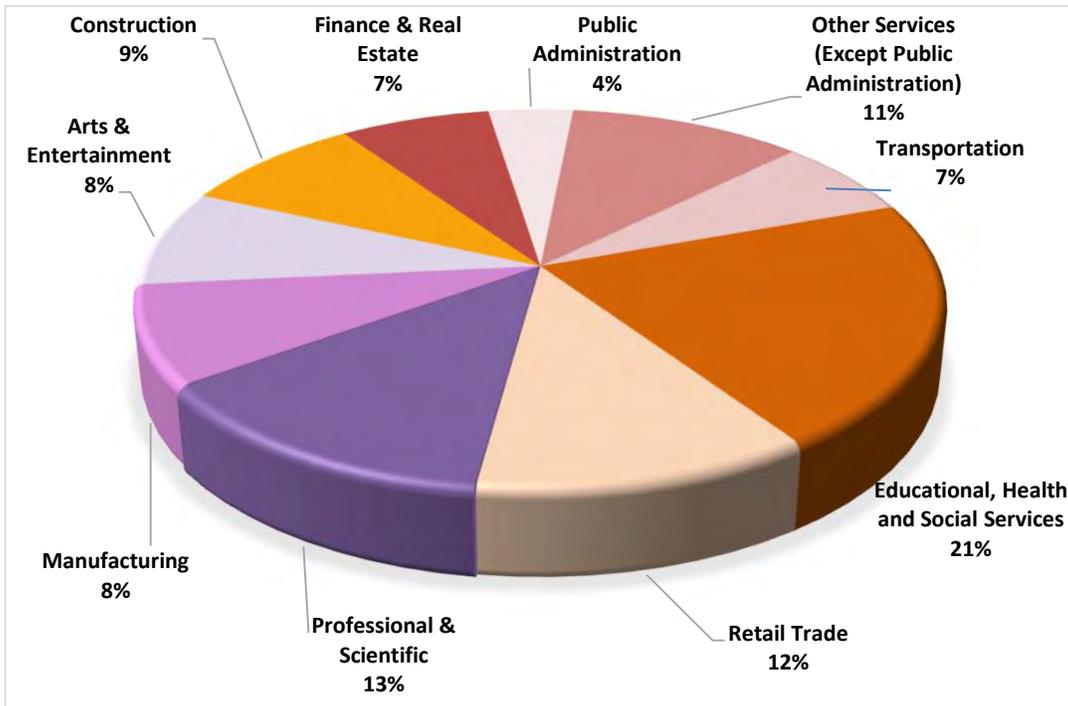
Source: Brazos River Authority Water Services Department



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Brazos Basin Geographic Area Ten Largest Industries

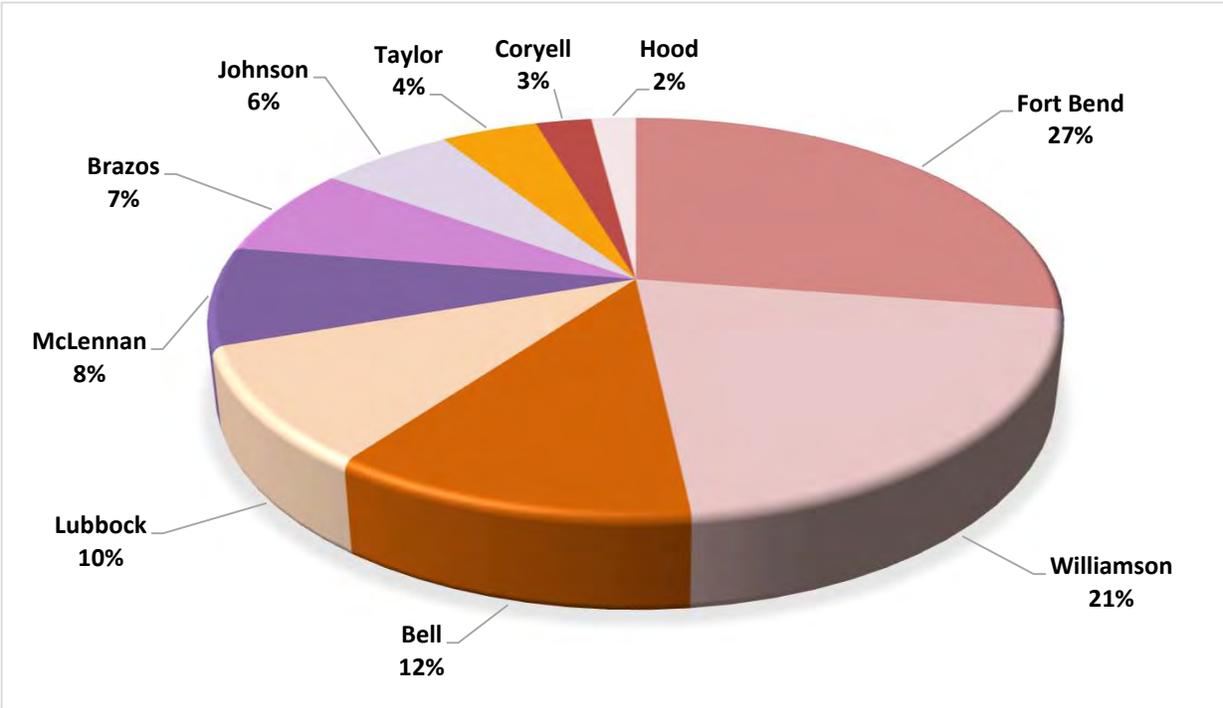
Industry	Percentage of Entities in Category
Educational, Health and Social Services	21.10%
Retail Trade	11.60%
Professional & Scientific	12.90%
Manufacturing	8.40%
Arts & Entertainment	8.30%
Construction	8.70%
Finance & Real Estate	7.10%
Public Administration	4.00%
Other Services (Except Public Administration)	11.10%
Transportation	6.80%



Source: U.S. Census Bureau, 2022 American Community Survey 1-Year Estimates

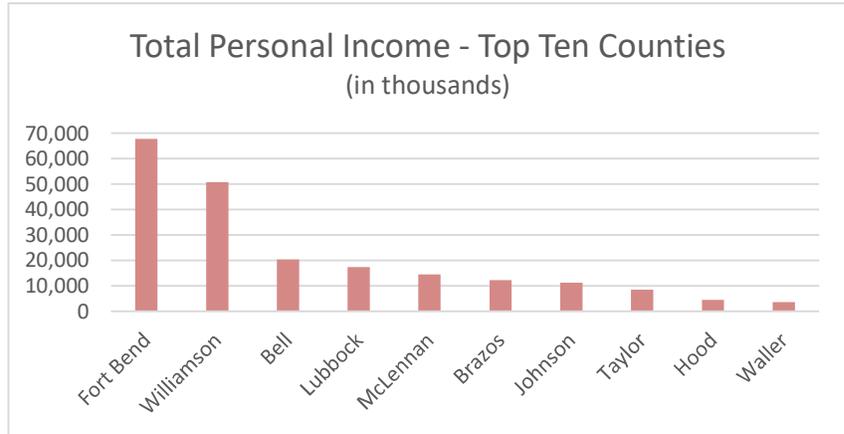
Brazos River Basin Population by County (Largest)

County	Population
Fort Bend	916,778
Williamson	697,191
Bell	393,193
Lubbock	320,940
McLennan	268,583
Brazos	244,703
Johnson	202,906
Taylor	146,836
Coryell	84,878
Hood	67,774

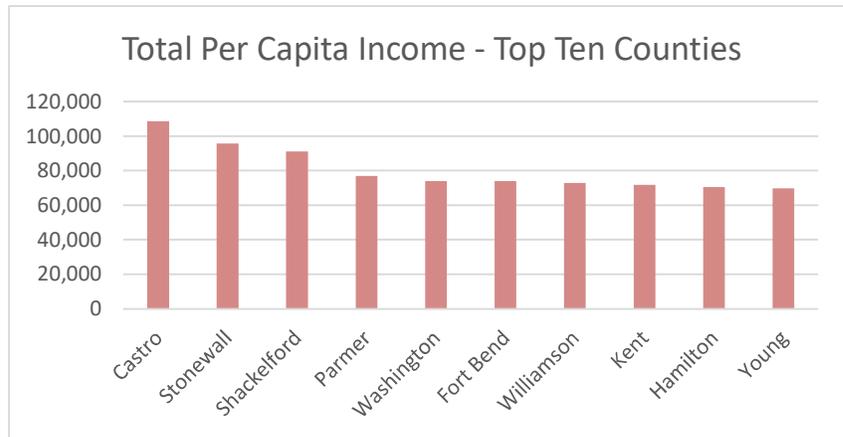


Brazos River Basin Personal Income Information

County (Top Ten)	Total Personal Income (in thousands)
Fort Bend	67,708
Williamson	50,775
Bell	20,405
Lubbock	17,431
McLennan	14,487
Brazos	12,292
Johnson	11,258
Taylor	8,543
Hood	4,508
Waller	3,524



County (Top Ten)	Total Per Capita Income (in dollars)
Castro	108,479
Stonewall	95,644
Shackelford	91,109
Parmer	77,006
Washington	73,880
Fort Bend	73,855
Williamson	72,828
Kent	71,715
Hamilton	70,580
Young	69,691



Source: 2022 Bureau of Economic Analysis CAINC5N Population November 16, 2023 release

O&M Budget Calendar

December 2024						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

December 2024

- **December 2** Set up SharePoint Site for FY 2026 budget
- **December 2-31** Training end users on new budget software, Tyler
- **December 2-31** F&A to begin migrating and updating budget worksheets for each department
- **December 2-13** F&A to create Direct Labor Matrix for FY 2026 based on FY 2024 actuals
- **December 2** Send out Budget Administrator List to Management (Mgmt.) Team
- **December 13** Budget Administrator List due back to F&A
- **December 16** Update Budget Team e-mail group
- **December 23** Budget Team e-mail

January 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

January 2025

- **January 2** Request salary & benefit information from Human Resources
- **January 2 - February 7** Budget Worksheets available in Tyler to Budget Administrators
- **January 2 - February 14** Direct Labor Matrix available on SharePoint for editing
- **January 2 - January 31** F&A to work on Water Supply Revenue Projections
- **January 2** Request IT, SCADA, Safety, Security, CO Common, ArcView Maintenance Costs, Stream Gauging and other supporting information for FY 26
- **January 6** Request updated Debt Schedule
- **January 24** IT, SCADA, Safety, Security, CO Common, ArcView Maintenance Costs, Stream Gauging and other supporting information for FY 26 due to F&A
- **January 20 - January 21** F&A to update Utilities section of budget worksheets

February 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

February 2025

- **February 3** Salary & Benefits worksheet due back to F&A
- **February 4-10** F&A to review Salary & Benefits worksheet
- **February 7-14** Management Team review of O&M budget worksheets
- **February 14** Direct Labor Matrix revisions due
- **February 17** Distribute Personnel Request Forms to Mgmt. Team and locations
- **February 17-21** F&A to review budget worksheets
- **February 17-21** F&A to cost out Direct Labor Matrix
- **February 26** Schedule Temple-Belton customer meeting

March 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	26	26	27	28	29
30	31					

March 2025

- **March 3 - April 4** Begin preparation of Allocation of Charges & Contract Customer budget presentations
- **March 10-14** Department Budget Reviews
- **March 14** Personnel Request forms due to HR
- **March 17-28** HR to complete review of Personnel Request Forms
- **March 24** Board Meeting
- **March 24-28** Management Team Review of Personnel Requests
- **March 31 - April 11** HR Manager to provide final personnel recommendation
- **March 31 - April 11** Update Budget Narratives format

O&M Budget Calendar

April 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

- ### April 2025
- **April 1** FY 2026 Budget due to City of Sugar Land for wastewater operations
 - **April 1** Water Services to begin scheduling contract customer budget meetings
 - **April 1-4** Prepare budgetary financials
 - **April 9** First FY 2026 Budget presentation to Mgmt. Team
 - **April 15** Temple-Belton budget due to customers

May 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

- ### May 2025
- **May 1** Budget narratives available on SharePoint for editing
 - **May 1** Finalize flow data
 - **May 1-30** Prepare other supporting schedules for budget document
 - **May 14** Second FY 2026 Budget presentation to Mgmt. Team
 - **May 19** Board Meeting
 - **May 15 - June 13** Contract Customer Budget Meetings
 - **May 30** Budget Narratives completed

June 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

- ### June 2025
- **June 11** Management Team Final Budget review
 - **June 13** Complete Contract Customer Budget Meetings
 - **June 16-27** F&A Final review of AOP
 - **June 24** Annual Water Customer Meeting in Brenham
 - **June 26** Annual Water Customer Meeting in Waco

July 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

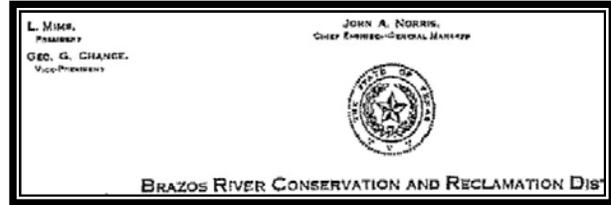
- ### July 2025
- **July 7-11** Print and assemble FY 2026 AOP
 - **July 11** AOP due to Board members
 - **July 28** Regular Board Meeting

September 2025						
Sun	Mon	Tues	Wed	Thur	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13

- ### September 2025
- **September 1** Implement FY 2026 AOP-Budget

BRAZOS RIVER AUTHORITY CHRONOLOGY

The Texas Legislature created the organization now known as the Brazos River Authority (BRA) in 1929 as a result of devastating flooding during the early part of the century. The Conservation Amendment to the State Constitution charged the Brazos River Conservation and Reclamation District (District) with the statutory responsibility for conservation, development and management of the surface water resources for the Brazos River Basin.



Brazos River Conservation and Reclamation District Letterhead (circa 1929).

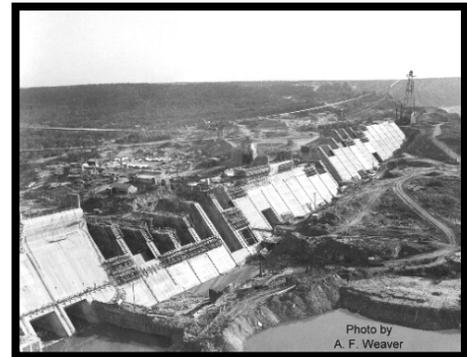
With part or all of seventy counties in the basin, the 42,800 square mile area stretches from the headwaters of the Brazos near the Texas-New Mexico border in a southeasterly line to the Gulf Coast. The organization was established without taxing authority or the ability to receive appropriations from the state.

During the 1930s, the Board of Directors established headquarters for the organization in Temple, Texas. Their first order of business was to prepare an initial master plan for reservoir development within the basin.

At this time, the District obtained its first source of revenue – remissions of ad valorem taxes from the lower-basin counties for a period lasting twenty years. The master plan included thirteen dams with construction for each contingent upon federal funding.

1930s – 1950s

By the late 1930s, funding was secured from the Works Progress Administration allowing construction to be completed on the Possum Kingdom Lake (P.K.) dam by 1941. Hydropower from this project was contracted to the Brazos Electric Power Cooperative (BEPC) and provided a source of revenues to the District while aiding in rural electrification and providing power for the war effort.



Possum Kinadom Lake – Dam Construction

Late in the 1940s, the District's headquarters were moved to Mineral Wells and the 1935 master plan for reservoir development was revised. At about the same time, the U. S. Army Corps of Engineers (USACE) expanded its role in water resources to include construction of flood-control dams at Lakes Belton and Whitney.

The 1950s marked the drought of record for most of the Brazos Basin. At this time, population projections by the District estimated that by the year 2000, the state would be home to eighteen million people with eighty percent living in urban areas. This forecast estimated water demands to double.

As a result, the Board of Directors prepared a six-dam program of reservoir development. The plan included a series of reservoirs between Lakes Possum Kingdom and Whitney (for water supply and hydropower), raising Possum Kingdom Lake an additional fifteen feet, building the South Bend reservoir above P.K., building the Allens Creek reservoir in the lower basin and a desalination program. This plan would increase irrigation in the Brazos River Valley, provide water for industry and municipalities, and provide hydropower to support the increased population, economic activity, and recreation.

In 1951, the State Board of Water Engineers designated the District as the representative of non-federal interests to contract with the USACE for conservation storage space in multi-purpose federal flood-control-water supply reservoirs within the Brazos Basin.

The District officially changed its name to the **Brazos River Authority** in 1955. The BRA began negotiating agreements with the USACE for water supply storage space in federal reservoirs and supporting congressional appropriations for construction. Before the end of the decade, construction of Lake Belton was complete.



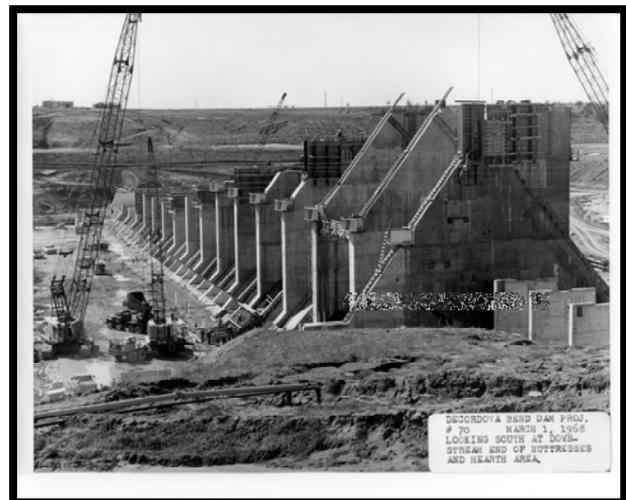
Brazos River Authority Letterhead (circa 1955).

During the 1950s, the BRA also contracted with the USACE for water storage space in the proposed new Lake Waco, which inundated the existing water supply lake owned by the City of Waco.

1960s

On May 1, 1960, the BRA dedicated its new headquarters in Waco. In 1969, the BRA completed construction on Lake Granbury to supply water for Texas Power & Light Company steam-electric plants and the Comanche Peak nuclear power plant near Glen Rose.

During this decade, the USACE completed Lakes Proctor, Somerville, and Stillhouse Hollow for flood-control and water supply purposes. The BRA contracted for water supply storage in each of these projects without agreements to sell the water in order to meet expected water needs.



Lake Granbury – Dam Construction

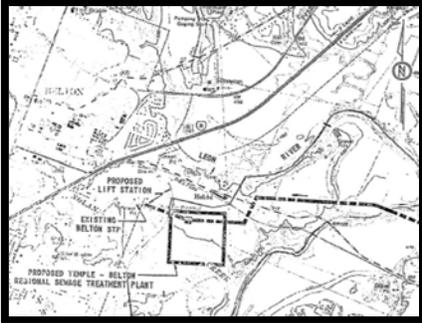
The BRA acquired pump stations and canal systems from American Canal Company and Briscoe Irrigation Company in Fort Bend and Brazoria Counties to supply water

primarily for rice irrigation. The ultimate goal of these acquisitions was to provide access to municipal and industrial water markets in the lower basin.

The USACE completed the new Lake Waco in 1965 to provide flood-control on the Bosque River while assuring water supply for the city. The entire water supply was committed to the City of Waco, as required by federal legislation.

1970s

During the 1970s, the BRA began design, construction, ownership and operation of three regional wastewater treatment systems: Waco Metropolitan Area Regional Sewerage System (1971), Temple-Belton Regional Sewerage System (1975, now referred to as the Temple-Belton Wastewater Treatment Plant), and Sugar Land Regional Sewerage System (1975). As a result of the Clean Water Act, the BRA (Section 208 program) began a basin-wide water quality management study, and the organization received partial grants for wastewater treatment plant construction.



Temple-Belton Proposed Site Drawing

In 1972, the BRA signed a contract to supply up to 176,000 acre-feet of water per year to Houston Lighting & Power Company for cooling purposes at steam-electric generating plants to be built in the lower basin (including Allens Creek nuclear plant).

In 1978, the BRA completed construction on Lake Limestone, providing cooling water for Texas Utilities (TXU) power plants to be built close to nearby lignite reserves.

1980s

The 1980s were a time of great change for the BRA. With the realization that industrial and municipal demands forecast for the lower basin had not developed as expected, the BRA found that long-term contracts inherited with the canal systems would not permit adjustment at rates which would allow the enterprise to remain whole. As a result, the BRA sold the canal systems to Galveston County Water Authority.

Planning and design began on Lake Bosque in McLennan County. The reservoir would provide water supply for a group of municipalities, including Clifton and Meridian in Bosque County and Waco and its suburbs. To add water supply for customers throughout the basin, primarily Williamson County entities, planning began on South Bend reservoir.

Both projects were cancelled before construction began. The Lake Bosque project was cancelled due to increases in cost and a change in the City of Waco's attitude toward selling water from Lake Waco to its neighbors. The South Bend project was cancelled when the BRA reacquired water contracted to, but no longer needed by Houston Lighting & Power Company (HL&P). The reacquisition agreement included an option on the Allens Creek reservoir site that HL&P had acquired as a cooling reservoir for the now-cancelled Allens Creek nuclear power plant.

During the 1980s, the BRA contracted with the City of Lubbock to build, own and operate Lake Alan Henry to provide future water supplies for the city. The decade also saw the BRA build its first water treatment system – Lake Granbury Surface Water and Treatment System (SWATS) to meet water needs in Johnson and Hood Counties.

The BRA entered into contracts with water users in Williamson County to construct a pipeline to transport water from Lake Stillhouse Hollow to Lake Georgetown as demand developed. Lakes Aquilla, Georgetown and Granger were completed by the USACE in the early eighties. Lake Aquilla provides water to the Aquilla Water Supply District (City of Hillsboro) while Lake Georgetown provides water to the cities of Georgetown and Round Rock. Lake Granger provides water for the City of Taylor and Eastern Williamson County. The BRA contracted with the USACE for a portion of the water supply storage space in Lake Whitney and to raise the level of Lake Waco, which would increase the supply of water for the City of Waco.

In 1986, the BRA formally established a Water Quality Policy, stating its intent to continuously monitor quality, identify problem areas throughout the basin, and participate in the development, ownership, and operation of regional wastewater treatment systems.

1990s

During the 1990s, the Texas State Legislature passed the "Clean Rivers Act." As a result, the BRA became a partner with the Texas Commission on Environmental Quality for comprehensive water quality monitoring and assessment throughout the Brazos River Basin.

The BRA completed construction of Lake Alan Henry in 1994. The entire water supply was committed to City of Lubbock, which paid all debt service as well as operations and maintenance costs of the project.



Lake Alan Henry

In 1995, the BRA and the Lower Colorado River Authority (LCRA) signed the Brazos-Colorado Water Alliance to serve the water resource needs of Williamson County. The BRA began the operation of the Brushy Creek Regional Wastewater System. Financed by the LCRA as an Alliance project, Brushy Creek serves the cities of Round Rock and Cedar Park. At this time, the BRA Board of Directors amended policies to allow for the operation of water and wastewater treatment facilities without BRA ownership.



Brushy Creek Regional Wastewater System

In 1997, the Texas Legislature passed Senate Bill 1, which establishes a regional water supply planning process for the state.

2000 – 2010

The BRA began replacement of the floodgates of the Morris Sheppard Dam at Possum Kingdom Lake. The project took nine years. At the same time, the BRA began rehabilitation of the sixteen gates at the DeCordova Bend Dam at Lake Granbury. The rehab included the installation of new electric gate hoists.

In 2001, the BRA experienced one of the most significant shifts in focus and structure in its history. The BRA was reorganized from function-based divisions to customer-focused geographic regions.

In 2001, as part of Texas Senate Bill 1, the BRA joined local and regional organizations in the water planning process as member of Regions O, H and Brazos G. The BRA further agreed to serve as administrative agent for the Brazos G Regional Water Planning Group.

The BRA began operations for the Clute/Richwood Regional Wastewater System. The BRA also contracted with the Lee County Fresh Water Supply District No. 1 (Dime Box) for its first retail water and wastewater utility service. Some 150 homes and businesses in the City of Dime Box receive both potable water and wastewater treatment services.

In the spring of 2002, Texas Governor Rick Perry announced his initiative to develop a large-scale, demonstration seawater desalination facility in Texas. He charged the Texas Water Development Board (TWDB) with developing recommendations.

As a result, the BRA and Poseidon Resources Corporation (Poseidon) jointly developed and submitted a Statement of Interest (SOI) to the TWDB for the proposed project to be located in Freeport. The project was later halted as the TWDB designated the proposed Brownsville location as the first state-sponsored project.



Allens Creek Proposed Site Map

In late 2002, the BRA and the City of Houston received final permits from the Texas Commission on Environmental Quality (TCEQ) to move forward with construction on the Allens Creek Reservoir. The reservoir will be located just above the confluence of Allens Creek with the Brazos River in Austin County. It will impound over 200,000 acre-feet of water, creating a 7,000-acre lake and provide 99,650 acre-feet of water per year for municipal use. Construction is expected to begin in 2025.

In 2003, the BRA signed a major contract with the City of Georgetown to become the wastewater treatment services provider for the city's six treatment plants.

The construction and purchase of water pipeline systems in the Brazos basin in 2002 and 2003 allowed the BRA to move water from areas that have an abundance of supply to the areas that are greatly lacking in the resource. The Williamson County Regional Raw Water Line, a joint effort by the BRA and five customers, supplies water to the ever-growing areas in Williamson County. The Kerr-McGee Pipeline (later renamed

West Central Brazos Water Distribution System or WCBWDS), a former oil industry water transportation line was purchased in February of 2002 to provide water to parched areas of the Upper Basin.

In 2004, the BRA filed an application with the TCEQ requesting a permit for up to 421,000 acre-feet of water per year from existing sources within the Brazos River Basin. The water for this System Operation Permit requested will originate from:

- The coordinated operation of the dozen reservoir projects in our system;
- Currently unpermitted water behind the dams in the reservoirs;
- Currently unappropriated flows in the river; and
- Unused effluent, to the extent that it is not being used by other senior water users and is available.

While this approach results in making significantly more water available for the communities, it still allows for the development of other proposed water supply projects found in the approved Regional Water Plan.

In June 2004, the BRA assumed ownership of the City of Taylor's Potable Water Treatment Facility and renamed it the East Williamson County Regional Water System (EWCRWS). As part of the purchase contract, the BRA agreed to expand the facility to meet the immediate needs of the city and their customers. Besides the residential and commercial customers, Taylor also provides water services to the City of Hutto. The expansion was completed in March, 2008 producing sufficient capacity to provide water to other customers including Jonah Special Utility District, an area in great need of additional water.



East Williamson County Plant Expansion

In 2005, nearing the end of the 40-year contract, the BRA sold the Waco Metropolitan Area Regional Sewerage System (WMARSS) to the customer cities.

In 2005, the BRA also transferred ownership and operational responsibilities for Lake Alan Henry to the City of Lubbock. The refunding of the bonds successfully completed the contract between the City and the BRA for completion of a water supply lake for the city.

In 2006, during the 80th Texas Legislature, a proposed bill to force the BRA into mandated divestiture of leased properties at Possum Kingdom Lake was introduced in both the State House of Representatives and the Senate. Though the bill did not receive approval by the Senate Natural Resources Committee, the BRA Board of Directors voted to move forward with a proposed voluntary divestiture process.

In 2006, the BRA completed the final phase of the Possum Kingdom Lake Hike and Bike Trails System. The third addition completed the 16-mile system linking area camp grounds and parks. Funding for trail development was provided on a cost-share basis through grants with the Texas Parks and Wildlife Department.

In 2007, the hydroelectric plant at the Morris Sheppard Dam at Possum Kingdom Lake was shut down for mechanical evaluation.

In 2008, the Board of Directors passed a resolution to move forward with the divestiture of residential and certain commercial leased lots at Possum Kingdom Lake via a third-party sale that would include protections to allow lessees the option to purchase their individual leased property or continue leasing long-term. A request for bids was made public in January 2009 and a bid was accepted in April 2009. At the same time, the 81st Texas Legislature passed a bill that validated the parameters of the third-party sale and provided a back-up sale option that would allow lessees direct purchase of their leased lot from the BRA in the event the third-party sale was not successful. The sale was completed on October 22, 2010, to Patterson PK Land Partnership, LTD.

In 2010, after several years of study, the BRA, working with various stakeholders, completed the Lake Granbury Watershed Protection Plan (WPP). This locally developed plan was designed to reduce bacterial impairments in all parts of Lake Granbury that do not meet state water quality standards (primarily older man-made canals serving residential developments) or the local stakeholder goal. Grants to help fund the plan's goals were obtained in 2011.

In November 2010, the Board of Directors voted to decommission the Possum Kingdom Lake hydroelectric plant and staff notified the Federal Energy Regulatory Commission (FERC) of the intent to surrender the license. The facility had not generated power since 2007 due to issues related to the integrity of the penstocks that carry reservoir water to the hydroelectric turbines. In 2011, the BRA filed its Surrender of License Application with FERC.



Possum Kingdom Hydroelectric Facility

2011 – 2019



Lake Granbury Pier

The Brazos Basin suffered through a record-breaking drought with October 2010 through September 2011 marking the hottest and driest twelve months in more than 100 years. Seven of the BRA's eleven reservoirs reached all-time low levels.

The zonal drawdown methodology for operating the Possum Kingdom-Granbury-Whitney Water Management Plan, was approved by the Board of Directors in April 2011.

In 2011, large wildfires devastated much of the land around Possum Kingdom Lake. Together, the fires burned more than 133,000 acres and destroyed more than 330 structures, including numerous homes around the lake.

In October 2011, the BRA Board of Directors approved the execution of an agreement to transfer the Surface Water and Treatment System (SWATS) facility at Lake Granbury to the participating customers. The transfer of ownership, operations and personnel was completed on May 31, 2012, ending the BRA's involvement in this regional water treatment system. The participants continue to purchase water supply from the BRA.

In January 2012, the State Office of Administrative Hearings mandated that a Water Management Plan (WMP) to accompany the System Operations Permit be delivered to the TCEQ by November 29, 2012. As a result of questions posed by the TCEQ, the WMP and Technical Report, along with the associated appendices, were revised and submitted to the TCEQ on June 12, 2013. Additionally, a revised version of draft Water Use Permit No. 5851, consistent with the revised WMP and Technical Report, was included in the June 12, 2013 submittal for the TCEQ's consideration. The updated plan incorporated the Senate Bill 3 Environmental Flow Standards for the Brazos River Basin and was adopted in February 2014.

In July 2012, the Temple-Belton Wastewater Treatment Plant properties, permits and equipment were transferred to the owner cities, with BRA continuing operations and management of the regional plant.

In 2013, to better provide for adequate water supply needs for the Williamson County area, the BRA began a demonstration project to provide for conjunctive use of groundwater from the Trinity Aquifer with treated surface water from Lake Granger. In 2014, a test well was drilled on the property of the East Williamson County Regional Water System.



Trinity Test Well

Also, in 2013, Senate Bill 918 was passed by the Texas Legislature and provided for the BRA sale of the remaining residential and commercial lease property at Possum Kingdom Lake. Bids were received and evaluated for the sale of the property. In addition, Senate Bill 918 included the sale of Costello Island, which was completed in May 2015.

In March 2014, the formal decommissioning of the hydroelectric plant at Possum Kingdom Lake's Morris Sheppard Dam was completed by the Federal Energy Regulatory Commission.



Dock located at Possum Kingdom Lake

In 2014, the BRA took over operation of additional wastewater infrastructure for the Cities of Temple and Belton with a contract to operate the Doshier Farms Wastewater plant. Adding the Doshier Farms location simplified services for the two cities.

Water conservation and planning became major initiatives for the BRA in the first half of the decade, as drought conditions rivaled the historic drought of the 1950s. In addition to continued efforts to obtain a major water right from the state with the System Operations Permit, the BRA continued to pursue groundwater development as an option for water supply and began moving forward on the proposed Allens Creek Reservoir permit process. The five-year drought finally came to an end during the spring of 2015 with major rain events completely refilling water supply throughout the entire BRA system of reservoirs.

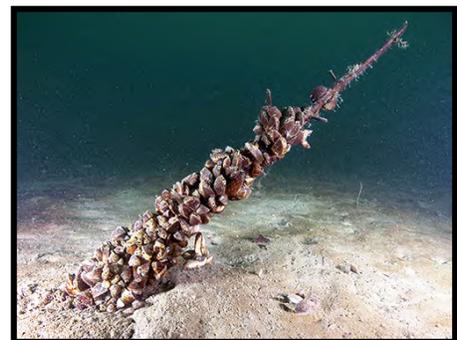
The year 2015 also marked the end of the residential and commercial lease program at Possum Kingdom Lake. Per a legislatively directed process, the BRA accepted a \$10.15 million bid from Patterson PK2 Land Partnership that allowed current lessees to purchase their leasehold property from a third party, effectively ending the BRA's nearly 70-year leasing program at the reservoir.

The sale and transfer of the West Central Brazos Water Distribution Pipeline was completed in early 2016. The West Central Texas Municipal Water District, made up of the cities of Abilene, Albany, Anson and Breckenridge, purchased the water distribution pipeline along with a long-term water contract to provide long-term, firm water supplies for Jones, Taylor, Shackelford, and Stephens counties.

On September 16, 2016, the BRA received the final order from the TCEQ awarding the System Operation Permit. The permit and its comprehensive Water Management Plan allowed access to water supply such as previously unappropriated flows downstream of BRA reservoirs and discharges from wastewater treatment plants. A condition of the permit's approval by the TCEQ was to study and assess the impact of the 2011-2015 drought on water supply. The study was completed in 2017, concluding that the drought of 2011 – 2015 was indeed worse than the drought of the 1950s for the upper portions of the basin; however, due to the climatological variety of the watershed, the most recent drought did not represent a worse drought for the basin as a whole.

In 2014, the BRA and several partner organizations were awarded funding by the Texas Water Development Board to study the lower Brazos River floodplain. The study would focus on flooding issues from the Grimes/Waller County line to the Gulf of Mexico. Headed by the engineering firm of Halff and Associates, the study was nearly complete when Hurricane Harvey hit the Gulf Coast, dropping more than 60 inches of rainfall. The BRA Board of Directors approved additional funding for the study to continue, allowing for information from the hurricane to be included. The final report was published in October 2018.

Since the early part of the century, the fight to slow the spread of zebra mussels, an invasive non-native mollusk, throughout the southern states had escalated. The BRA joined with other river authorities and water providers in a campaign to educate the public in efforts to slow the spread into the Brazos River Basin. In 2016, the mollusk was found in the BRA System's Lake Belton. In 2017, zebra mussels were found in Lake Stillhouse Hollow, temporarily halting use of the Williamson County Regional Raw Water Line to transport water to Lake



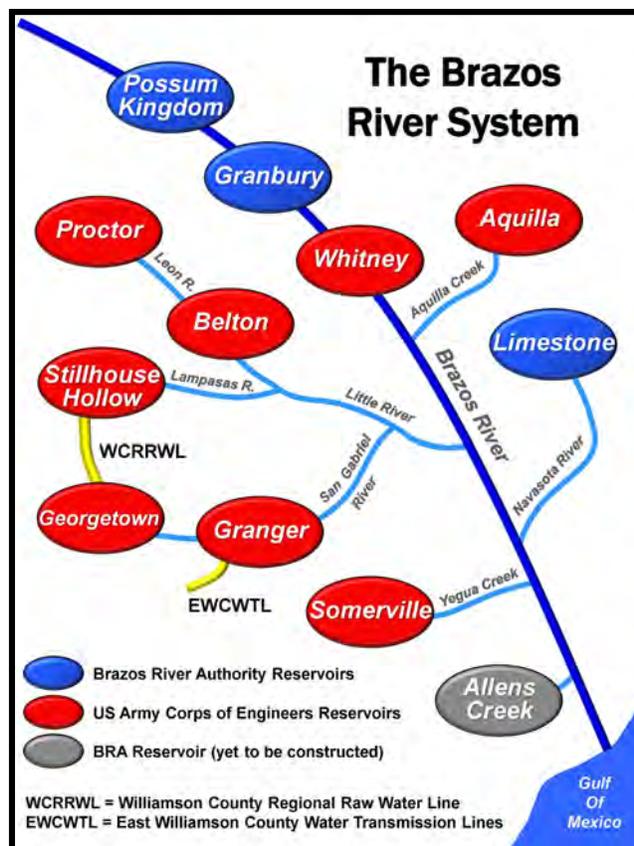
Georgetown. Following meetings with the U.S. Army Corps of Engineers and the pipeline owners, use of the line resumed when needed in 2018. To date, the mollusks have also been found in Lakes Georgetown and Granger within the BRA System of water supply reservoirs.

The water right permit for the proposed Allens Creek Reservoir was amended by the Texas Legislature in 2011 to require that construction commence in 2025 with completion by 2028. In 2017, the BRA informed the City of Houston of its intent to begin environmental permitting and preliminary design. As the BRA moved forward with the permitting portion of the project, the City of Houston became reticent and then resistant to the project, noting they had no immediate need for the water. Following more than a year of failed negotiations to buy out the city's rights in the permit, the BRA backed legislation proposed by several lower Brazos Basin customers to force the City of Houston to sell their interest in Allens Creek Reservoir. The legislature passed the bill for a required sale of \$23 million which was later signed into law by Governor Abbott.

Within months of HB 2846's signing, the City of Houston filed suit against both the State of Texas and the Brazos River Authority, challenging the constitutionality of the legislation. A Travis County judge granted Houston's motion for summary judgment, ruling HB 2846 to be unconstitutional under provisions of the Texas constitution. The BRA, along with the state, appealed the ruling through the appellate court system. The

BRA continued to work through the legal process with the City and the State of Texas, with the goal of moving this project forward to construction as quickly as possible.

In September 2018, the BRA received final permitting approval for the System Operation Permit. To prepare for the eventual contracting of Sys Ops water, the BRA queried current customers through questionnaires, email and phone conversations to determine their water supply needs and validate their continued interest in additional contracting under the new permit. Within months of the Board's April 2019 vote authorizing contracting for 106,031 acre-feet of water under the System Operations permit, the full amount was secured, under negotiation or being reserved for future projects or emergencies.



2020 – Today

Since 2008, the BRA has worked with the Fort Worth District of the U.S. Army Corps of Engineers to investigate the potential reallocation of storage capacity in Corps-owned reservoirs as a source of additional water supply to benefit the Brazos River Basin. As part of the project, the Corps identified two reservoirs, Lakes Aquilla and Whitney, as potentially feasible options.



The Office of the Assistant Secretary of the Army for Civil Works (ASA) did not approve the request for Aquilla Lake, citing a permanent loss of a portion of the flood pool and making the future of that project uncertain at best. The second reservoir, Lake Whitney, a massive flood-control reservoir located on the main stem of the Brazos River, houses about 320,500 acre-feet of unallocated water that could be redefined to make more water supply available to meet future demands in the basin.

The 2020 Water Resources Development Act passed by the U.S. Congress included a provision directing the Corps to perform an expedited reallocation study of Lake Whitney. As a result of our efforts, funding for the Whitney reallocation study was made available through the President's FY 2023 budget. The BRA contributed the required funding in May 2023, and the project officially kicked off in June 2023.

Water Planning



The BRA contributed to the 5th cycle of regional water planning for the state with the submittal of final 2021 regional water plans. As an active participant in three planning regions across the basin (Regions O, G, and H), BRA's goal is to ensure consistency between BRA planning efforts and the Regional Water Plans that are submitted to the Governor, Lieutenant Governor, and the Texas Legislature.

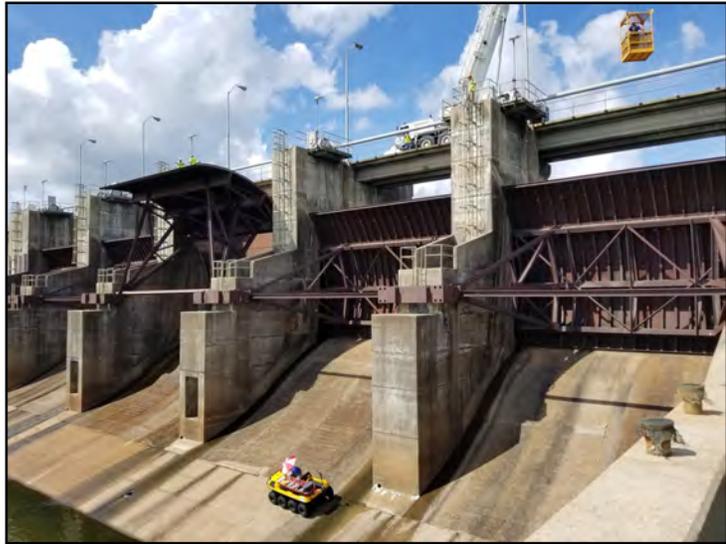
Candidate Conservation Agreement with Assurances - Freshwater Mussels

In June of 2021, after years of negotiation with the United States Fish and Wildlife Service (USFWS) on the Candidate Conservation Agreement with Assurances (CCA) for the False Spike and Texas Fawnsfoot in the Brazos River Basin, the USFWS published the Freshwater Mussel CCA and the BRA executed the CCA and permit. The execution of the CCA and permit will provide for freshwater mussel conservation

in the basin and will reduce the exposure of BRA's water supply system to liabilities associated with the Endangered Species Act.

Lake Limestone Tainter Gate Replacement Project

A 2018 engineering investigation and cost analysis into the five existing Tainter gates at the Sterling C. Robertson Dam established the Lake Limestone Gate Replacement Project. The project will extend the life of the existing dam.



East Williamson County Regional Water System

The BRA has been actively engaged in groundwater development efforts in Williamson County. In 2020, the BRA completed its first Trinity aquifer groundwater well at the East Williamson County Regional Water System treatment plant adjacent to Lake Granger. The groundwater developed at this site will be conjunctively used with Lake Granger surface water to help supply the rapidly growing communities along the Interstate 35 and State Highway 130 corridors in Williamson County. Additional well sites are planned to be added in the future as water supply needs increase.

The Williamson County Regional Raw Water Line (WCRRWL), the water transportation pipeline operated by the BRA for three municipal customers in Williamson County, delivers water from Lake Stillhouse Hollow in Bell County to Lake Georgetown in Williamson County and is vital to meeting these customers' water needs during dry times.

The WCRRWL was in service for most of 2021, transferring approximately 33,000 acre-feet of water from Lake Stillhouse Hollow to Lake Georgetown. The WCRRWL pump station was originally constructed with a pumping capacity of about 27 million gallons per day (mgd) that was expanded to about 43 mgd approximately 10 years ago. In 2021, BRA began planning for the final phase of pumps that will take the system to its ultimate design capacity of roughly 55 mgd.

Belhouse Drought Preparedness Project

As part of the same system, an additional pipeline is planned to connect Lake Belton to Lake Stillhouse Hollow to help meet the growing water needs of customers that divert water from Lake Stillhouse Hollow. In 2022, the preliminary engineering design for the plan dubbed the Belhouse Drought Preparedness Project was completed. The first public meeting was held in the fall of 2022. The pipeline is expected to be operational in the next five to seven years.

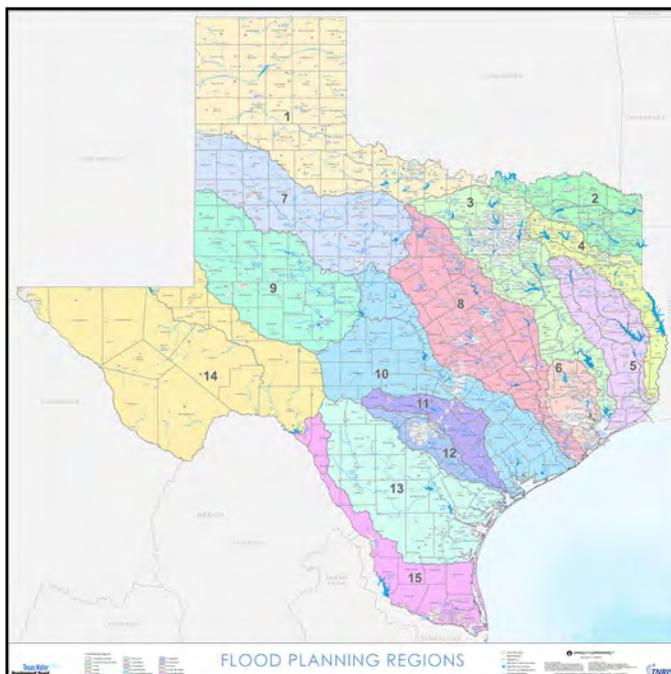
Virtual Public Meetings – Brown Bag on the Brazos River Authority

In April 2021, following the success of live-streaming Board of Director's meetings for the public, GM/CEO David Collinsworth instituted regularly scheduled virtual town hall meetings to further improve organizational transparency and allow the public a forum to ask questions of BRA Management. The bi-monthly Brown Bag on the Brazos, held at noon via Teams Meetings, features topics of interest to both members of the public and BRA customers.

Allens Creek Reservoir

The spring of 2022 saw the finalization of an agreement for the BRA to purchase the proposed Allens Creek Reservoir Project from the City of Houston and the Texas Water Development Board for a landmark \$67 million. Closing documents were signed on May 2, making the BRA full owners of the planned off-channel water supply project. Work toward issuing a federal 404 Clean Water Permitting process is expected to take 4 – 7 years, with construction anticipated after 2030. Once complete, the reservoir will provide an estimated 100,000 acre-feet of additional water supply available for customers in the BRA's Lower Basin. The current projected cost of the project is \$700 million.

State Flood Planning



In 2019, the 86th Texas Legislature passed Senate Bill 8 directing the creation of the first-ever State Flood Plan for Texas to be prepared by the Texas Water Development Board that would follow a similar regionally driven "bottom-up" approach that's been used for water supply planning in Texas. Fifteen flood planning regions were established in late 2020 based on the state's major river basins. Two regions were formed within the Brazos River Basin: Region 7 - Upper Brazos Regional Flood Planning Group, which extends from the Texas-New Mexico border to just upstream of P.K.; and Region 8 – Lower Brazos Regional Flood Planning Group (Region 8 LBRFPG), which spans just upstream

of P.K. downstream to the Gulf of Mexico at Freeport. The Region 8 LBRFPG designated the BRA to act as the group's administrative sponsor to apply for and receive financial assistance from the TWDB to develop the regional flood plan for the group.

In December 2022, the LBRFPG voted to adopt the first Regional Flood Plan and submitted the completed regional plan to the Texas Water Development Board in January 2023. The first State Flood Plan was adopted by the Texas Water Development Board on August 15, 2024.

Lake Granger Slope Stabilization Project

The first half of 2023 saw the construction and completion of a project to remediate erosion at the East Williamson County Regional Water Treatment intake at Lake Granger. Storage in the multi-purpose flood control reservoir had eroded the shoreline near the intake, posing a threat to the pump building.

Concrete Assessment and Service Life Extension Project (CASSLE)

The Concrete Assessment and Service Life Extension (CAASLE) Project to extend the life of Possum Kingdom Lake's Morris Sheppard Dam was completed in 2024. BRA implemented a Long-Term Structural Concrete Testing and Repair Program to evaluate and complete future concrete repairs.

Possum Kingdom Lake Spillway Pump and Piping Improvements Project

A project to assist with gate maintenance activities during low reservoir conditions at Possum Kingdom Lake was completed in 2025. The modifications and repairs enabled the continued provision of both cold and warm water to the Texas Parks and Wildlife Department's fish hatchery downstream of the Morris Sheppard Dam.



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PERFORMANCE MEASURES

The FY 2026 Annual Operating Plan represents the fourth year for the reporting of Performance Measures for the Brazos River Authority. The gathering and reporting of Performance Measures will be a dynamic process, with additional measures to be added in future years as the process is refined. The Performance Measures are being presented on an organization wide basis.

The performance measures in blue font indicate a hyperlink to BRA's website at [Brazos.org](https://www.brazos.org).

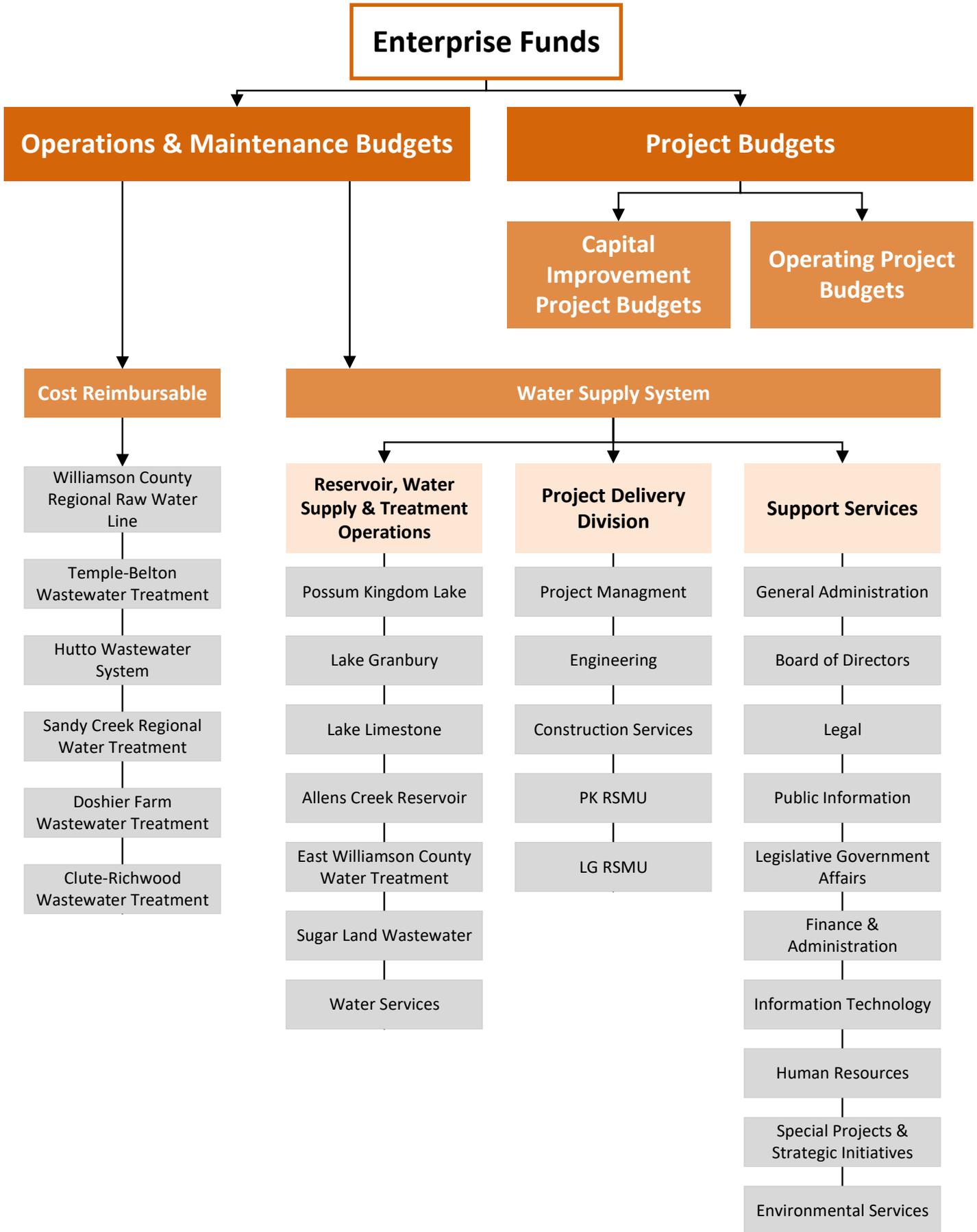
Function	Performance Measure	2024 Actual	2025 Projected	2026 Goal	Strategic Plan Goal
Executive	Board meeting minutes posted to BRA website within 30 days of approval	100%	100%	100%	Ensure a robust connection with our stakeholders
Executive	Board agendas posted in accordance with applicable law	100%	100%	100%	Ensure a robust connection with our stakeholders
Executive	BRA Brown Bag Virtual Town Hall Meetings Hosted/ New BRA Podcast Episodes Posted	5	5	6	Ensure a robust connection with our stakeholders
Executive	Quarterly Brazos Basin Newsletters published	4	4	4	Ensure a robust connection with our stakeholders
Executive	Water Supply Customer meetings hosted in the Upper, Central, or Lower Basins	2	2	2	Ensure a robust connection with our stakeholders
Administrative	Quarterly Financial Reports posted on BRA Transparency Website within three days of Board presentation	4	4	4	Ensure a robust connection with our stakeholders
Administrative	Quarterly Investment Reports posted on BRA Transparency website within three days of Board presentation	4	4	4	Ensure a robust connection with our stakeholders
Administrative	Building Facilities Service Request days to complete	2	2	3	Advance operational efficiency
Administrative	Percentage of CCR payments issued versus paper checks	34%	37%	>25%	Advance operational efficiency
Administrative	Percentage of Accounts Receivable Aging > 60 days	3.0%	5%	<10%	Advance operational efficiency
Administrative	Percentage of employees on Direct Deposit	100%	100%	100%	Advance operational efficiency
Social Media	Number of platforms utilized	6	6	6	Ensure a robust connection with our stakeholders
Social Media	Total number of followers	1,129,824	1,226,000	1,280,000	Ensure a robust connection with our stakeholders
Environmental	Clean Rivers Program Data Completion Rate	98%	97%	>95%	Protect the water resources we are entrusted with
Treatment Operations	Sugar Land North & South Plants sodium hypochlorite dosing within contract parameters	12.08 mg/l	12.40 mg/l	<13.0 mg/l	Manage water resources for the benefit of the basin
Treatment Operations	Sugar Land North & South Plants sodium bisulfite dosing within contract parameters	6.60 mg/l	6.50 mg/l	<10.3mg/l	Manage water resources for the benefit of the basin
Water Services	Provide weekly water usage and projected diversions to the Brazos Watermaster on a timely basis	100%	100%	100%	Protect the Water resources we are entrusted with



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FINANCIAL INFORMATION

Brazos River Authority Financial Structure



FINANCIAL OVERVIEW

FY 2025 reorganization

At the beginning of FY 2025 the BRA underwent a structural reorganization to better align resources for project delivery to prepare for several large undertakings in the near future. New departments were created; existing departments were rearranged, and lines of reporting were redrawn. The Finance & Administration Department transferred budgets and re-stated FY 2024 actual expenditures to the extent possible in order to produce year-to-year comparative financial statements.

Fund Type, Basis of Budgeting and Basis of Accounting

The Annual Operating Plan (AOP) serves as the foundation for the Brazos River Authority's (BRA's) financial planning and control. All of the financial activities included in the AOP are accounted for using Enterprise Funds, which are appropriate for business type undertakings where costs are recovered primarily through user charges. The BRA utilizes the full-accrual method for accounting. Under this method, revenues are recognized when they are earned and measurable, while expenses are recognized when they are incurred. The basis for preparing the budget is the same as the basis of accounting except for debt principal payments and capital outlay items, which are expensed in the budget but capitalized for accounting purposes. The BRA does not budget for depreciation.

Budget Structure

The BRA prepares, adopts and maintains two types of budgets within the AOP; Operations & Maintenance (O&M) Budgets and Project Budgets.

Individual O&M Budgets are adopted annually for each department/location. The O&M Budgets cover the recurring normal revenues and expenditures for the upcoming fiscal year based on the objectives set forth by each department. They also include small capital items such as vehicles, equipment and small improvement projects that can be completed during the fiscal year. The O&M Budgets are further classified as Cost Reimbursable or Water Supply System. Cost Reimbursable budgets include the BRA's operation and maintenance of customer owned treatment and water conveyance facilities under cost reimbursable contracts. The Water Supply System O&M budgets include all other operations.

There are two categories of Project Budgets: Operating Projects and Capital Improvement Projects. They are similar in that they can both be multi-year and are generally non-recurring, but Capital Improvement Projects are used to budget for the purchase/creation of major capital assets while Operating Projects are used to budget for studies/surveys/assessments, technology items and smaller capital purchases that are funded with current revenues.

The BRA plans for long-term goals and objectives using a 50-year planning horizon to coincide with the State Water Plans adopted by the Texas Water Development Board. The Project Budgets are the financial component of the 50-year planning process. As opposed to the O&M Budgets, which are for one year, the Project Budgets are for tasks that are expected to span a number of years or are non-recurring in nature.

For presentation purposes, the O&M budgets are arranged by department. The Brazos River Authority is divided into three functional areas; 1) Reservoir, Water Supply and Treatment

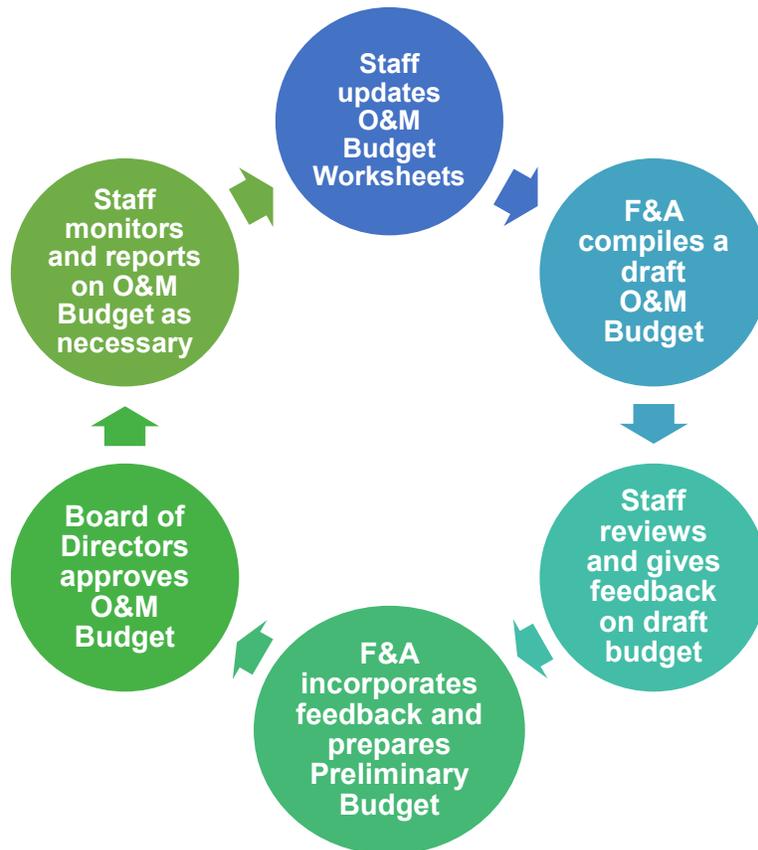
Operations (“Operations” for short), which is responsible for the operation and maintenance of BRA owned lakes, water conveyance, and water/wastewater treatment, 2) Project Delivery Division which is responsible for the planning and execution of Operating and Capital Projects, and 3) Support Services, which provide leadership, guidance, assistance, and information to the entire organization and to the public.

BUDGET PROCESS

The BRA’s budget is prepared in accordance with applicable state laws, contractual obligations, and BRA policies. The BRA uses the state fiscal year, which begins September 1 and ends August 31. The budget document shows the anticipated revenues and expenses for the fiscal year and serves as a financial management tool for the Board of Directors and BRA staff.

In order to have an adopted budget in place by September 1 each year, the budget process must begin many months earlier.

Operations & Maintenance Budgets



In January, O&M Budget worksheets are made available to BRA departments. These worksheets contain prior year actual expenditures, prior year budget detail, and current year expenditure and budget amounts. The departments usually have about six weeks to update the worksheets.

While the Departments are preparing their budgets, the Finance & Administration Department (F&A) compiles personnel costs, insurance costs, debt service requirements, revenue projections, and other pertinent data for the upcoming year. When the departments return their requests, all of this data is combined to form a “first draft” O&M Budget.

F&A holds meetings, and with help from all the departments, the budgets are reviewed to assure that they adequately provide for the needs of the BRA while keeping the budget balanced and any increase in the System Rate to a minimum. All new requests are discussed with the Management Team. The results of these discussions are compiled to produce a Preliminary O&M Budget. BRA staff makes a Preliminary O&M Budget presentation to the Board of Directors at their May Board meeting.

After the May Board meeting, BRA holds a series of public meetings to update our customers on current issues and our proposed budget and System Rate.

Operating Project and Capital Improvement Project Budgets (Projects)

The information needed to compile the Project Budgets is captured using Project Budget Worksheets (PBW's). These worksheets contain all of the relevant information about the project, including a description, project manager, location, supporting documentation, proposed funding sources, estimated budget and estimated impacts to future O&M budgets.

The PBW's are the basis for the BRA's Long Range Financial Plan. The BRA tracks and updates an inventory of PBW's. As soon as staff identifies the need for a project, they complete a PBW and submit it to be considered for inclusion in the inventory. The PBW is then vetted by the Management Team and the General Manager/CEO. If approved, the PBW is added to the inventory. The PBW's are updated as needed and/or at least once a year during the budget process. A summary of proposed PBW expenditures for the upcoming fiscal year and the subsequent four years is included in the preliminary budget review that is presented to the Management Team and the General Manager/CEO. This PBW summary is reviewed and discussed by the Management Team and the General Manager/CEO and any changes are communicated back to the Finance & Administration Department.

Annual Operating Plan Approval

After all changes resulting from the staff reviews have been made, the final versions of the O&M Budget and the Project Budgets are compiled to create the proposed Annual Operating Plan (AOP). The AOP is presented to the Board of Directors in advance of their July Board meeting. BRA staff answers all questions and requests for clarification in advance of the meeting at which the Board of Directors adopts the budget.

Budget Tracking and Performance

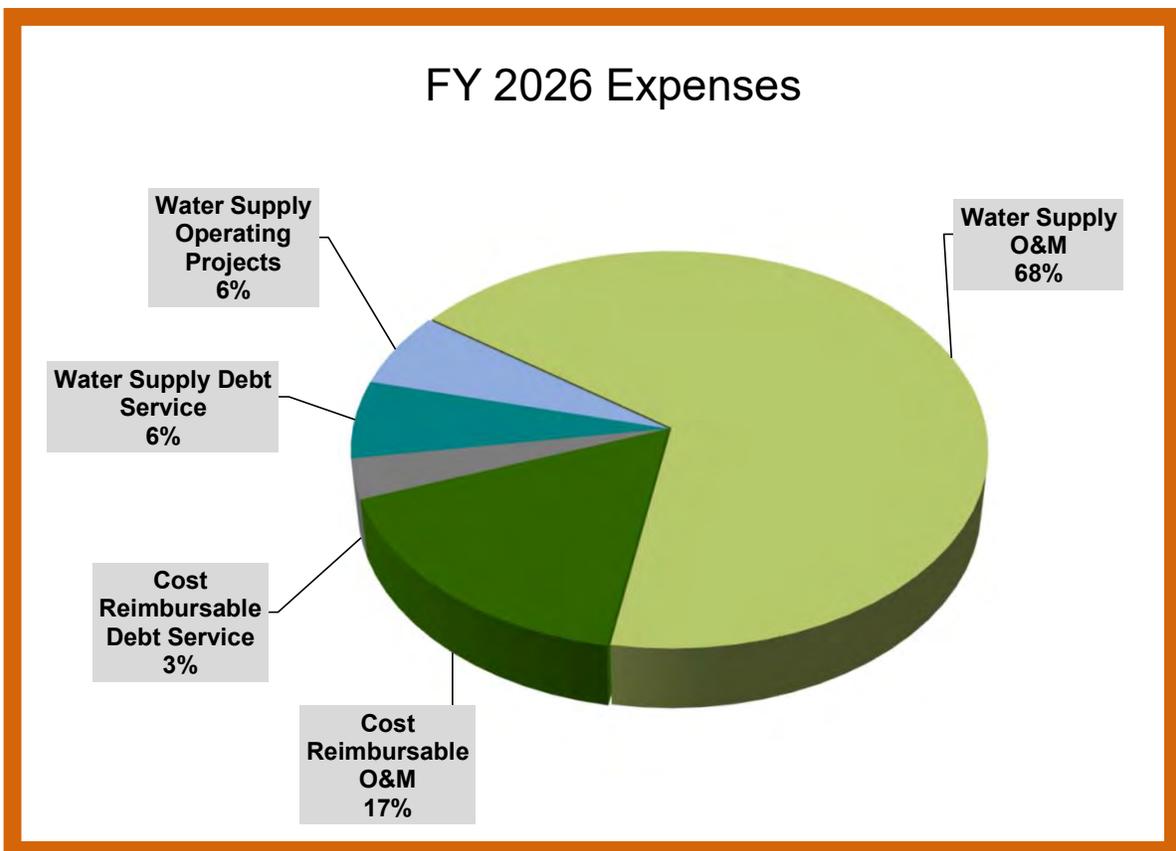
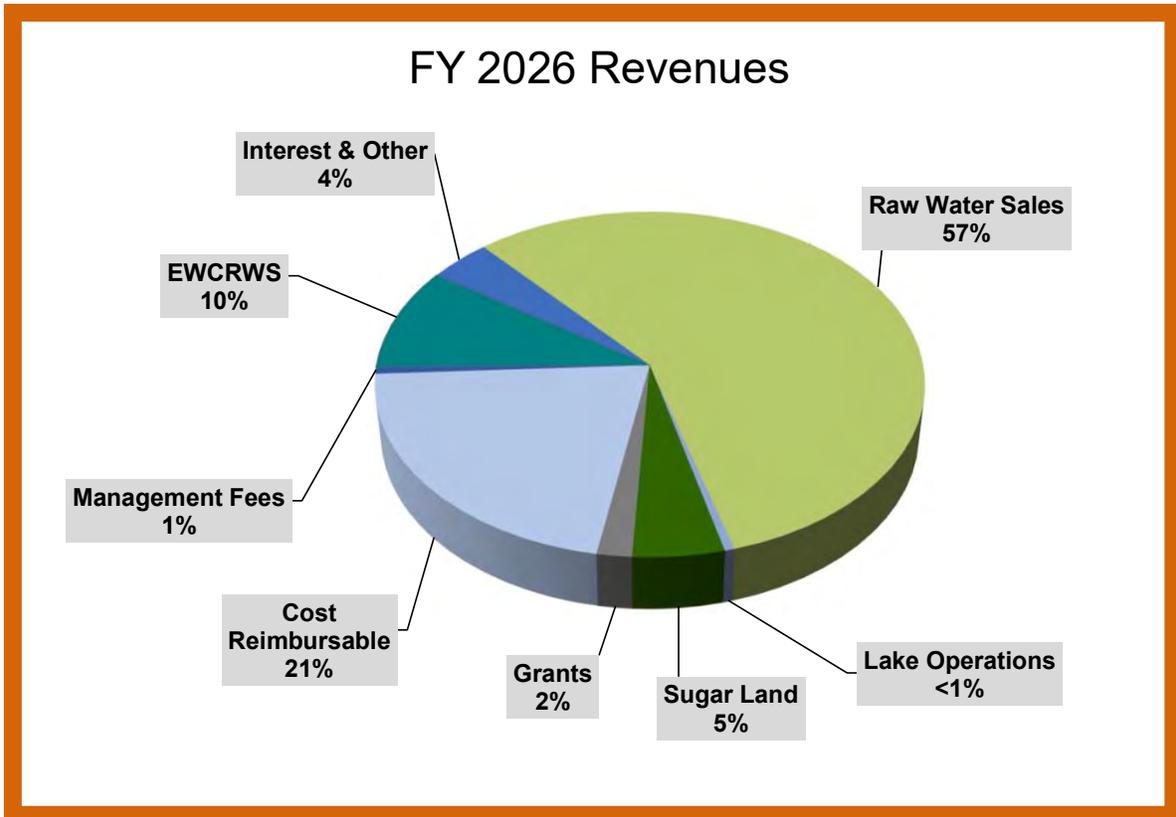
Once the AOP has been adopted by the Board of Directors, it is published on the BRA website for reference by BRA staff and the general public. The O&M Budget worksheets and Project Budget worksheets are placed on an internal website so they can be viewed and referred to by all BRA staff. Each month the Finance & Administration Department produces a budget versus actual report for all the O&M and Project Budgets. These reports are also placed on the internal website for review and reference. Budget reports for O&M and Projects are presented to the Board of Directors on a quarterly basis.



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FUND SCHEDULES FY 2026

FY 2026 Operating Revenues & Expenses



All Lines of Business
Working Capital Summary
Fiscal Year 2026 Proposed Budget

	Water Supply	Cost Reimbursable	Total
Beginning Working Capital	\$ 104,643,034	\$ -	\$ 104,643,034
Revenues			
Raw Water Sales	60,020,480	-	60,020,480
Lake Operations	540,177	-	540,177
East Williamson County RWS	10,120,010	-	10,120,010
Sugar Land WW	5,111,107	-	5,111,107
Cost Reimbursable - Water Operations	-	2,713,970	2,713,970
Cost Reimbursable - Wastewater	-	9,725,758	9,725,758
Cost Reimbursable - Pipeline Operations	-	6,122,683	6,122,683
Grants/Stakeholder Funding	1,952,788	3,978,000	5,930,788
Management Fees	661,202	-	661,202
Interest Income	4,238,380	-	4,238,380
Miscellaneous	51,000	-	51,000
Total Revenues	82,695,144	22,540,411	105,235,555
Expenses			
Operations & Maintenance	63,399,891	15,522,711	78,922,602
Operating Projects	5,715,000	-	5,715,000
Debt Service	5,920,563	3,039,700	8,960,263
Total Expenses	75,035,454	18,562,411	93,597,865
Surplus/(Deficit) before CIP	7,659,690	3,978,000	11,637,690
Capital Improvement Projects (CIP)	(91,704,000)	(3,978,000)	(95,682,000)
Debt Funding	33,000,000	-	33,000,000
Ending Working Capital	\$ 53,598,725	\$ -	\$ 53,598,725

Water Supply System
Working Capital Summary
Fiscal Year 2024-2026 Comparison

	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Beginning Uncommitted Reserves	\$ 110,667,853	\$ 105,593,341	\$ 121,478,328	\$ 104,643,034
Revenues				
Raw Water Sales - System Rate	46,737,194	47,933,130	49,869,807	51,765,842
Raw Water Sales - Non-System Rate	8,500,170	8,502,862	8,742,392	8,254,638
East Williamson County RWS	7,423,468	9,531,747	10,385,180	10,120,010
Sugar Land Wastewater	4,730,030	5,133,608	4,870,415	5,111,107
Lake Operations	559,498	554,908	547,442	540,177
Grants & Local Funding	880,674	1,835,144	2,361,999	1,952,788
Management Fees	557,797	642,465	629,481	661,202
Interest Income	8,561,874	4,936,169	7,789,800	4,238,380
Miscellaneous	106,962	51,000	95,010	51,000
Total Revenues	78,057,667	79,121,033	85,291,526	82,695,144
Operating Expenses				
<u>Reservoir, Water Supply & Treatment Operations</u>				
Operations Management	1,256,984	1,126,106	1,111,131	956,751
Possum Kingdom Lake	8,264,931	10,400,133	10,342,917	11,594,553
Lake Granbury	3,717,554	5,051,361	4,559,676	5,094,133
Lake Limestone	2,623,696	3,578,066	3,210,445	4,041,856
Allens Creek Reservoir	838,974	593,530	513,553	681,632
Treatment Operations & Pipelines	312,217	459,151	457,882	389,508
East Williamson County RWS	2,934,809	3,988,901	3,910,007	3,533,675
Sugar Land WW	4,814,371	5,671,648	5,513,709	5,731,841
<u>Project Delivery Division</u>				
Project Delivery Division Management	1,032,246	1,253,746	1,178,571	1,249,793
Project Management	1,150,871	1,736,197	1,616,688	2,214,398
Engineering	2,249,571	2,296,947	2,120,621	1,860,548
Construction Services	-	637,071	636,755	867,904
<u>Water Services</u>				
Water Services	1,444,874	1,995,543	1,993,709	2,236,828
Federal Reservoirs	10,700,150	17,548,950	15,527,612	17,606,629
<u>Environmental Services</u>	3,198,185	4,291,608	4,290,077	4,434,112
<u>Special Projects & Strategic Initiatives</u>	652,693	935,349	773,480	905,729
<u>General & Administrative</u>				
Board of Directors	118,010	134,742	104,407	104,999
General Administration	762,636	1,212,721	1,173,002	1,324,398
Legal	1,111,856	1,484,062	1,425,608	1,687,423
Public Information	1,222,564	750,051	710,575	788,155
Legislative Government Affairs	-	617,974	552,998	763,118
Human Resources	1,373,591	1,622,779	1,620,319	1,714,971
Finance & Administration	2,380,298	2,512,370	2,509,345	2,626,559
Information Technology	2,891,968	3,965,819	3,961,069	3,999,960
Less: General & Administrative allocated	(9,860,925)	(12,300,517)	(12,057,323)	(13,009,583)
Subtotal	45,192,127	61,564,306	57,756,834	63,399,891
Debt Service				
East Williamson County RWS	2,537,345	2,537,751	2,537,751	2,538,319
Allens Creek Reservoir	2,453,418	1,936,314	1,936,314	1,934,322
Federal Reservoirs	1,574,399	1,447,922	1,447,922	1,447,922
Subtotal	6,565,162	5,921,987	5,921,987	5,920,563
Operating Projects	1,712,505	7,075,000	5,435,000	5,715,000
Total Expenses	53,469,794	74,561,293	69,113,821	75,035,454
Surplus/(Deficit) before CIP	24,587,873	4,559,740	16,177,705	7,659,690
Less: Capital Improvement Projects	11,263,464	44,969,000	33,013,000	91,704,000
Audit Adjustments	(2,513,933)	-	-	-
Plus: Debt Funding	-	-	-	33,000,000
Ending Uncommitted Reserves	\$ 121,478,328	\$ 65,184,080	\$ 104,643,034	\$ 53,598,725

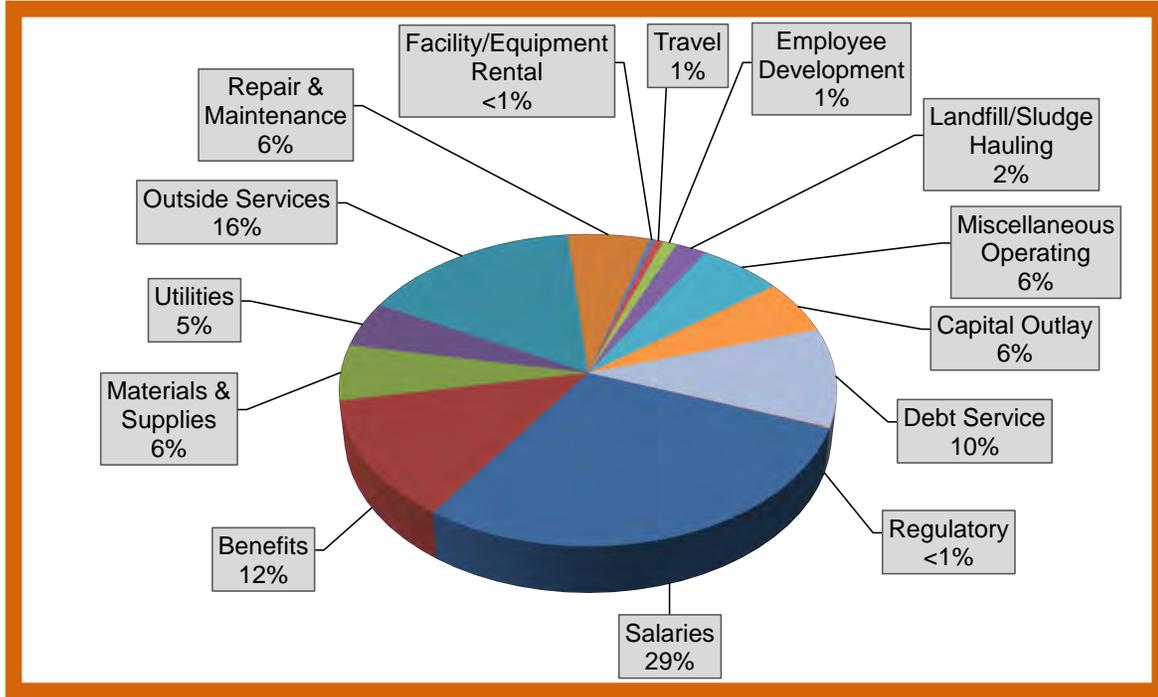
**Cost Reimbursable Operations
Working Capital Summary
Fiscal Year 2024-2026 Comparison**

	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Operating Revenues				
WCRRWL	\$ 3,056,365	\$ 2,623,640	\$ 2,406,550	\$ 3,082,983
T-B WWTP	3,155,186	3,619,248	3,753,232	3,347,633
Doshier Farm	1,731,191	2,071,825	2,141,726	2,584,148
Hutto	2,069,192	2,483,776	2,457,846	2,527,925
Hutto R&R	-	80,000	-	-
Sandy Creek	2,438,573	3,083,567	3,023,261	2,713,970
Clute	1,575,478	1,196,016	1,092,411	1,266,051
Debt Service Revenues				
WCRRWL	3,020,400	3,026,600	3,026,600	3,039,700
Capital Project Funding				
Local Stakeholder Funding	2,270,463	5,542,000	1,373,000	3,978,000
Total Revenues	19,316,848	23,726,672	19,274,626	22,540,411
Operating Expenses				
WCRRWL	3,056,365	2,623,640	2,406,550	3,082,983
T-B WWTP	3,155,186	3,619,248	3,753,232	3,347,633
Doshier Farm	1,731,191	2,071,825	2,141,726	2,584,148
Hutto	2,069,192	2,483,776	2,457,846	2,527,925
Hutto R&R	-	80,000	-	-
Sandy Creek	2,438,573	3,083,567	3,023,261	2,713,970
Clute	1,575,478	1,196,016	1,092,411	1,266,051
Subtotal	14,025,985	15,158,072	14,875,026	15,522,711
Debt Service Expenses				
WCRRWL	3,020,400	3,026,600	3,026,600	3,039,700
Capital Improvement Projects				
WCRRWL Copper Ion Generator	1,718,961	500,000	275,000	-
WCRRWL Phase 3 Pumps	551,502	5,042,000	1,098,000	3,978,000
Total Expenses	19,316,848	23,726,672	19,274,626	22,540,411
Surplus/(Deficit)	\$ -	\$ -	\$ -	\$ -



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**Total Operating Expenditures
Detail by Expense Category
FY 2026**



	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2025 Projected	Fiscal Year 2026 Proposed	% Change FY 2025 to FY 2026 Budget
Salaries	\$ 20,468,222	\$ 24,251,940	\$ 23,774,149	\$ 25,863,214	6.64%
Benefits	7,967,735	10,138,293	10,030,412	11,126,992	9.75%
Materials & Supplies	3,771,460	5,063,441	4,538,665	5,139,925	1.51%
Utilities	3,158,491	4,201,372	3,543,587	4,209,674	0.20%
Outside Services	9,484,920	14,678,299	12,866,698	14,081,838	-4.06%
Repair & Maintenance	3,613,290	4,404,061	4,469,717	5,247,156	19.14%
Facility/Equipment Rental	456,665	289,754	318,081	320,104	10.47%
Travel	353,007	514,746	441,237	550,033	6.86%
Employee Development	387,219	874,417	744,161	898,174	2.72%
Regulatory	145,622	144,093	154,950	162,934	13.08%
Landfill/Sludge Hauling	2,032,059	2,264,580	1,877,589	1,995,516	-11.88%
Miscellaneous Operating	3,179,218	4,578,699	3,989,425	5,405,729	18.06%
Capital Outlay	4,257,470	6,082,083	6,341,466	4,940,354	-18.77%
Debt Service	9,585,562	8,948,587	8,948,587	8,960,263	0.13%
Total Operating Expenses	68,860,939	86,434,365	82,038,723	88,901,906	2.85%
Operating Projects	1,712,505	7,075,000	5,435,000	5,715,000	-19.22%
Expenses out to Capital Projects	(57,266)	(763,400)	(458,277)	(1,019,042)	33.49%
Net Operating Expenses	\$ 70,516,178	\$ 92,745,965	\$ 87,015,446	\$ 93,597,864	0.92%

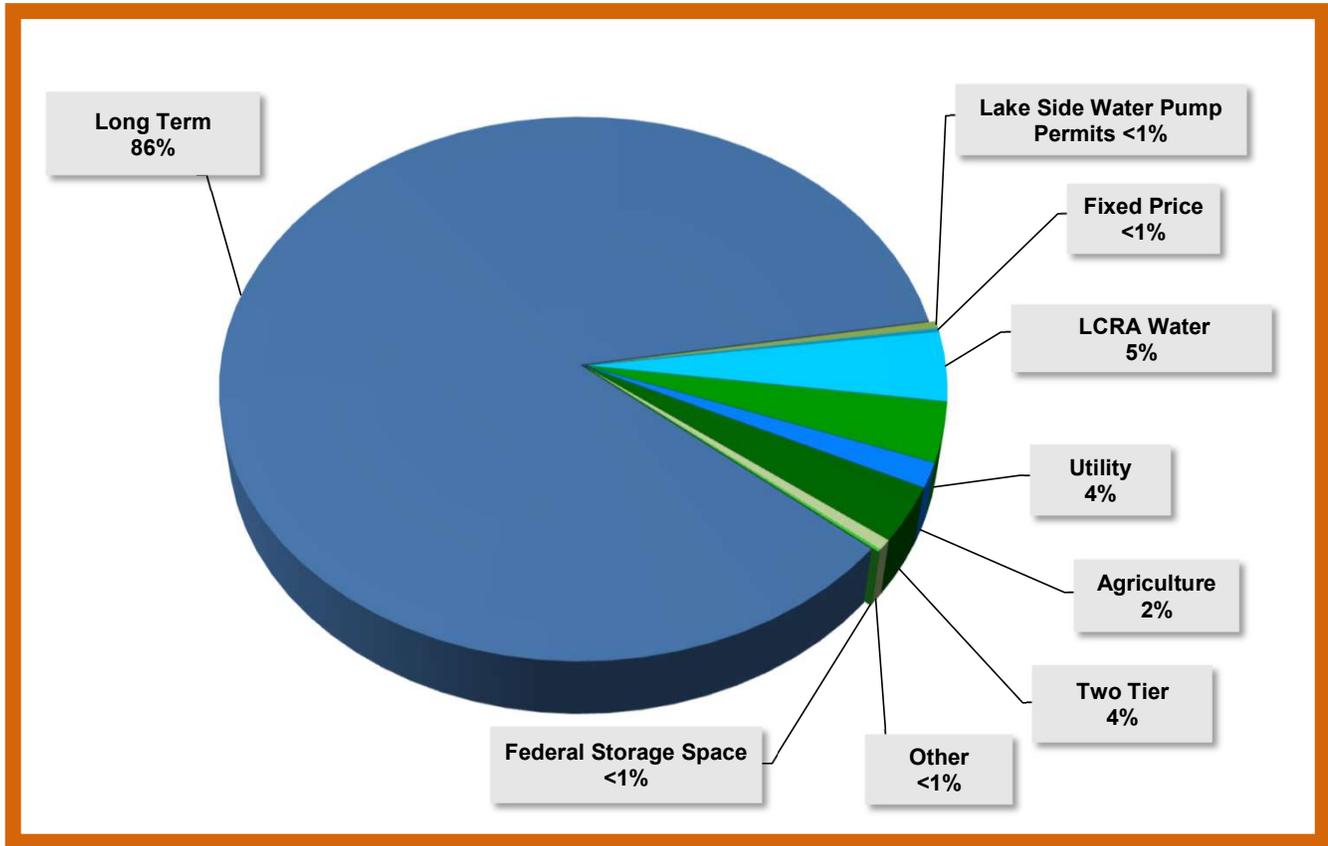
Salaries	Increasing due to merit and ECI increases and the addition of seven full-time positions
Benefits	Increase in health insurance premiums
Outside Services	Decrease in O&M charges for storage in Corps of Engineers lakes
Repair & Maintenance	Repairs to aging reservoir office and maintenance structures
Facility/Equipment Rental	Equipment rental for capital projects at treatment facilities
Regulatory	FAA re-certification fee for PK airport
Landfill/Sludge Hauling	Decrease in lagoon cleaning at Sandy Creek WTP due to installation of belt press
Miscellaneous Operating	Restoring balance of Program & Project Reserve
Capital Outlay	Decrease in overall capital outlay purchases, see detail in Tab 16
Operating Projects	Decrease is due to lower Operating Project expenditures, see details in Tab 13



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REVENUE DETAIL

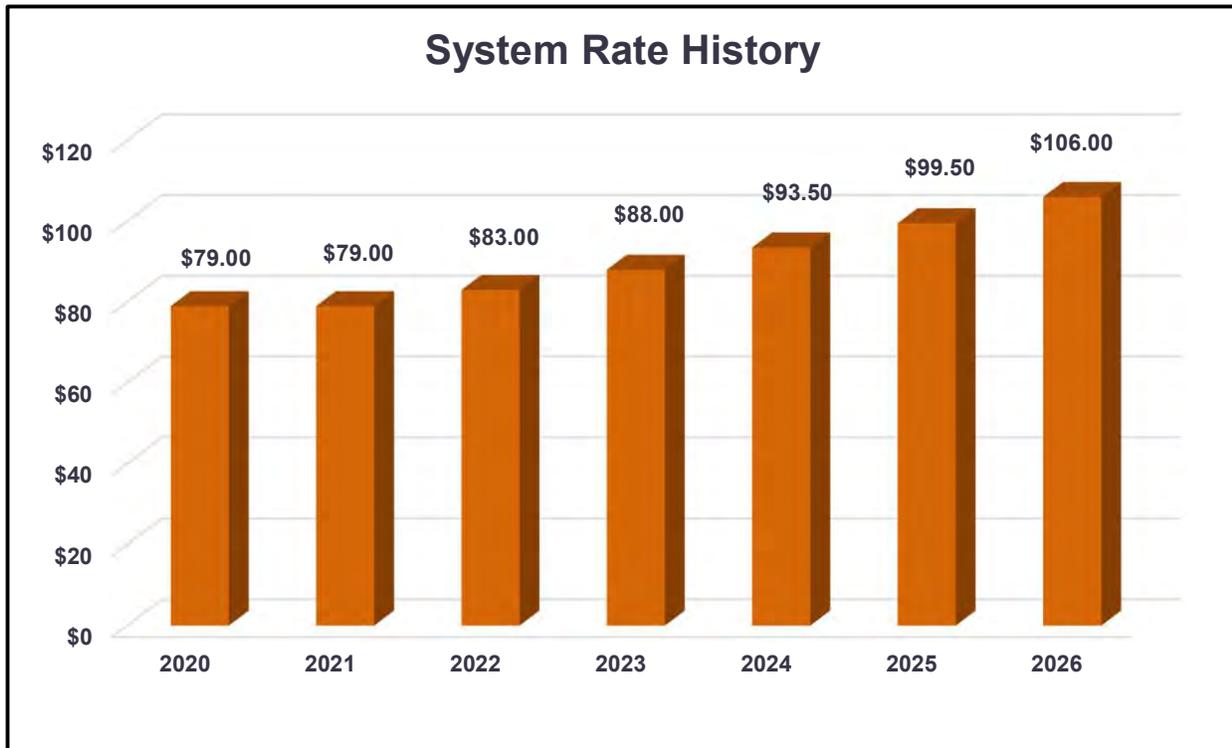
Water Sales Revenue Detail by Type of Contract FY 2026



	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2025 Projected	Fiscal Year 2026 Proposed
Raw Water Sales - System				
Long Term	\$ 45,017,074	\$ 47,933,130	\$ 48,377,699	\$ 51,765,842
Short Term	1,720,120	-	1,492,108	-
Total Raw Water Sales - System	46,737,194	47,933,130	49,869,807	51,765,842
Raw Water Sales - Non-System				
Fixed Price	239,852	171,541	171,990	102,482
Two Tier	1,918,686	1,934,832	1,946,768	1,955,184
LCRA Water	2,101,230	2,564,569	2,236,817	2,483,173
Utility	2,450,345	2,104,512	2,493,532	2,104,512
Agriculture	1,144,590	1,075,039	1,173,658	883,796
Other	321,090	317,280	376,697	374,856
Private Contracts	243,113	255,750	257,319	264,225
Federal Storage Space	81,264	79,339	85,610	86,410
Total Raw Water Sales - Non-System	8,500,170	8,502,862	8,742,392	8,254,638
TOTAL WATER SALES REVENUE	\$ 55,237,364	\$ 56,435,992	\$ 58,612,199	\$ 60,020,480

System Water Rate Calculation FY 2025 and 2026

	FY 2025 Budget	FY 2026 Proposed
Water Supply Expenses		
Water Supply O&M Expenditures	\$ 61,527,403	\$ 63,399,891
Water Supply Debt Service (subject to coverage)	4,474,065	4,472,641
Water Supply Debt Service (not subject to coverage)	1,447,922	1,447,922
Operating Project Expenditures	7,075,000	5,715,000
Total Expenditures	74,524,390	75,035,454
Less:		
Non-System Water Revenues	8,502,862	8,254,638
Other Water Supply Revenues	22,685,041	22,674,664
Total Non-System Revenues	31,187,903	30,929,302
Plus:		
Debt Coverage Requirement (1.3 ratio)	1,342,220	1,341,792
Rate Stabilization Fund	3,250,000	6,300,000
Total Coverage and Reserve	4,592,220	7,641,792
System Water Revenue Requirement	\$ 47,928,706	\$ 51,747,944
Total System Water Billing Units (acre feet)	481,740	488,357
System Rate (System Rate Revenue Requirement divided by the number of System Rate Units)	\$99.50	\$106.00



**Long Term Raw Water Billing Units
Contract Type and Water Sales Revenue Assumptions
FY 2025 and 2026**

	FY 2025			FY 2026		
	Units	Avg Price	%	Units	Avg Price	%
System Rate	481,740	\$ 99.50	66%	488,357	\$ 106.00	67%
Agriculture	15,661	\$ 69.65	2%	11,911	\$ 74.20	2%
Two-Tier	98,999	\$ 19.54	14%	98,999	\$ 19.75	14%
Other Fixed Price	8,683	\$ 19.76	1%	2,784	\$ 36.81	0%
Electric Utility	97,000	\$ 21.70	13%	97,000	\$ 21.70	13%
Sub-Total	702,083		97%	699,051		97%
Colorado Basin	24,700	\$ 103.83	3%	24,700	\$ 100.53	3%
Total	726,783		100%	723,751		100%

The Brazos River Authority's main source of revenue is the sale of raw water to municipal, industrial and agricultural customers throughout the Basin. The raw water is sold in units called acre-feet; one acre-foot is equal to 325,851 gallons of water, which is enough water to cover one acre of ground to a depth of one foot. The Brazos River Authority projects 723,751 acre feet is to be sold for FY 2026. Raw Water contracts are divided into two categories, System Rate and Non-System Rate. There are five sub-categories of Non-System Rate water contracts, which are detailed below.

System Rate – the System Rate contracts are “take or pay” contracts, which mean the customer pays the same rate for all units under contract, whether they are used or not. The System Rate is re-set each year based on a net revenue requirement, which is the difference between the budgeted expenditures of the Water Supply System and the revenues provided by other sources, divided by the number of units under contract at the System Rate.

Agriculture – water purchased for agricultural purposes. The rate for this type of contract is set at 70% of the approved System Rate.

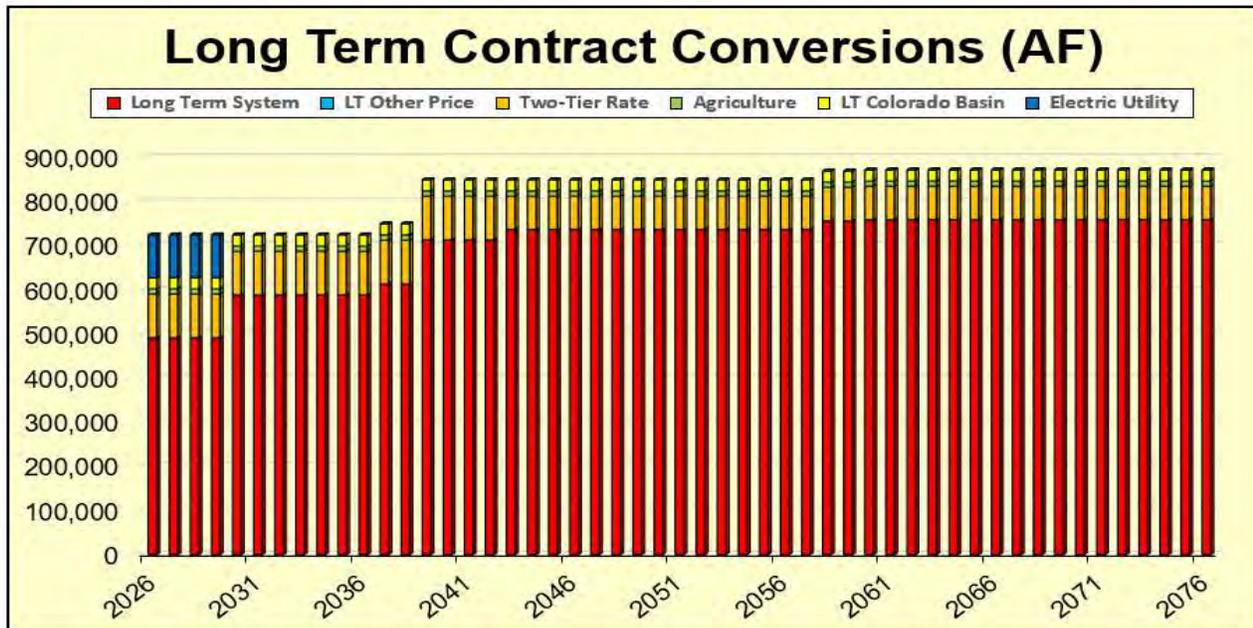
Two-Tier – these contracts charge the customer one rate for water that is used (election price) and another rate for water that is reserved (option price). The election price is twice the option price. The rates are adjusted each year based on the Consumer Price Index (CPI).

Electric Utility – these are set rate contracts with utility companies, mainly to provide cooling water for electric generation. As these contracts expire, they are being replaced with System Rate contracts.

Other Fixed Rate – these are older contracts prior to the establishment of the System Rate. The majority are adjusted on a five year cycle by a calculation based on the CPI, while others are locked at fixed rates until expiration. As these contracts expire, they are being replaced with System Rate contracts.

Colorado Basin – BRA is contracted with the Lower Colorado River Authority (LCRA) for 25,000 acre feet of Colorado basin water for three customers in Williamson County. These customers pay a rate that ranges from slightly higher than BRA's System Rate to the full LCRA rate.

The graph below represents the expected mix of long term raw water contracts over the next 50 years. The 25,000 AF increase in FY 2037 is due to the expected completion of the Lake Whitney Reallocation. In 2039 the Allens Creek Reservoir is expected to be complete, which will make 99,650 AF of new water available. An additional 20,000 AF is projected in FY 2058 from the Lake Somerville Augmentation project.



Water Sales Revenue Assumptions

- All contracts are adjusted in accordance with applicable contract provisions
- System Rate Contracts
 - FY 2026 System Rate is \$106.000 per acre-foot, a 6.5% increase over FY 2025
 - The increase in Billing Units is due the conversion of several Fixed Price water contracts to System Rate
- Agriculture
 - FY 2026 Agriculture Rate is \$74.20 per acre-foot, a 6.5% increase over FY 2025
 - The decrease in Billing Units is due to a Fixed Price contract that were expected to convert to Ag in FY 25 that actually converted to System Rate
- Two-Tier contracts
 - The rate for Two-Tier is expected to remain relatively unchanged
- Other Fixed Price Contracts
 - Decrease in Billing Units is due to the conversion of an expiring contract to System Rate.
 - The increase in Average Price is due to the remaining Fixed Price contracts being for a higher rate than the ones that expired
- Electric Utility Contracts
 - The rate increased in FY 24 per the five year cycle
- Colorado Basin Water
 - Water purchased from LCRA at an average of \$100.53 per acre-foot

Brazos River Authority

FY 2026 Budget

Management Fees

The Brazos River Authority (BRA) operates various water treatment, wastewater treatment and raw water pipeline facilities through contracts with local governmental entities. These contracts are set up on a cost-reimbursable basis, meaning that the customers pay the actual operation, capital, and debt costs for the facilities. These contracts provide for the payment of a Management Fee to the BRA. The Management Fee is recognized as a revenue for the Water Supply System and helps to offset the System Rate.

Variations between actual and budgeted Management Fees directly correlates with variations in actual and budgeted expenditures, due to the fact that all of the Management Fees are based on percentages of O&M and debt expenses.

	Fiscal Year 2024 Actual	Fiscal Year 2025 Budget	Fiscal Year 2025 Projected	Fiscal Year 2026 Proposed
Temple-Belton Operations	\$ 90,612	\$ 102,127	\$ 106,447	\$ 93,979
Doshier Farm Operations	56,715	55,855	58,895	71,224
Hutto Operations	104,441	124,189	122,893	127,649
Sandy Creek Operations	121,929	154,178	151,164	135,699
WCRRWL Operations	90,204	131,182	120,328	154,149
Clute Operations	78,794	59,801	54,621	63,303
O&M Management Fees	542,695	627,332	614,348	646,003
WCRRWL Debt	15,102	15,133	15,133	15,199
Debt Management Fees	15,102	15,133	15,133	15,199
Total Management Fees	\$ 557,797	\$ 642,465	\$ 629,481	\$ 661,202

Brazos River Authority
Water Supply System
Summary of Grants & Stakeholder Funding
FY 2026

Project Name	Funding Source	FY 2024 Actual	FY 2025 Budgeted	FY 2025 Projected	2026 Proposed
O&M Budget					
Clean Rivers Program	State	\$ 450,047	\$ 436,124	\$ 498,129	\$ 474,088
Region 8 Lower Brazos Regional Flood Planning	State	33,277	305,300	832,160	1,103,350
Brazos G Regional Water Plan	State	397,350	1,093,720	1,031,710	375,350
Total O&M Budget Grant Funding		880,674	1,835,144	2,361,999	1,952,788
Capital Improvement Projects - Stakeholder Funded					
WCRRWL Phase 3 Pumps	Local	551,502	5,042,000	1,098,000	3,978,000
WCRRWL Copper Ion Generator	Local	1,718,961	500,000	275,000	-
Total Capital Projects Grant Funding		2,270,463	5,542,000	1,373,000	3,978,000
Total Grants & Local Funding		\$ 3,151,137	\$ 7,377,144	\$ 3,734,999	\$ 5,930,788



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FIVE-YEAR FINANCIAL FORECAST ASSUMPTIONS AND OVERVIEW

Water Supply System

Five-Year Financial Forecast

FY 2026 - FY 2030

The Brazos River Authority has developed and utilizes a long-range financial plan (LRFP) model to predict the effects of future events on the financial health of the organization.

Revenue

Raw Water Sales

The chart below illustrates the assumptions regarding the number and composition of total water supply billing units for the next five years. Billing Units are expressed in acre-feet (AF). The model does not include any billing units for Interruptible Water contracts, due to the uncertain nature of the amount of Interruptible Water that may be available for sale at any given time.

Contract Type	2026	2027	2028	2029	2030
System Rate	488,357	488,357	489,180	489,180	586,180
Agriculture	11,911	11,911	11,911	11,911	11,911
Two-Tier	98,999	98,999	98,999	98,999	98,999
Other Fixed Rate	2,784	2,784	1,961	1,961	1,961
Utilities	97,000	97,000	97,000	97,000	-
Colorado Basin	24,700	25,000	25,000	25,000	25,000
Total Billing Units (AF)	723,751	724,051	724,051	724,051	724,051

System Rate - the model assumes that all expiring non-agriculture water contracts will convert to System Rate contracts. The increase from 2027 to 2028 is the conversion of 823 AF of expiring Other Fixed Rate contracts to System Rate contracts. The increase from 2029 to 2030 is the conversion 97,000 AF of expiring Utilities contracts to System Rate contracts.

Agriculture - the model assumes that all long term Agriculture contracts will renew as Agriculture contracts when they expire.

Two-Tier - the model assumes that all Two-Tier contracts will convert to System Rate contracts if and when they expire.

Other Fixed Rate - the model assumes that all Fixed Rate contracts will convert to System Rate contracts when they expire. This is the reason for the decrease in Fixed Rate billing units from 2027 to 2028.

Electric Utility - the model assumes that all Electric Utility contracts will convert to System Rate contracts when they expire. The 97,000 AF currently in Electric Utility contracts is scheduled to expire in 2030.

Colorado Basin - For 2026 the model includes water currently under contract and the entire 25,000 AF of Colorado Basin for future years. The model also assumes all of the water will renew when it expires.

Other Revenues

East Williamson County RWS - the model assumes conservative increases in the base flows for each of the three existing customers.

All other revenues are adjusted based on historical performance.

O&M Expenses

O&M expenses are itemized by cost category and escalated using the historical 10 year rolling average of the following indices :

Salaries, Direct Labor, Benefits, Outside Services, Overhead, and Employee Development (Employment Cost Index (ECI), State and Local Government, Total Compensation, All Workers, plus Merit Pool)	5.50%
Materials and Supplies (CPI - Dallas/FT Worth/Arlington -Other goods and services, all urban consumers, not seasonally adjusted)	3.34%
Utilities (CPI - Dallas/FT Worth/Arlington -Fuels & Utilities, all urban consumers, not seasonally adjusted)	4.02%
Repairs & Maintenance (CPI - Dallas/FT Worth/Arlington -Services, all urban consumers, not seasonally adjusted)	4.37%
Rent, Travel, Regulatory, Landfill/Sludge Disposal, Miscellaneous Operating (PPI Commodity Data for Industrial Commodities, not seasonally adjusted)	2.79%
Capital Outlay (PPI Industry sub-sector data for Machinery Manufacturing, not seasonally adjusted)	3.60%

Additional O&M Expenses related to the construction or acquisition of new operations is included in the model based on the anticipated year of completion for the Project and the O&M cost estimates included in the Project Budget.

Projects

Operating Projects and Capital Improvement Project costs are layered into the model based on the anticipated project schedule and funding source. Refer to Tab 12 "Capital Improvement Projects" and Tab 13 "Operating Projects" for details.

**Brazos River Authority
Water Supply System
Five-Year Financial Forecast**

	Proposed 2026	Forecast 2027	Forecast 2028	Forecast 2029	Forecast 2030
Beginning Working Capital	\$ 104,643,034	\$ 53,598,725	\$ 37,408,044	\$ 30,588,768	\$ 32,354,797
Revenues					
Raw Water Sales - System	51,765,842	55,916,877	60,658,320	65,550,120	84,996,100
Raw Water Sales - Non-System	8,254,638	8,149,254	8,235,429	8,415,730	6,393,161
East Williamson County RWS	10,120,010	10,716,702	11,329,203	11,051,079	14,228,264
Sugar Land	5,111,107	5,258,570	5,412,540	5,571,159	5,734,571
Lake Operations	540,177	545,579	551,035	556,545	562,110
Grants	1,952,788	2,030,889	2,112,125	2,196,610	2,284,474
Management Fees	661,202	667,662	674,187	680,777	687,432
Interest & Other Income	4,289,380	4,911,821	3,914,007	2,851,878	1,955,939
Rate Stabilization Fund	-	7,000,000	5,000,000	4,200,000	-
Total Revenues	82,695,144	95,197,353	97,886,845	101,073,896	116,842,051
Expenses					
Possum Kingdom Lake	11,594,553	12,168,682	12,771,972	13,405,931	14,072,147
Lake Granbury	5,094,133	5,346,876	5,612,483	5,891,621	6,184,992
Lake Limestone	4,041,856	4,246,570	4,461,891	4,688,376	4,926,614
Allens Creek	681,632	718,504	757,382	798,377	841,604
East Williamson County RWS	3,406,666	3,562,116	3,724,953	3,895,540	4,074,259
Sugar Land	5,731,841	5,970,011	6,218,770	6,478,616	6,750,073
Trinity Groundwater Wells	127,009	132,436	138,099	144,006	150,170
Federal Reservoirs & Water Contracts	17,606,629	18,435,385	19,305,793	20,220,033	21,180,400
Project Delivery Division	6,192,643	6,516,534	6,857,584	7,216,709	7,594,874
Operations	1,346,259	1,417,714	1,492,920	1,572,074	1,655,381
Water Services	2,236,828	2,355,576	2,480,683	2,612,489	2,751,357
Environmental Services	4,434,112	4,664,395	4,906,834	5,162,076	5,430,804
Planning Services	905,729	954,010	1,004,883	1,058,488	1,114,972
Operating Projects	5,715,000	4,124,000	850,000	130,000	1,293,000
Debt Payments (P&I) (Not Subject to Coverage) (1)	1,447,923	1,447,923	1,195,112	1,195,112	1,195,112
Total Expenses	70,562,813	72,060,733	71,779,357	74,469,446	79,215,759
Revenue Available to Meet Coverage Test	12,132,331	23,136,620	26,107,488	26,604,450	37,626,292
Debt Payments (P&I) (Subject to Coverage)	(4,472,640)	(12,716,300)	(17,221,763)	(19,685,420)	(23,554,081)
Net Surplus/(Deficit)	7,659,690	10,420,320	8,885,724	6,919,030	14,072,211
Capital Infrastructure Programs	(91,704,000)	(114,611,000)	(80,705,000)	(60,953,000)	(71,285,000)
Bond Proceeds	33,000,000	95,000,000	70,000,000	60,000,000	60,000,000
Rate Stabilization Reserves Utilized	-	(7,000,000)	(5,000,000)	(4,200,000)	-
Ending Working Capital	\$ 53,598,725	\$ 37,408,044	\$ 30,588,768	\$ 32,354,797	\$ 35,142,007
System Rate Projection					
System Rate	\$ 106.00	\$ 114.50	\$ 124.00	\$ 134.00	\$ 145.00
Percentage Increase	6.53%	8.02%	8.30%	8.06%	8.21%
System Billing Units in Acre Feet	488,357	488,357	489,180	489,180	586,180
Coverage Information					
Revenue Available to Meet Coverage Test	\$ 12,132,331	\$ 23,136,620	\$ 26,107,488	\$ 26,604,450	\$ 37,626,292
Debt Service Subject To Coverage	\$ 4,472,640	\$ 12,716,300	\$ 17,221,763	\$ 19,685,420	\$ 23,554,081
Calculated Coverage Ratio	2.7	1.8	1.5	1.4	1.6
Required Coverage Ratio	1.3	1.3	1.3	1.3	1.3
Coverage Test Met?	Yes	Yes	Yes	Yes	Yes
Reserve Requirements					
90 Day Working Capital	\$ 15,632,850	\$ 16,394,501	\$ 17,194,745	\$ 18,035,589	\$ 18,919,146
Contingency Reserve	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000
Self Insurance Reserve	500,000	500,000	500,000	500,000	500,000
Total Reserve Requirements	\$ 21,632,850	\$ 22,394,501	\$ 23,194,745	\$ 24,035,589	\$ 24,919,146
Reserve Requirement Test Met?	Yes	Yes	Yes	Yes	Yes
Rate Stabilization Reserves	31,965,876	15,013,543	7,394,022	8,319,208	10,222,861
Balanced Budget					
Revenues	\$ 82,695,144	\$ 95,197,353	\$ 97,886,845	\$ 101,073,896	\$ 116,842,051
Expenses	\$ 75,035,454	\$ 84,777,033	\$ 89,001,120	\$ 94,154,866	\$ 102,769,840
Balanced Budget Test Met?	Yes	Yes	Yes	Yes	Yes



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RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS

Description

The Reservoir, Water Supply & Treatment Operations department includes all Brazos River Authority (BRA) reservoir, water supply, water treatment, and pipeline operations. The BRA reservoirs are Possum Kingdom Lake, Lake Granbury, and Lake Limestone. Treatment services are provided under contract operations for nine wastewater treatment plants (Temple-Belton, Doshier Farm, Hutto Central, Hutto South, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood) and one potable water treatment plant (Sandy Creek). The BRA's East Williamson County Regional Water System (EWCRWS), which provides potable water to the City of Taylor, the Jonah Water Special Utility District, and the Lone Star Regional Water Authority, also operates within this department. Pipeline operations include the Williamson County Regional Raw Water Line, and the raw and treated water pipelines associated with the EWCRWS. The Water Services group manages water supply in the three BRA reservoirs and eight U.S. Army Corps of Engineers' reservoirs, including Lakes Proctor, Belton, Stillhouse Hollow, Georgetown, Granger, Whitney, Aquilla, and Somerville.

Major Initiatives

- Managing the BRA reservoirs, water supply system, and customer contracts.
- Safe, reliable operation of water treatment plants and pipelines.
- Development of new water supply and infrastructure projects.
- Infrastructure expansion projects needed to meet rapid growth.



RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS

Description

Reservoir, Water Supply & Treatment Operations (RWSTO) provides executive management and leadership for operation of the three Brazos River Authority (BRA)-owned reservoirs, the Water Services Department, and all BRA water treatment and pipeline operations. The Water Services Department manages water supply operations, including BRA customer contracts, new water supply development projects, U.S. Army Corps of Engineers' water supply storage contracts, water supply releases and diversions, reservoir accounting, water right permit compliance, flood operations, regional water planning, and regional flood planning. Water treatment includes contract operation and maintenance at nine wastewater treatment plants, one potable water treatment plant, and the BRA-owned East Williamson County Regional Water System (EWCRRS). Industrial pretreatment and stormwater discharge programs are also included within water treatment operations. Pipeline operations include the 28-mile Williamson County Regional Raw Water Line, and the raw and treated water delivery pipelines associated with the EWCRRS.

Accomplishments for 2025

- Provided for safe operation of BRA reservoirs and coordination of ongoing engineering and construction activities.

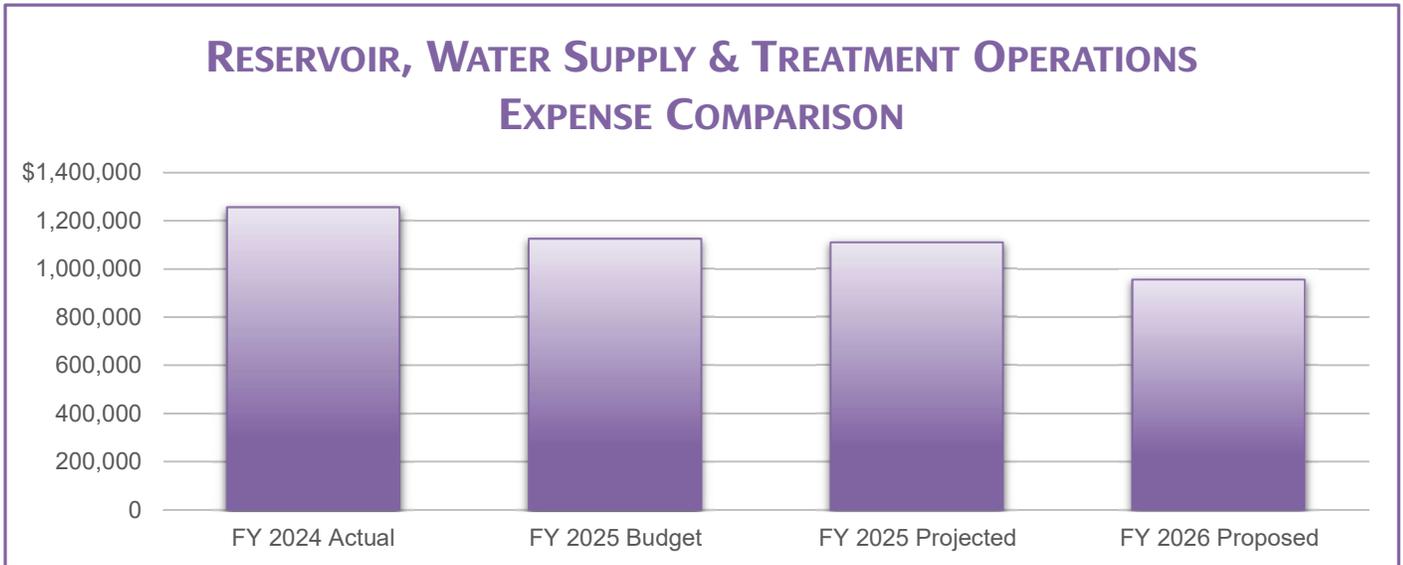
- Implemented staffing changes at the reservoir projects resulting from the reorganization.
- Successfully managed the BRA water supply system meeting customer water supply needs, managing flood and drought operations, administration of customer contracts, and water right permit compliance and reporting.
- Implemented leadership staffing changes within the water treatment and pipeline operations group to provide for more efficient operations in concert with the BRA reorganization.
- Provided for safe, reliable operation of all treatment and pipeline facilities with minimal compliance or down-time issues.

Objectives for 2026

- Provide for safe, successful operation and maintenance of all BRA reservoirs, treatment plants, and pipelines.
- Provide for successful management of the BRA Water Supply System.
- Maintain strong relationships with BRA customers, partners, and regulatory agencies.
- Provide organizational support and coordination for engineering, construction, and expansion efforts associated with existing dams, treatment plants, and pipelines, as well as development of new infrastructure and water supply projects.

Significant Changes/Comments

The RWSTO is a new group established within the BRA following the October 2024 reorganization.



RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 678,596	\$ 575,247	\$ 540,300	\$ 535,275
Benefits	235,408	197,627	190,874	176,766
Materials & Supplies	9,394	16,209	16,150	13,150
Utilities	6,019	6,078	4,938	7,134
Outside Services	51,593	41,459	76,147	66,167
Repair & Maintenance	637	400	2,500	400
Travel	8,815	16,425	11,000	11,700
Rent	63,760	59,556	59,020	1,608
Employee Development	16,014	17,045	17,700	19,050
Miscellaneous Operating	1,445	5,900	4,900	400
Overhead	162,824	178,553	176,000	114,170
Central Office Common	22,479	11,607	11,601	10,931
TOTAL	\$ 1,256,984	\$ 1,126,106	\$ 1,111,131	\$ 956,751



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THE RESERVOIRS OF THE BRAZOS RIVER AUTHORITY

Description

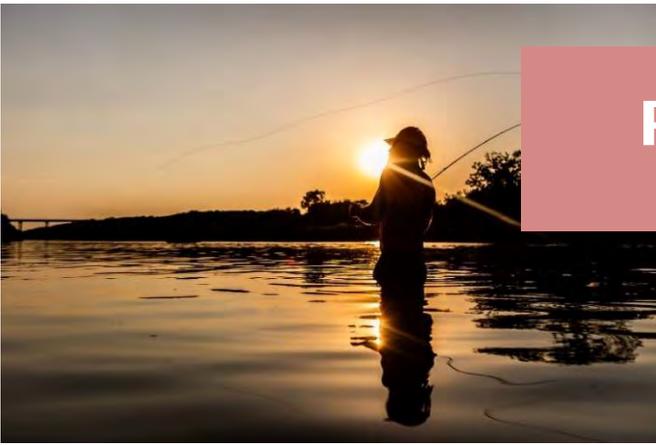
Brazos River Authority (BRA) reservoirs include Possum Kingdom Lake, Lake Granbury, and Lake Limestone. In addition, a fourth reservoir, Allens Creek, is planned for construction in the lower portion of the Brazos River Basin. The three existing BRA reservoirs were built for water supply. They also provide recreation opportunities with parks and boat ramp access. Each offers a range of amenities for visitors' enjoyment, on the water or lakeside. BRA reservoirs include camping and picnic areas, boat ramps, playgrounds, restrooms, and much more.

The BRA also contracts for water supply storage from the federal government in Lakes Proctor, Whitney, Aquilla, Belton, Stillhouse Hollow, Georgetown, Granger, and Somerville, which are owned and operated by the U.S. Army Corps of Engineers.

Collectively, the BRA reservoir system provides a reliable water supply of over 700,000 acre-feet per year to customers throughout the Brazos River Basin.

Major Initiatives

- Ensuring the integrity of the BRA dams by performing weekly, monthly, and annual inspections to improve and extend the service life of these facilities.
- Providing for facility maintenance and longevity by recommending upgrades and overseeing implementation of operational and capital projects.
- Coordinating implementation of security programs to enhance facility protection.
- Providing for the safe operation of reservoir facilities including operation of the dams for water supply and flood releases.
- Overseeing various reservoir programs including law enforcement, permitting, rules and regulations, and recreational activities.
- Establishing and maintaining relationships with local officials, down-stream stakeholders, and lakeside property owners to educate them on BRA protocol and procedures for reservoir management.



POSSUM KINGDOM LAKE

Description

Completed in 1941, Possum Kingdom (PK) Lake is the oldest and largest of the three reservoirs owned and operated by the Brazos River Authority (BRA). It provides over 30 percent of the reliable water supply available from the BRA's water supply system. Operation of the lake includes maintenance of Morris Sheppard Dam, coordination of law enforcement, property management, and maintaining lake amenities, which include ten public use areas with approximately 400 campsites and a 16-mile trail system. The PK office inspects and administers approximately 3,900 permits of various types.

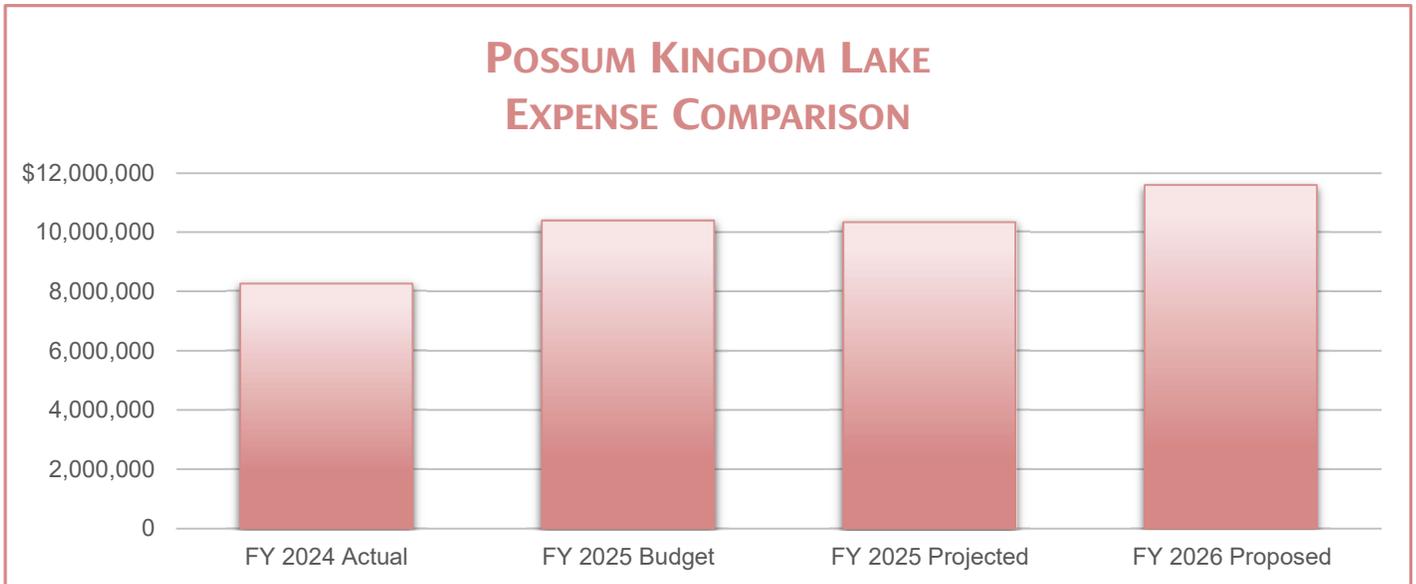
Accomplishments for 2025

- Conducted water safety education events, AG Career Day, and Water Safety Coalition Seminar.
- Completed Gate 4 pier plate wall replacement.
- Completed Walkway Bay 8/9 concrete repair.
- Completed Spillway Pump and Piping Replacement Project.
- Repainted all public use restroom facilities.
- Added boat ramp extension to Scenic Boat Ramp.
- Constructed a new picnic shelter at South D&D Trail Head.

- Performed dam inspections (monthly, quarterly, and annually) and Instrumentation Readings Program (IMT).
- Managed On-Site Sewage Facility Program (OSSF) & Licensing, all dock applications, and dock plate installs.

Objectives for 2026

- Participate in water safety events.
- Monitor parks and public use areas.
- Conduct regulatory buoy inspections.
- Continuing with the Concrete Assessment and Service Life Extension (CAASLE) concrete repairs.
- Begin Gate 5 pier plate wall replacement in conjunction with routine gate maintenance.
- Begin construction phase of Flow Control Gate Replacement Project.
- Install retaining wall at North D&D Public Use Area.
- Continue chip seal refurbishment of parks.
- Replace the public restroom with a precast concrete building.
- Continue all dam inspections and IMT duties.
- Perform inspections of docks, OSSFs, and BRA properties.



POSSUM KINGDOM LAKE

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 2,622,832	\$ 3,314,589	\$ 3,246,729	\$ 3,464,419
Benefits	1,145,511	1,551,549	1,547,961	1,686,634
Materials & Supplies	527,886	748,863	458,780	605,555
Utilities	203,761	226,664	231,764	226,734
Outside Services	603,143	1,144,438	1,138,790	1,129,209
Repair & Maintenance	424,094	672,787	563,895	991,410
Travel	5,505	11,750	14,280	14,830
Rent	9,759	13,628	13,624	18,472
Employee Development	38,781	84,822	93,990	79,119
Regulatory	9,120	9,576	9,576	27,576
Landfill/Sludge Hauling	52,184	65,000	50,000	67,000
Miscellaneous Operating	110,082	153,225	130,000	125,500
Direct Labor	119,452	(756,005)	110,100	(759,811)
Overhead	2,026,597	2,607,847	2,448,000	2,832,503
Capital Outlay	366,225	551,400	285,427	1,085,403
TOTAL	\$ 8,264,931	\$ 10,400,133	\$ 10,342,917	\$ 11,594,553

LAKE GRANBURY



Description

In 1969, the Brazos River Authority (BRA) completed the construction of the DeCordova Bend Dam, which impounds Lake Granbury (LG). LG supplies approximately ten percent of the BRA's system water for industrial, municipal, agricultural, and domestic uses in addition to providing recreational opportunities. LG is a source of water for the Brazos Regional Public Utility Agency, the City of Granbury, Monarch Utilities, Lenmo, Inc., and other users, as well as providing cooling water for steam-electric and nuclear-generating plants. Project personnel operate and maintain the dam and all BRA-owned structures and facilities, including four public parks, the A.L. Brooks Observation Point lookout, and a downstream river access area. BRA Lake Rangers also provide law enforcement.

Accomplishments for 2025

- LG staff facilitated numerous critical dam asset assessments and workshops for the new Stop Log Hoist System, Concrete Repairs, Tainter Gate Assessment, Hearth Stability Analysis, Electric Vulnerability Analysis, and Low Flow Repairs.
- LG successfully implemented the reorganization of maintenance staff resulting from creation of the Reservoir System Maintenance Unit (RSMU) to improve dam safety, through project oversight and routine maintenance of the dam's critical assets.

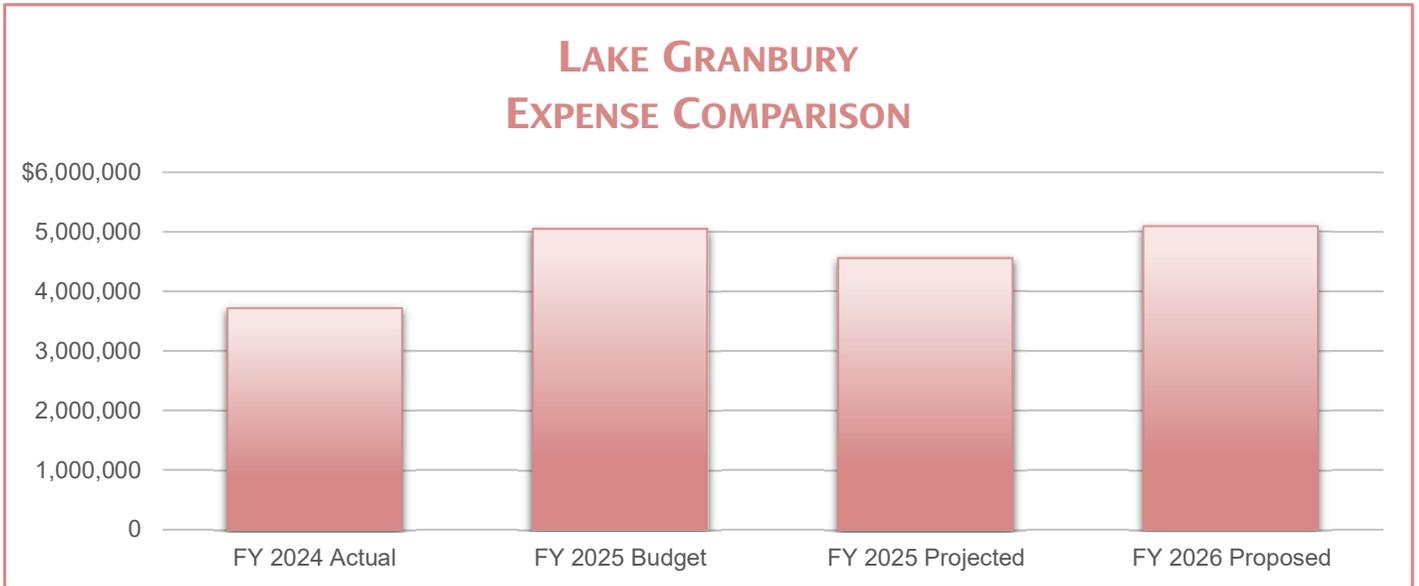
- BRA RSMU staff initiated the replacement of 1,300 feet of old handrails within DeCordova Bend Dam to enhance safety.
- LG maintenance staff completed the remodeling of the North Residence.
- LG successfully backfilled numerous vacant positions to become fully staffed. The summer of 2025 will be the first summer in several years that all Lake Ranger positions will be filled.
- LG staff hosted our 7th Annual Water Safety Awareness Day. A total of 169 life jackets were given out to the public, which will increase water safety for years to come.
- New boating "no wake" zones were added or expanded to increase safety of lake users.
- LG is exponentially growing every year. LG Permitting and Inspections staff maintain a robust number of permits that include approximately 3,600 residential dock permits and 2,050 residential water use permits.

Objectives for 2026

- Assist, as necessary, in the completion of planned projects at the dam.
- Continue to enhance park facilities and assess needs for future projects.
- Continue the planning and discussing of pay stations for LG parks.

Significant Changes/Comments

The LG office has numerous new employees and supervisors who were successfully onboarded and trained in Fiscal Year 2025.



LAKE GRANBURY

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,141,594	\$ 1,409,302	\$ 1,288,592	\$ 1,451,118
Benefits	473,439	662,252	656,591	743,381
Materials & Supplies	137,931	177,430	145,375	207,300
Utilities	104,420	134,362	133,642	119,750
Outside Services	206,051	346,479	337,175	471,476
Repair & Maintenance	342,458	412,316	339,880	412,552
Travel	6,456	20,604	12,554	14,000
Rent	17,214	38,608	38,400	43,790
Employee Development	12,457	78,335	60,204	60,726
Regulatory	5,706	6,191	5,910	6,191
Miscellaneous Operating	71,749	103,600	97,600	92,700
Direct Labor	35,172	33,036	12,300	71,097
Overhead	671,048	887,846	846,000	949,871
Capital Outlay	491,861	741,000	585,453	450,181
TOTAL	\$ 3,717,554	\$ 5,051,361	\$ 4,559,676	\$ 5,094,133



LAKE LIMESTONE

Description

The Sterling C. Robertson (SCR) Dam, which impounds Lake Limestone (LL), was completed in 1978. LL is located on the Navasota River and supplies approximately ten percent of the Brazos River Authority’s (BRA) system water for industrial, municipal, agricultural, and domestic uses and is a significant recreational facility. LL is currently estimated to have a total storage capacity of approximately 204,000 acre-feet. Substantial water users include two electric generating plants, one owned by NRG and another by Luminant. Total project personnel consist of 14 full-time employees who operate and maintain the dam and all BRA owned structures and facilities, including two public parks, and provide regulatory and law enforcement activities on LL and in the parks.

Accomplishments for 2025

- Assisted with engineering contract development for assessment of the Low Flow Facilities.
- Completed Park 5 Improvements to include sandblasting and galvanizing picnic tables and benches on the north end of Park 5.
- Replaced the chain-link fence in Park 1 from pipe fencing to jetty.

- Assisted the United States Geological Survey with installing a new lake level gauge at the BRA boathouse.
- Provided substantial assistance and support for Tainter Gate Replacement construction activities.
- Promoted daily safe work practices.

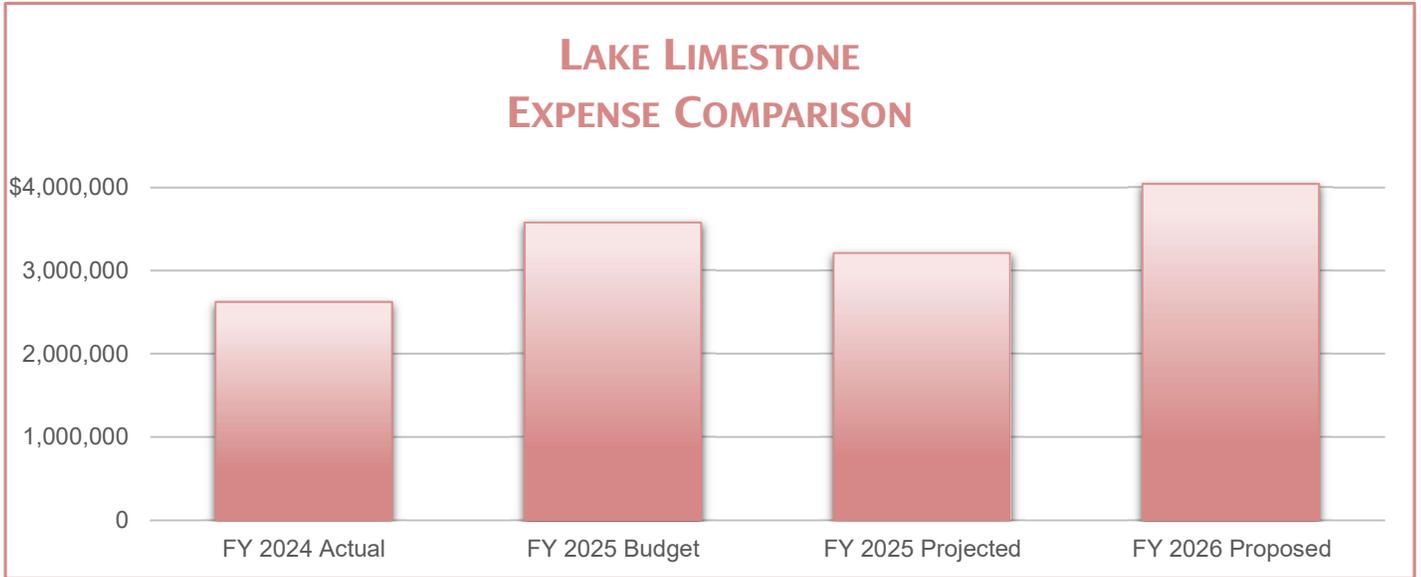
Objectives for 2026

- Complete replacement of Rip Rap in Stilling Basin resulting from May 2024 flood release.
- Assist in the design and construction of Park 5 loading dock and fishing pier.
- Law enforcement to continue training and development to keep BRA critical infrastructure safe and secure.
- Continue to provide assistance and support for Tainter Gate Replacement construction activities and initiate warranty period.
- Support execution of the Hydrostatic Relief Assessment.
- Complete assessment of Low Flow Facilities.
- Complete 5-Year Inspection of SCR Dam.
- Inspect and maintain records of all On-Water and Water Use Facilities.
- Continue implementation of BRA Health and Safety Procedures.

Significant Changes/Comments

LL continues to manage various projects that will improve public access to the lake and other projects designed to maintain operability and safety of the dam.

	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Flood event operations/days of operations	4/15	12/76	16/96	3/30	10/62
Inspect boat dock permits for compliance	45%	60%	100%	100%	100%
Inspect all water front properties for unauthorized facilities	45%	60%	100%	100%	100%
Customer contacts by law enforcement officers/tickets	5399/138	3497/104	5942/192	3733/122	3741/127



LAKE LIMESTONE

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 917,714	\$ 1,021,723	\$ 1,051,433	\$ 1,126,600
Benefits	379,414	453,764	459,691	508,819
Materials & Supplies	96,518	79,870	78,145	104,970
Utilities	78,927	91,776	93,240	86,352
Outside Services	131,652	613,110	230,070	555,800
Repair & Maintenance	83,540	121,790	119,083	257,647
Travel	22,732	34,240	22,400	34,244
Rent	39,265	43,542	43,543	42,990
Employee Development	14,651	37,120	27,229	38,230
Regulatory	12,243	13,250	14,112	13,250
Miscellaneous Operating	78,958	101,400	101,000	81,000
Direct Labor	28,380	28,973	61,000	77,544
Overhead	647,093	834,008	800,000	907,410
Capital Outlay	92,608	103,500	109,500	207,000
TOTAL	\$ 2,623,696	\$ 3,578,066	\$ 3,210,445	\$ 4,041,856



ALLENS CREEK RESERVOIR

Description

Allens Creek Reservoir (ACR) is a proposed pumped-storage reservoir in Austin County near the confluence of Allens Creek with the Brazos River. Water will be pumped from the Brazos River for storage in the reservoir when river flows are adequate and will be available to supply downstream customers.

The ACR site includes approximately 9,600 acres and is estimated to provide an annual firm water supply of 99,650 acre-feet. The operations and maintenance costs presented here are solely for maintaining the property, which is currently being leased to agricultural tenants prior to reservoir construction. Costs for permitting, design, and construction will be funded separately as a capital project.

Accomplishments for 2025

- Continued internal environmental data gathering tasks in furtherance of the ACR project.
- Completed selection, Brazos River Authority's Board of Directors approval, and award of contract for the permitting and design consultant. Consultant initiated tasks to further project development.
- Managed property site and the associated leaseholder agreements.
- Coordinated with Austin County officials and their representatives regarding drainage issues and potential solutions that could involve the Allens Creek property.

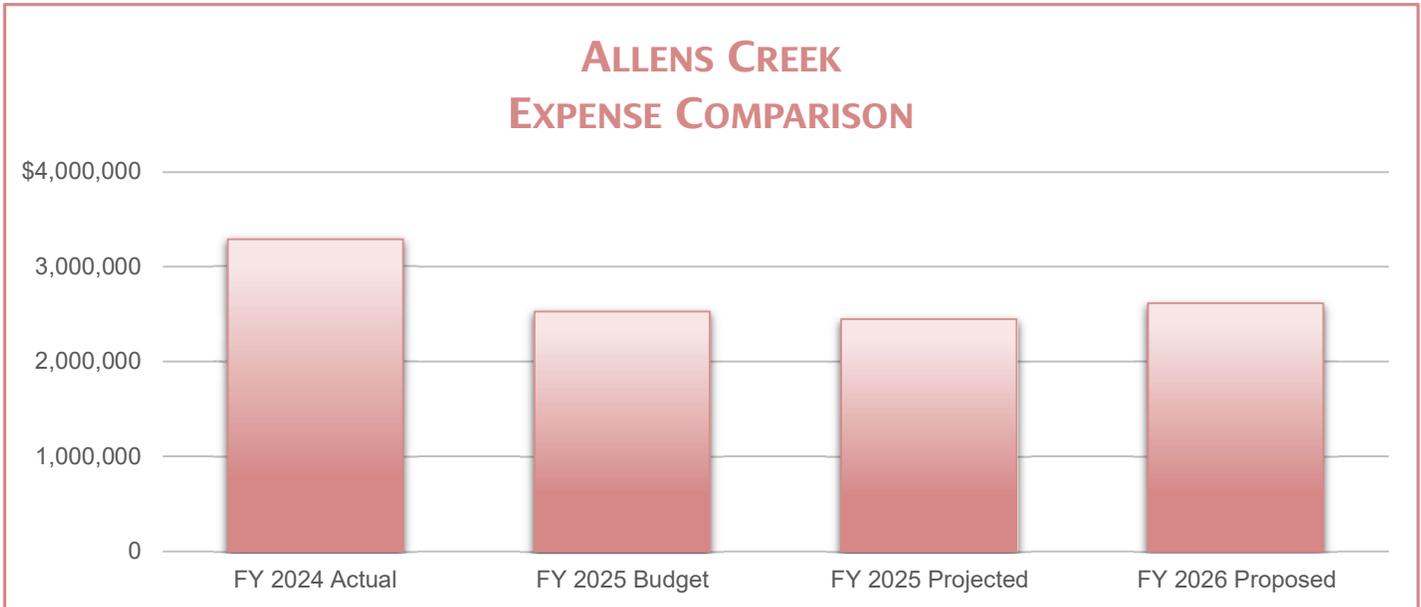
- Continued communication with local stakeholders to keep them informed on project status and to set expectations on development timeline.

Objectives for 2026

- Further current phase of permitting and design tasks to advance project development.
- Finalize scope and fee negotiations for the next phase of permitting and design work and present the draft contract for consideration to BRA Board of Directors.
- Continue internal environmental data gathering tasks to support future project initiatives.
- Maintain stakeholder communications to ensure understanding of the ACR project and its anticipated timeline.
- Manage the reservoir property site and the associated leaseholder agreements.

Significant Changes/Comments

The Allens Creek Reservoir Project gained significant momentum in FY 2025 with the contract award for the permitting and design consultant.



ALLENS CREEK

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Materials & Supplies	\$ -	\$ 500	\$ 520	\$ 500
Utilities	-	-	-	-
Outside Services	-	-	-	10,000
Repair & Maintenance	21,280	22,500	22,500	22,500
Travel	-	1,500	500	1,500
Miscellaneous Operating	371,163	4,000	5,295	11,500
Regulatory	-	-	2,038	-
Direct Labor	-	-	2,700	-
Overhead	446,531	565,030	480,000	635,632
Capital Outlay	-	-	-	-
Sub-total	\$ 838,974	\$ 593,530	\$ 513,553	\$ 681,632
Debt Service	2,453,418	1,936,314	1,936,314	1,934,322
TOTAL	\$ 3,292,392	\$ 2,529,844	\$ 2,449,867	\$ 2,615,954



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TREATMENT OPERATIONS & PIPELINES

Description

The Brazos River Authority (BRA) owns and operates the East Williamson County Regional Water System (EWCRWS), which supplies treated water from Lake Granger to the City of Taylor, the Jonah Water Special Utility District, and the Lone Star Regional Water Authority.

The BRA operates and maintains nine wastewater treatment plants under contracts with the owner Cities. These plants include Temple-Belton, Doshier Farm, Hutto South, Hutto Central, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood. Contracts with Cities of Temple and Belton also provide for operation of lift stations within the wastewater collection system, as well as Industrial Pre-treatment Program services. The BRA also operates and maintains one potable water treatment plant, Sandy Creek, under contract with the City of Leander.

The BRA operates and maintains the Williamson County Regional Raw Water Line (WCRRWL) and associated pump station on behalf of the City of Round Rock, the City of Georgetown, and the Brushy Creek Municipal Utility District. The WCRRWL transfers raw water from Lake Stillhouse Hollow to Lake Georgetown.

Major Initiatives

- Safety and regulatory compliance.
- Coordinating wastewater treatment expansion planning and implementation with owner Cities.
- Coordinating and managing a major expansion of the EWCRWS to double its capacity.
- Developing an Industrial Pre-treatment Program for the City of Hutto.
- Implementing a new solids management system at the Sandy Creek water plant.
- Assisting with major expansion of the WCRRWL pump station.



TREATMENT OPERATIONS

Description

Treatment Operations provides operation and maintenance support to the Brazos River Authority's (BRA) East Williamson County Regional Water System (EWCWRS) and the nine wastewater treatment plants that are under contract operations. These plants include Temple-Belton, Doshier Farm, Hutto South, Hutto Central, Sugar Land North, Sugar Land South, Sugar Land Greatwood, Sugar Land New Territory, and Clute-Richwood. Treatment Operations also operates and maintains one potable water treatment plant, Sandy Creek, for the City of Leander. Pipeline staff within the Treatment Operations group operate and maintain the Williamson County Regional Raw Water Line (WCRRWL).

Accomplishments for 2025

- Promoted daily safe work practices.
- Supported water and wastewater treatment expansion planning and design efforts for Hutto, the EWCWRS, the WCRRWL, Temple-Belton, Sandy Creek, and Sugar Land.
- Advanced development of an Industrial Pre-treatment Program (IPP) for the City of Hutto.
- Completed the Phase 5 Reactor Air Project at Temple-Belton.
- Renewed Texas Pollutant Discharge Elimination System permits for the Sugar

Land North Plant, South Plant, and New Territory.

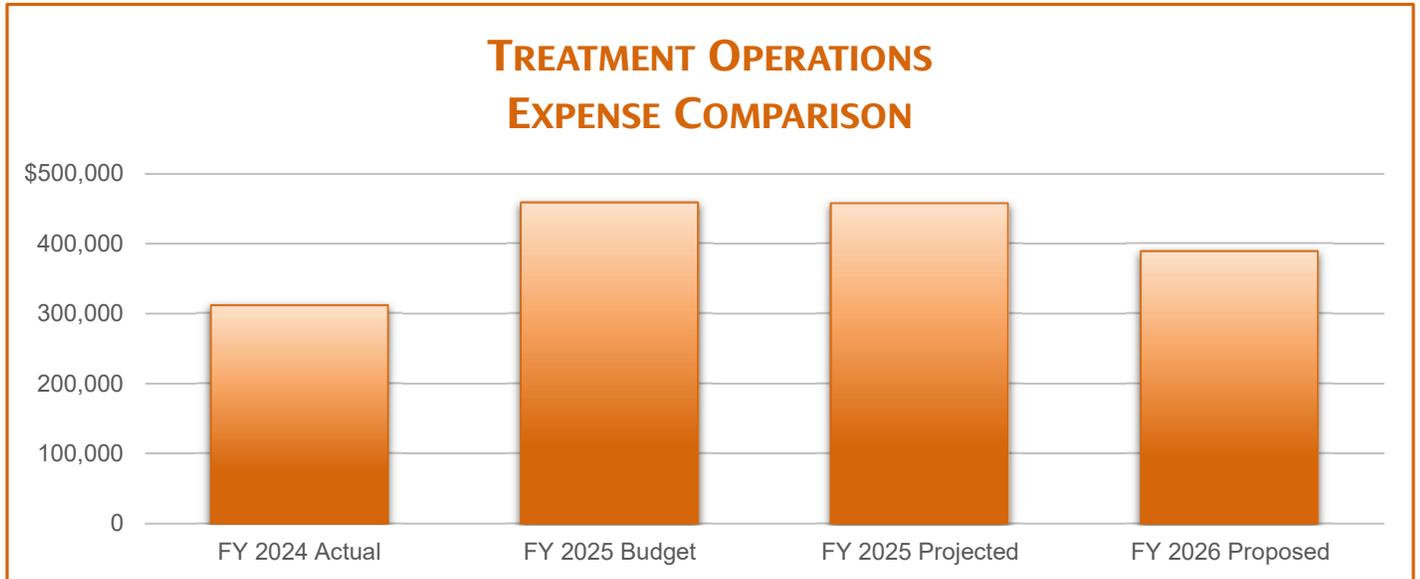
- Successfully completed three capital projects at Clute-Richwood including installation of a third positive displacement blower, a Gantry type crane and hoist over the headworks structure, and a chlorine gas safety cut-off system for one-ton cylinders.
- Maintained 100 percent regulatory compliance and provided uninterrupted treated water supply to our EWC and Sandy Creek customers.

Objectives for 2026

- Promote daily safe work practices.
- Maintain regulatory compliance with all Texas Commission on Environmental Quality permit requirements at all water and wastewater plants.
- Upgrade online monitoring equipment and System Control and Data Acquisition software at the water and wastewater plants.
- Complete Hutto's IPP development tasks and assist with City Council workgroups.
- Support engineering design and construction efforts associated with the WCRRWL Phase III pump expansion project.
- Integrate the new solids removal system (belt press) into Sandy Creek plant operations.

Significant Changes/Comments

The Treatment Operations group is committed to the efficient management, maintenance, and operation of all facilities within its purview and upholding the highest standards in IPP compliance and service delivery.



TREATMENT OPERATIONS

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,144,043	\$ 1,309,895	\$ 1,232,989	\$ 1,479,881
Benefits	437,867	529,076	514,381	647,656
Materials & Supplies	11,165	11,180	7,450	20,200
Utilities	11,204	10,978	12,390	15,980
Outside Services	22,408	25,286	25,374	26,672
Repair & Maintenance	36,409	80,046	43,115	40,450
Travel	76,551	72,400	50,700	74,600
Rent	(210,778)	(220,569)	(209,000)	(211,874)
Employee Development	10,690	36,336	6,100	45,056
Direct Labor	(1,423,643)	(1,723,477)	(1,421,000)	(1,749,113)
Overhead	-	-	-	-
Central Office Common	-	-	-	-
Capital Outlay	196,300	328,000	195,383	-
TOTAL	\$ 312,217	\$ 459,151	\$ 457,882	\$ 389,508



TEMPLE-BELTON WASTEWATER TREATMENT PLANT

- Successfully conducted an Industrial Waste Survey resulting in no additional permittees for the IPP.

Description

The Brazos River Authority (BRA) operates the jointly owned Temple-Belton Wastewater Treatment Plant (T-B WWTP), the City of Belton main lift station, and administers each City's Industrial Pretreatment Program (IPP) under contracts with the Cities of Temple and Belton (Cities). The T-B WWTP, which began operations in 1974, consists of a 10.0 million gallons per day treatment plant, reuse system, and a compost/mulch operation. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, industrial pretreatment, stormwater, and administrative staff, operates and manages the T-B WWTP facilities.

Accomplishments for 2025

- Maintained a high level of regulatory compliance under challenging facility loading conditions.
- Installed two airlift pumps, two diffuser banks, and piping for the Phase 5 reactor air project.
- Upgraded the Case wheel loader.

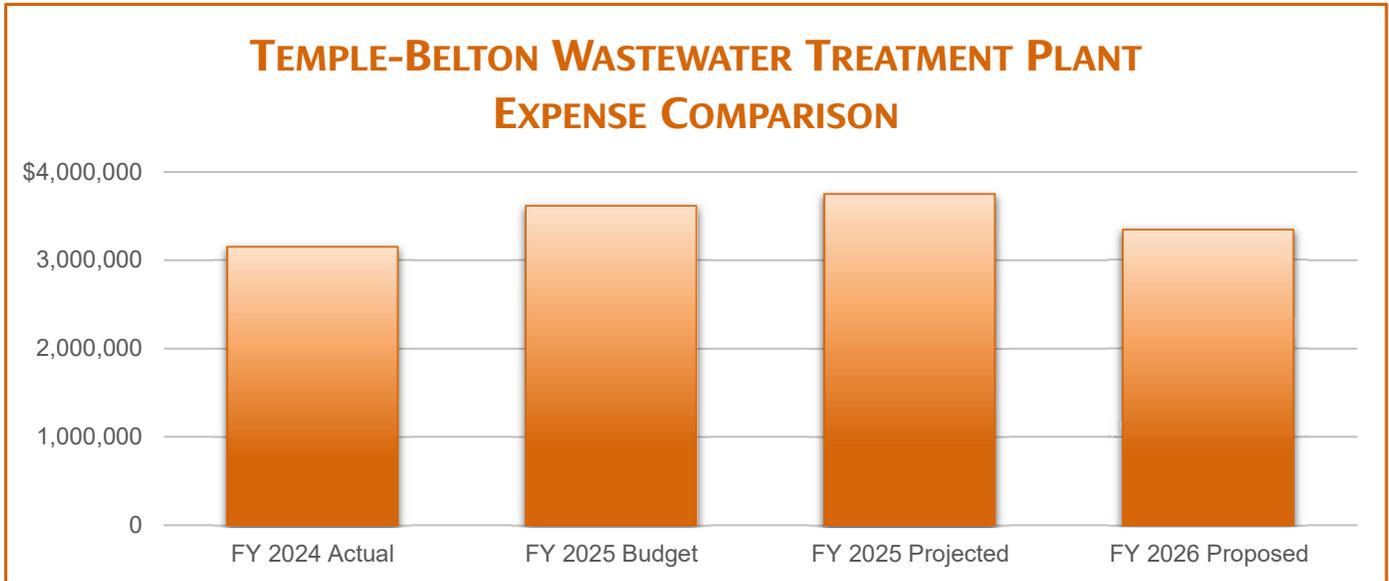
Objectives for 2026

- Promote daily safe work practices.
- Maintain regulatory compliance with Texas Pollutant Discharge Elimination System permit requirements.
- Coordinate facility expansion with the Cities and engineers.
- Upgrade two Return Activated Sludge pumps and drives.
- Start construction on new maintenance shop.
- Manage continued industrial growth within the Temple-Belton collection system.

Significant Changes/Comments

BRA continues to coordinate efforts with the Cities to ensure efficient operation of the T-B WWTP and IPP.

	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	7.81	9.51	8.36	9.18	9.45
Peak 24 Hour Flow (mgd)	21.69	35.00	35.00	35.00	35.00
Total Flow (mg)	2,849.12	3,472.11	3,053.00	3,350.00	3,450.00



TEMPLE-BELTON WASTEWATER TREATMENT PLANT

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 475,681	\$ 519,542	\$ 509,437	\$ 548,501
Benefits	219,278	267,336	266,163	269,687
Materials & Supplies	415,607	594,100	572,836	580,927
Utilities	22,170	21,812	21,812	20,992
Outside Services	191,734	208,261	208,189	222,363
Repair & Maintenance	212,818	317,078	266,129	344,350
Travel	-	890	890	940
Rent	37,730	32,884	31,456	36,282
Employee Development	7,056	11,713	13,694	12,608
Landfill/Sludge Hauling	273,570	273,024	273,024	295,925
Direct Labor	157,778	258,554	194,774	191,363
Overhead	126,717	150,304	153,922	170,446
Capital Outlay	1,013,878	962,500	1,239,657	652,000
Miscellaneous Operating	1,169	1,250	1,250	1,250
TOTAL	\$ 3,155,186	\$ 3,619,248	\$ 3,753,232	\$ 3,347,633
O & M Management Fee	\$ 90,612	\$ 102,127	\$ 106,447	\$ 93,979



DOSHIER FARM WASTEWATER TREATMENT PLANT

Description

The Brazos River Authority (BRA) took over operation and maintenance of the City of Temple’s (City) Doshier Farm Wastewater Treatment Plant (WWTP) and 31 associated lift stations in October of 2014. The WWTP is a 7.5 million gallons per day activated sludge facility. As part of this agreement, the BRA administers the Industrial Pretreatment Program (IPP) for the permitted industries that discharge to the WWTP, and it also manages operation and maintenance of the reuse pumping facility. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, industrial pretreatment, stormwater, and administrative staff, operates and manages the Doshier Farm facilities.

Accomplishments for 2025

- Promoted daily safe work practices resulting in no lost time accidents.
- Maintained a high level of compliance with the Texas Pollutant Discharge Elimination System (TPDES) permit.

- Achieved a successful Texas Commission on Environmental Quality facility inspection with zero compliance issues noted.
- Replaced #3 plant water pump.
- Constructed new conference room facility.
- Successfully conducted an Industrial Waste Survey resulting in two additional permitted facilities.
- Renewed 12 existing industrial permits.

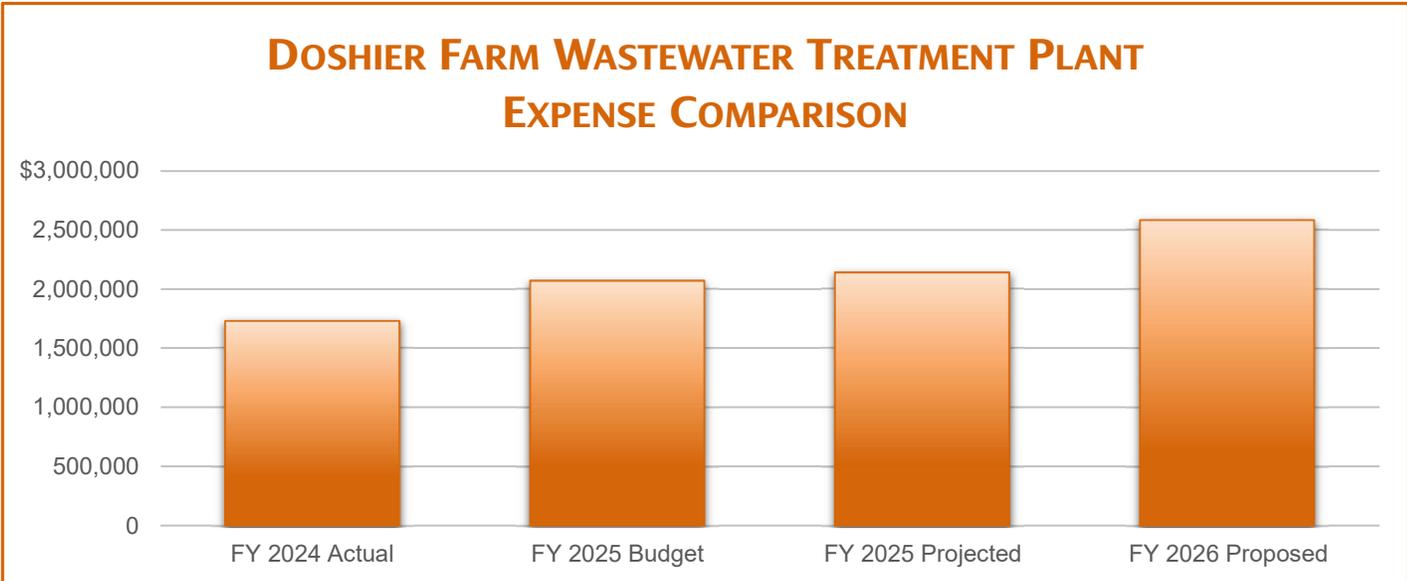
Objectives for 2026

- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements.
- Coordinate installation of online monitoring equipment and upgrade of the System Control and Data Acquisition software.
- Manage continued industrial growth within the Doshier Farm collection system.

Significant Changes/Comments

BRA continues to coordinate efforts with the City to ensure efficient operation of the WWTP, lift stations, and IPP.

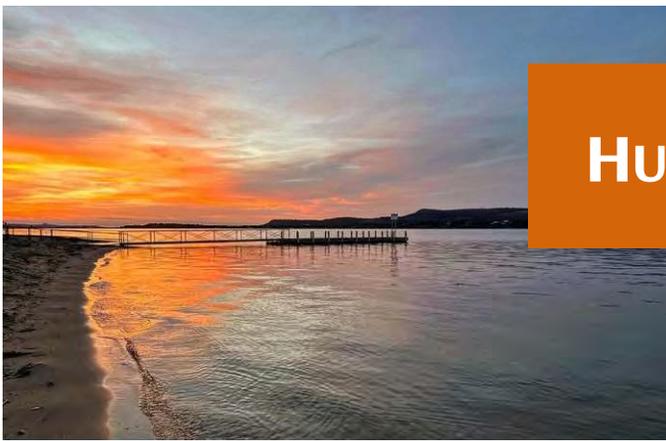
	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	2.36	3.70	2.74	3.53	3.62
Peak 24 Hour Flow (mgd)	7.86	18.20	19.00	19.00	19.00
Total Flow (mg)	862.48	1,351.93	1,000.00	1,290.00	1,320.00



DOSHIER FARM WASTEWATER TREATMENT PLANT

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 332,920	\$ 349,223	\$ 355,894	\$ 450,332
Benefits	147,159	168,507	168,362	214,418
Materials & Supplies	157,357	244,220	225,555	268,992
Utilities	16,866	15,770	15,770	17,018
Outside Services	132,848	159,991	160,144	186,375
Repair & Maintenance	145,508	264,536	178,611	280,309
Travel	262	2,400	2,400	2,300
Rent	70,361	43,344	47,506	49,816
Employee Development	4,964	8,713	7,763	10,075
Regulatory	1,725	300	300	300
Landfill/Sludge Hauling	98,003	83,600	83,600	107,205
Direct Labor	429,464	394,985	414,900	397,937
Overhead	95,746	92,236	98,700	122,071
Capital Outlay	98,009	244,000	382,220	477,000
TOTAL	\$ 1,731,191	\$ 2,071,825	\$ 2,141,726	\$ 2,584,148
O & M Management Fee	\$ 56,715	\$ 55,855	\$ 58,895	\$ 71,224

HUTTO WASTEWATER SYSTEM



Description

The Brazos River Authority (BRA) operates the Hutto Wastewater System, which currently includes the Hutto Central Plant, a 0.99 million gallons per day (mgd) plant which began operation in 1998, and the Hutto South Plant, which is designed to treat 2.0 mgd and went online in February 2017. The BRA Treatment Operations & Pipelines team, which includes operation and maintenance staff, superintendents, pipeline technicians, stormwater, industrial pre-treatment, and administrative staff, provide support to operate and manage the Hutto facilities.

Accomplishments for 2025

- Hutto Central: Installed two new non-potable water pumps.
- Hutto South: Upgraded and replaced the #2 sludge pump.
- Hutto South: Completed rebuild of the belt press.
- Drained and cleaned the East aeration basin.

- Began developing an Industrial Pre-treatment Program (IPP) for the City of Hutto (City) and successfully completed Task 1 – Industrial Waste Survey of the City’s existing industrial community.
- Coordinated with the City and engineers to implement measures to address noise complaints at the Central Plant.

Objectives for 2026

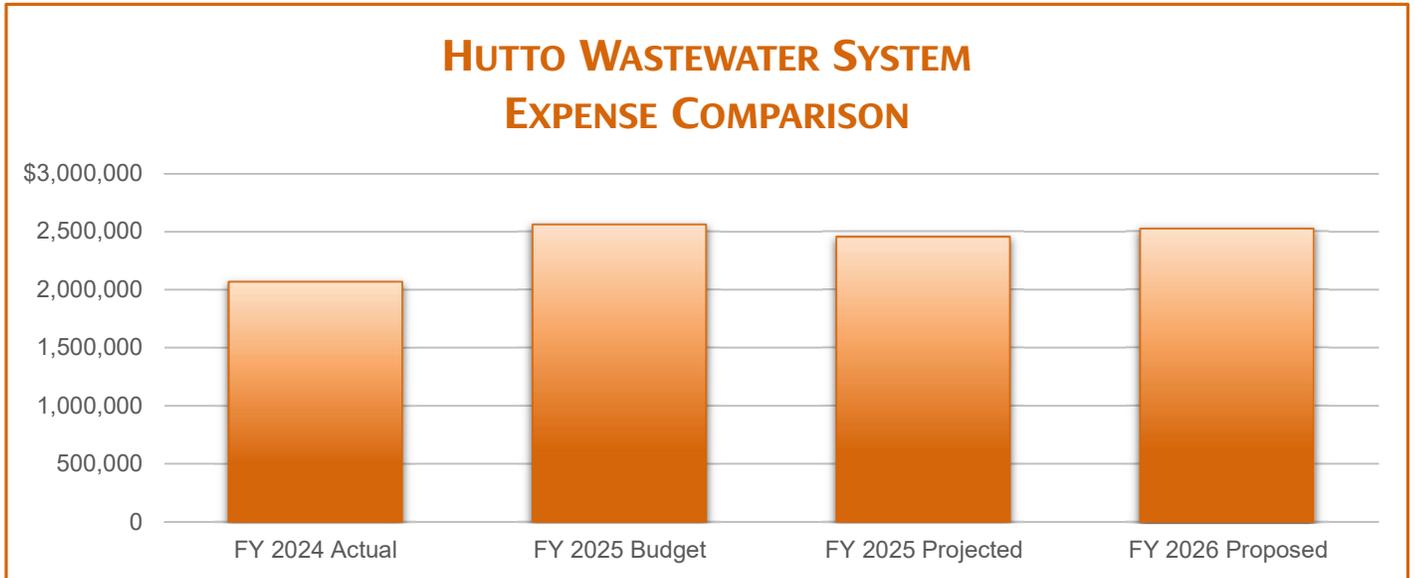
- Maintain compliance with permit conditions while operating and maintaining the facilities in a safe manner.
- Continue to work with the City and engineers on facility expansion at the South and Central Plants.
- Complete IPP development tasks and assist with City Council workgroups.
- Replace the facility generator at Central Plant.
- Rebuild number one blower at the South Plant.
- Assist with the implementation of additional noise reduction measures at the Central Plant.

Significant Changes/Comments

The BRA continues to coordinate efforts to ensure efficient operations of the facilities and the expansion of the South and Central Plants.

Hutto Central Wastewater Treated	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	0.68	0.84	0.73	0.78	0.76
Peak Flow (mgd)	1.68	3.24	2.40	2.44	2.44
Total Flow (mg)	246.45	306.34	265.00	270.00	277.00

Hutto South Plant Wastewater Treated	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	1.50	1.73	1.56	1.69	1.70
Peak Flow (mgd)	2.26	3.07	3.25	2.86	2.86
Total Flow (mg)	547.34	632.58	569.00	616.00	620.00



HUTTO WASTEWATER SYSTEM

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 178,491	\$ 241,541	\$ 253,981	\$ 254,045
Benefits	49,973	98,221	101,934	90,059
Materials & Supplies	196,311	340,177	334,205	319,689
Utilities	233,104	270,020	240,020	254,414
Outside Services	118,025	121,254	119,031	138,451
Repair & Maintenance	185,898	225,345	196,251	245,274
Rent	104,723	33,857	59,300	34,138
Travel	210	100	550	500
Employee Development	4,223	8,336	9,753	9,000
Regulatory	20,825	20,572	24,500	20,635
Landfill/Sludge Hauling	193,982	168,950	167,825	227,000
Direct Labor	395,811	513,534	389,800	604,427
Overhead	95,683	101,869	104,000	108,293
Capital Outlay	291,933	340,000	456,696	222,000
Sub-total	\$ 2,069,192	\$ 2,483,776	\$ 2,457,846	\$ 2,527,925
R & R Expenditures	-	80,000	-	-
TOTAL	\$ 2,069,192	\$ 2,563,776	\$ 2,457,846	\$ 2,527,925
O & M Management Fee	\$ 104,441	\$ 124,189	\$ 122,893	\$ 127,649



SANDY CREEK REGIONAL WATER TREATMENT PLANT

Description

The Sandy Creek Regional Water Treatment Plant is owned by the City of Leander (City) and consists of a 12.0 million gallons per day direct filtration water treatment plant, floating raw water intake structure, raw water pipeline, and a transmission pipeline. The plant began operation in September 2001 and supplies drinking water from the Colorado River Basin (Lake Travis) to the City. The Brazos River Authority Water Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, and administrative staff, operates and manages the facilities.

Accomplishments for 2025

- Promoted daily safe work practices resulting in no lost time accidents or injuries.
- Maintained 100% regulatory compliance.
- Replaced a surge valve on the intake barge.
- Rebuilt transfer pump number three.
- Assisted with design and construction of a new solids removal system.
- Installed two upgraded actuators on the high service pumps.

- Coordinated with the City to meet all treated water needs during outages of the Brushy Creek Regional Utility Authority treatment plant.
- Coordinated with the City and developed plans for switching intake barges, if necessary, due to low water levels at Lake Travis.

Objectives for 2026

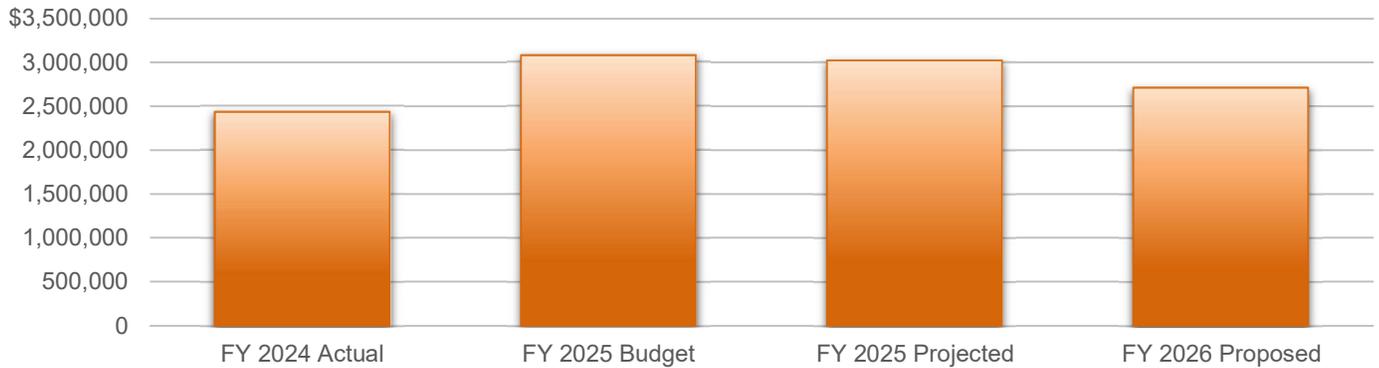
- Promote daily safe work practices and maintain regulatory compliance.
- Sandblast and paint the clear well.
- Rebuild number one high service pump.
- Replace train “B” stainless steel air lines.
- Successfully integrate the new solids removal system into plant operations, which will remove solids in a more efficient and cost-effective manner.
- Replace LAS bulk tank.
- Continue close coordination with the City regarding drought and Lake Travis water levels.

Significant Changes/Comments

Construction on the new sludge processing facility is progressing, and it is projected to be operational in Fiscal Year 2026.

	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	4.61	4.39	5.07	5.04	5.07
Peak 24 Hour Flow (mgd)	8.60	7.20	9.00	9.00	9.00
Total Flow (mg)	1,682.00	1,603.00	1,850.00	1,840.00	1,850.00

SANDY CREEK REGIONAL WATER TREATMENT PLANT EXPENSE COMPARISON



SANDY CREEK REGIONAL WATER TREATMENT PLANT

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 375,741	\$ 402,098	\$ 415,278	\$ 480,484
Benefits	142,545	163,826	167,427	206,513
Materials & Supplies	318,867	361,117	366,093	388,519
Utilities	529,545	557,060	557,060	541,152
Outside Services	4,408	13,696	13,366	13,590
Repair & Maintenance	143,789	161,986	181,421	183,008
Travel	2,358	1,800	2,000	1,800
Rent	26,221	30,659	29,606	29,992
Employee Development	4,110	9,016	11,660	10,978
Landfill/Sludge Hauling	454,100	500,000	250,000	150,000
Direct Labor	176,343	191,317	188,600	188,609
Overhead	113,217	145,992	160,000	161,325
Capital Outlay	147,329	545,000	680,750	358,000
TOTAL	\$ 2,438,573	\$ 3,083,567	\$ 3,023,261	\$ 2,713,970
O & M Management Fee	\$ 121,929	\$ 154,178	\$ 151,164	\$ 135,699



EAST WILLIAMSON COUNTY REGIONAL WATER SYSTEM

Description

The Brazos River Authority purchased what has become the East Williamson County Regional Water System (EWCRRWS) from the City of Taylor (City) in May 2004. The EWCRRWS serves as a regional water treatment facility to meet the needs of the City, Jonah Water Special Utility District, and Lone Star Regional Water Authority. The EWCRRWS includes a 14.5 million gallons per day water treatment plant, a terminal storage reservoir, a raw water intake facility, a raw water pipeline, a treated water pipeline, and a groundwater well. The BRA Treatment Operations & Pipelines team, which includes operations and maintenance staff, superintendents, pipeline technicians, and administrative staff, manage daily operation of the EWCRRWS.

Accomplishments for 2025

- Promoted daily safe work practices that resulted in no lost time accidents or injuries.
- Maintained 100 percent regulatory compliance and provided uninterrupted treated water supply to our customers.
- Provided substantial input and support for transition from Micromain maintenance software to Nexgen.

- Installed automatic transfer switches for all back-up generators.
- Implemented additional security measures.
- Managed improvements to recently acquired property including in-house construction of new office space.
- Rebuilt a raw, terminal storage, and high service pump.
- Provided substantial support and input for design of the treatment plant expansion, Trinity groundwater well integration, and the 48-inch treated water line.

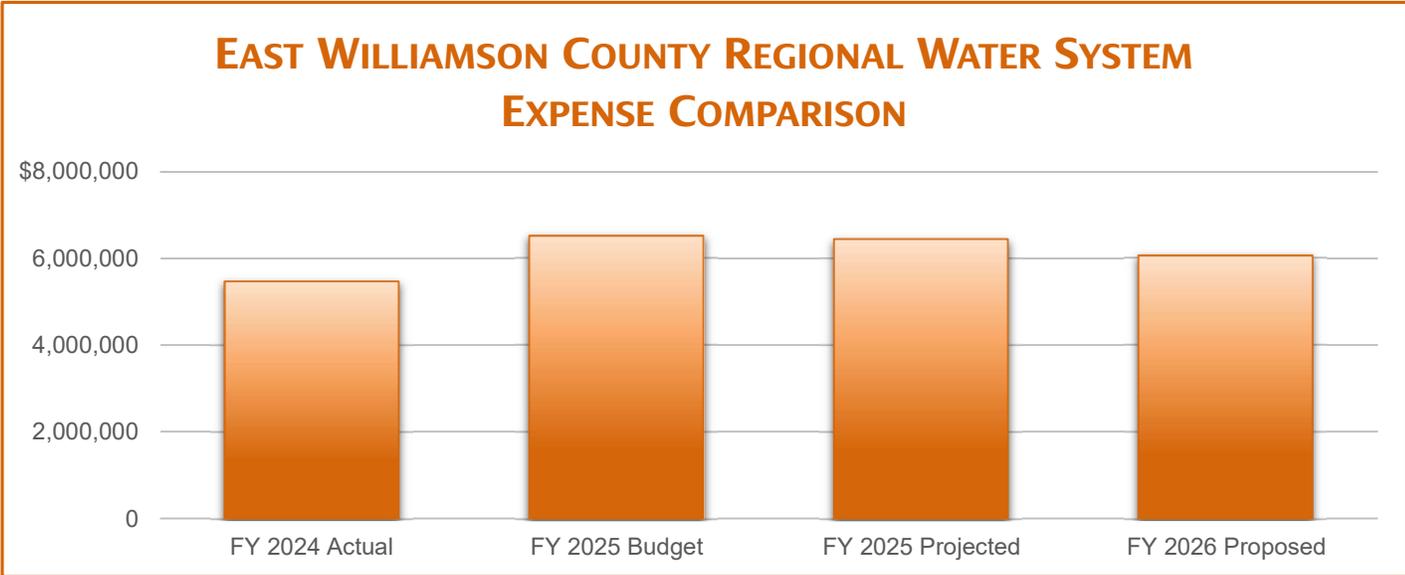
Objectives for 2026

- Promote daily safe work practices and maintain exemplary regulatory compliance.
- Continue to support all engineering design efforts underway for facility expansion.
- Support construction activity and integrate blending of groundwater from on-site water sand blast and paint the back-wash tanks.
- Support integration of additional facility security upgrades including access control, intrusion detection, and video recording.
- Procure and install new Well Pump #1.

Significant Changes/Comments

Expansion of the EWCRRWS, the 48-inch treated water line, and integration of the onsite well will be essential to meet the rapidly growing water demands of the area.

	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	7.08	7.29	7.67	7.67	7.94
Peak Flow (mgd)	12.78	13.44	11.00	13.50	13.50
Total Flow (mg)	2,585.59	2,662.18	2,800.00	2,800.00	2,900.00



EAST WILLIAMSON COUNTY REGIONAL WATER SYSTEM

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 542,177	\$ 589,260	\$ 599,545	\$ 600,688
Benefits	202,501	247,987	254,842	271,985
Materials & Supplies	331,366	621,825	548,497	654,317
Utilities	456,788	571,290	571,580	571,394
Outside Services	106,208	83,123	112,540	106,037
Repair & Maintenance	641,526	220,413	228,894	232,383
Travel	1,222	1,852	2,150	2,152
Rent	61,733	62,655	58,678	70,825
Employee Development	5,216	18,572	20,405	18,693
Regulatory	231	624	624	700
Miscellaneous Operating	1,100	2,000	1,000	2,000
Direct Labor	88,678	51,280	84,900	171,935
Overhead	436,184	575,020	543,000	575,566
Capital Outlay	59,880	943,000	883,352	255,000
Sub-total	\$ 2,934,809	\$ 3,988,901	\$ 3,910,007	\$ 3,533,675
Debt Service	2,537,345	2,537,751	2,537,751	2,538,319
TOTAL	\$ 5,472,154	\$ 6,526,652	\$ 6,447,758	\$ 6,071,994



SUGAR LAND WASTEWATER

Description

In 1975, the Brazos River Authority (BRA) constructed the Sugar Land North Wastewater Treatment Plant. The BRA operated the Sugar Land North Plant until 2005, when its ownership was transferred to the City of Sugar Land (City). The BRA began contract operation of the City’s North and South Wastewater Treatment Plants (WWTPs) in 2005. The Sugar Land North Plant is rated at 6 million gallons per day (mgd) and the Sugar Land South Plant is rated at 7.5 mgd. In October 2018, the BRA took over operation, maintenance, and management of the newly annexed Sugar Land Greatwood (1.35 mgd) and Sugar Land New Territory (2.50 mgd) WWTPs. The Sugar Land WWTPs are operated and maintained with support from operations and maintenance staff, superintendents, administrative assistants, and industrial pretreatment and stormwater coordinators from other BRA departments.

Accomplishments for 2025

- Promoted daily safe work practices resulting in no lost time accidents.
- Maintained high level of regulatory compliance with Texas Pollutant Discharge Elimination System (TPDES) permit requirements.

- South Plant: Procured aerator impeller for aerator number one.
- Greatwood: Procured aerator drive and impeller.
- North Plant: Purchased a spare 150 HP lift station pump.
- New Territory: Installed a cover over the belt press area.
- Renewed TPDES permits for the North Plant, South Plant, and New Territory.

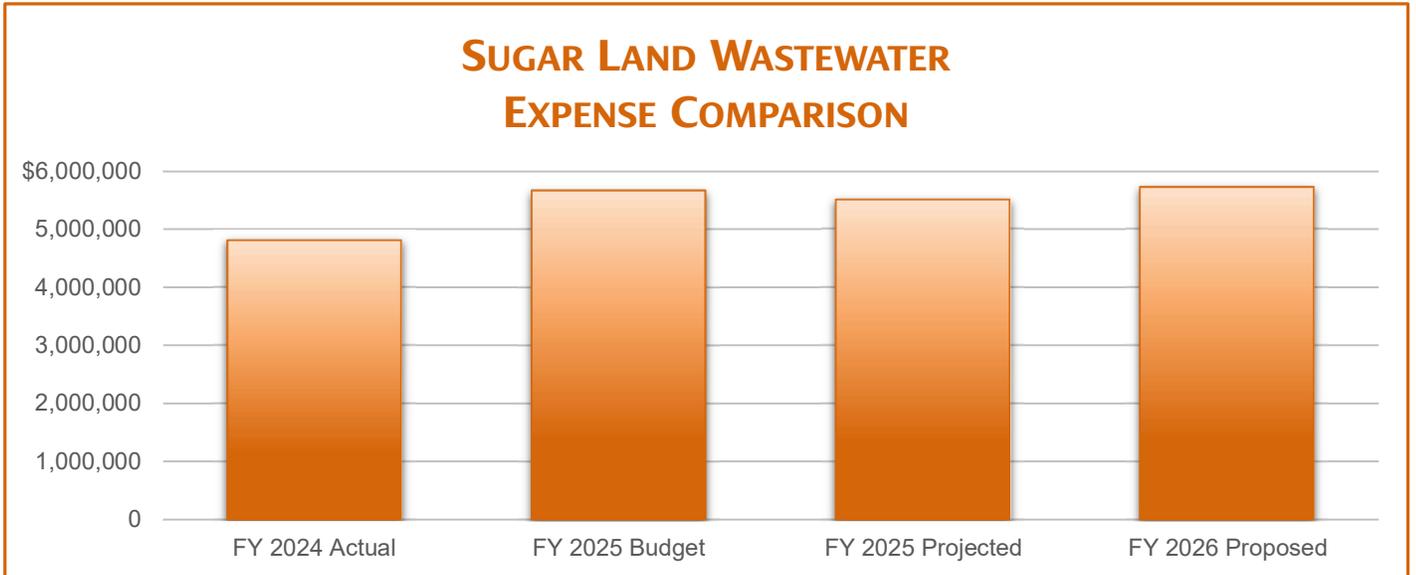
Objectives for 2026

- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements for all facilities.
- Rehabilitate the North Plant Storm Water Clarifier.
- Continue to assist and provide input to the City and its engineers on multiple facility upgrade and expansion projects.
- Work with the City to update and implement System Control and Data Acquisition for all facilities.

Significant Changes/Comments

BRA continues to work closely with the City regarding day-to-day operations, critical equipment improvements, and expansion plans.

Wastewater Treated	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	10.36	10.10	11.23	10.17	10.26
Peak 24 Hour Flow (mgd)	21.51	21.90	27.25	21.80	21.60
Total Flow (mg)	3,781.52	3,688.66	4,100.00	3,713.76	3,745.95



SUGAR LAND WASTEWATER

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 808,024	\$ 965,030	\$ 970,411	\$ 1,023,088
Benefits	359,040	467,965	462,708	486,173
Materials & Supplies	1,068,265	1,278,827	1,185,140	1,260,954
Utilities	28,065	27,733	27,733	46,854
Outside Services	317,950	281,628	283,316	282,086
Repair & Maintenance	321,222	383,392	425,911	403,885
Rent	74,368	66,844	71,306	111,616
Travel	870	4,650	3,800	4,600
Employee Development	11,107	17,356	19,706	18,509
Regulatory	7,340	800	4,905	800
Landfill/Sludge Hauling	913,435	1,111,866	991,000	1,086,246
Direct Labor	123,582	182,201	245,000	109,116
Overhead	315,834	383,356	386,000	397,914
Capital Outlay	465,270	500,000	436,773	500,000
TOTAL	\$ 4,814,371	\$ 5,671,648	\$ 5,513,709	\$ 5,731,841



CLUTE-RICHWOOD REGIONAL WASTEWATER SYSTEM

Description

The Brazos River Authority (BRA) operates a 4.0 million gallons per day wastewater treatment plant and a reuse facility for the Cities of Clute and Richwood (Cities). The BRA began operation on October 1, 2000. The Treatment Operations and Pipelines group, which include operations and maintenance staff, superintendents, pipeline technicians, storm water coordinators, and administrative staff, provide support to this facility.

Accomplishments for 2025

- Promoted daily safe work practices resulting in no lost time accidents.
- Achieved high level of compliance with the Texas Pollutant Discharge Elimination System (TPDES) permit requirements.
- Installed a third positive displacement blower.
- Installed Gantry type crane and hoist over headworks structure.
- Installed a chlorine gas safety cut-off system for one-ton cylinders.
- Replaced facility incoming power pole, transformer, and main switch gear.

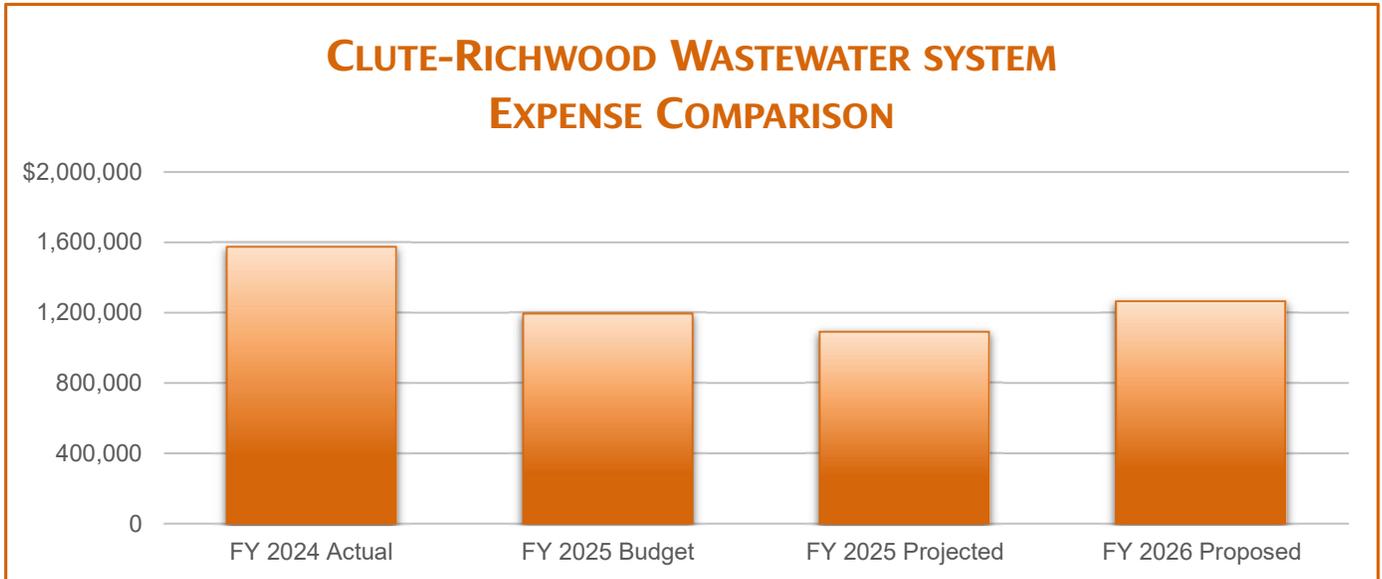
Objectives for 2026

- Promote daily safe work practices.
- Maintain regulatory compliance with TPDES permit requirements.
- Install a new thickener drive unit.
- Identify and implement a repair to the facility aqueduct channel.
- Reinstall the plant drain system.
- Upgrade the facility System Control and Data Acquisition software.

Significant Changes/Comments

The BRA continues to work with customer Cities to ensure efficient operations, maintenance, and management of the Clute-Richwood wastewater treatment plant.

Wastewater Treated	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Average Flow (mgd)	2.36	3.03	2.37	2.42	2.44
Peak 24 Hour Flow (mgd)	10.37	18.08	15.00	15.00	16.00
Total Flow (mg)	861.91	1,106.84	865.00	885.00	890.00



CLUTE-RICHWOOD WASTEWATER SYSTEM

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 233,443	\$ 286,421	\$ 229,515	\$ 282,312
Benefits	97,530	129,129	124,359	122,972
Materials & Supplies	144,665	169,165	172,393	171,453
Utilities	15,820	15,248	15,008	15,164
Outside Services	28,710	38,666	37,922	31,562
Repair & Maintenance	65,427	58,717	65,707	58,987
Travel	3,525	3,934	4,110	4,064
Rent	94,310	10,956	12,556	12,186
Employee Development	4,016	6,246	8,326	6,046
Regulatory	205	200	205	200
Miscellaneous Operating	-	350	350	350
Landfill/Sludge Hauling	46,784	62,140	62,140	62,140
Direct Labor	99,954	90,422	100,800	132,820
Overhead	93,269	82,039	90,000	95,795
Capital Outlay	647,821	242,383	169,020	270,000
TOTAL	\$ 1,575,478	\$ 1,196,016	\$ 1,092,411	\$ 1,266,051
O & M Management Fee	\$ 78,794	\$ 59,801	\$ 54,621	\$ 63,303



WILLIAMSON COUNTY REGIONAL RAW WATER LINE

Description

The 28-mile long, 48-inch diameter Williamson County Regional Raw Water Line is operated by the Brazos River Authority (BRA) under agreements with the City of Georgetown, City of Round Rock, and Brushy Creek Municipal Utility District. The pipeline transports raw water from Lake Stillhouse Hollow to Lake Georgetown. In addition to the pipeline, the operation includes a pump station and intake structure, all of which are operated and maintained by the BRA Treatment Operations & Pipelines team.

Accomplishments for 2025

- Promoted daily safe work practices resulting in no lost time accidents.
- Successfully operated and managed the system in coordination with the customers, ensuring a reliable water supply from Lake Georgetown.
- Completed rebuild on pumps 105 and 102.
- Completed the Copper Ion Generator construction project for controlling zebra mussels.
- Provided support for Phase III pump expansion engineering and design.

- Managed energy usage and associated costs through load shedding and 4CP avoidance (energy demand charge).
- Monitored pipeline right-of-way and coordinated with developers and adjacent property owners to prevent damage and encroachments.
- Completed repairs to the anti-sway system at the intake structure.

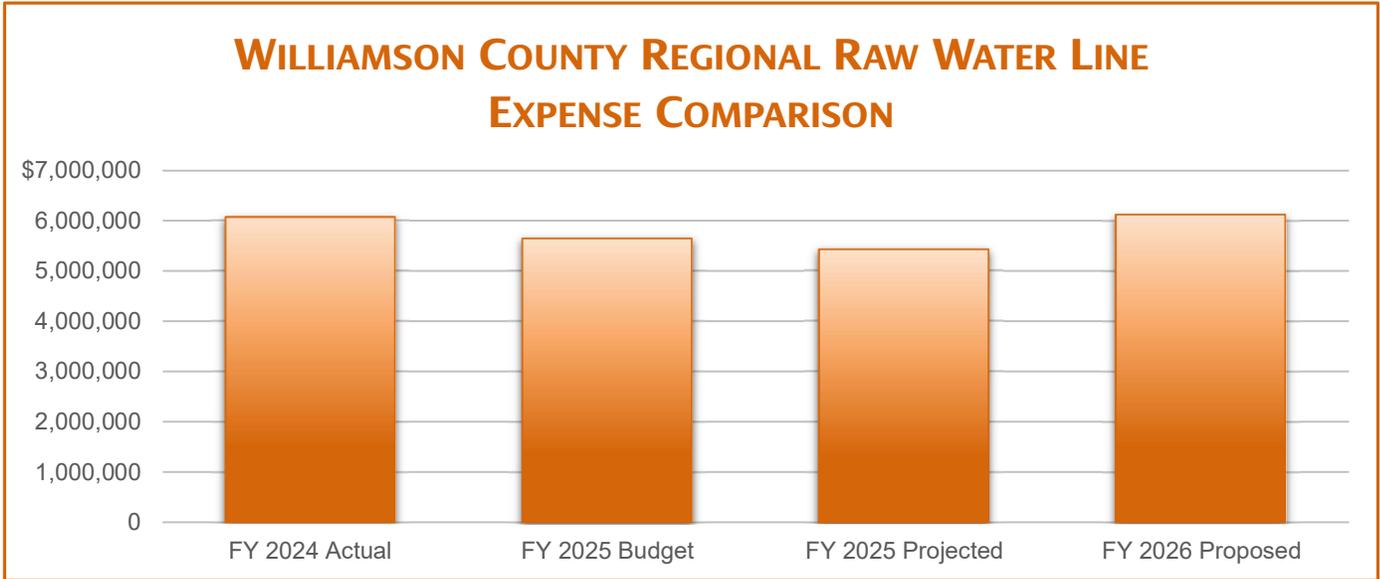
Objectives for 2026

- Promote daily safe work practices.
- Support engineering design and construction efforts associated with the Phase III pump expansion project, which will increase pumping capacity to approximately 56 million gallons per day.
- Optimize energy use and costs through contract management, 4CP avoidance (energy demand charge), and load shedding when possible.
- Integrate and monitor the new Copper Ion Generator system.

Significant Changes/Comments

BRA continues to coordinate efforts with the customers to ensure efficient and consistent operations of the water delivery system. The Phase III pump expansion project will be critical for meeting future customer demands.

	Actual FY 2023	Actual FY 2024	Budgeted FY 2025	Estimated FY 2025	Projected FY 2026
Acre-Feet (AF) Water Transported	43,269	32,340	39,832	36,400	38,457
Number of Days Pumping	363	283	360	350	355



WILLIAMSON COUNTY REGIONAL RAW WATER LINE

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 6,528	\$ 10,000	\$ 5,000	\$ 10,000
Materials & Supplies	9,303	45,945	14,600	49,547
Utilities	1,221,038	1,982,092	1,350,800	1,983,660
Outside Services	1,297,550	86,115	47,237	77,309
Repair & Maintenance	156,786	85,588	302,900	202,588
Rent	22,665	20,691	19,800	23,385
Travel	-	-	-	-
Direct Labor	214,954	231,595	190,000	304,263
Overhead	66,280	71,014	70,000	92,631
Miscellaneous Operating	600	600	600	600
Capital Outlay	60,661	90,000	405,613	339,000
Sub-total	\$ 3,056,365	\$ 2,623,640	\$ 2,406,550	\$ 3,082,983
Debt Service	3,020,400	3,026,600	3,026,600	3,039,700
TOTAL	\$ 6,076,765	\$ 5,650,240	\$ 5,433,150	\$ 6,122,683
O & M Management Fee	\$ 90,204	\$ 131,182	\$ 120,328	\$ 154,149
Debt Management Fee	\$ 15,102	\$ 15,133	\$ 15,133	\$ 15,199



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PROJECT DELIVERY DIVISION

Description

The Project Delivery Division's (PDD) principal objective is to oversee and effectively manage a multitude of aspects associated with project delivery to include: Capital Improvement Planning, Engineering, Construction Services, Project Management, Efficiency Opportunities, Client Relations, Asset Management, Facilities Management, etc. The PDD provides the Brazos River Authority (BRA) with best practices through capital improvement planning by prioritization of asset renewal or replacement; engineering support for projects and operations; construction services; project management and guidance; Supervisory Control and Data Acquisition (SCADA) and electrical support. In addition, to the construction oversight services, BRA's Reservoir System Maintenance Unit (RSMU) carries out major construction and maintenance activities at Morris Sheppard Dam and is in the early stages of implementation of a similar unit at DeCordova Bend Dam.

Major Initiatives

- Deliver projects timely and within budget in accordance with BRA's Operations and Capital Improvement Plan.
- Conduct operational and maintenance betterments at both Morris Sheppard Dam and De Cordova Bend Dam.
- Streamline project management and administration of capital and operating projects.
- Understand, optimize, and develop employee skills.
- Continue the development of the Risk-Based Asset Management and Capital Planning Program to be utilized for long term planning of asset renewal and replacement as part of our capital planning process.
- Provide continued engineering and construction services assistance for the capital project portfolio.
- Continue to provide support through the Project Management Office (PMO) to project managers by developing and implementing the best practice methodologies to train, equip and enable project managers to deliver projects that exceed stakeholder expectations.



PROJECT DELIVERY DIVISION

Description

The Project Delivery Division is comprised of Central Office and Reservoir System Maintenance Unit (RSMU) staff working in concert with all Brazos River Authority (BRA) departments to oversee and manage project delivery within the Brazos River Basin. The department's responsibilities include execution and administration of projects from inception through construction and culminating in operational start-up.

Accomplishments for 2025

- Completed Morris Sheppard Dam Spillway Pump & Piping project.
- Possum Kingdon (PK) RSMU completed maintenance of Gate 4 Pier Plate Walls project.
- Negotiated Scope and Fee with engineering consultant for the Morris Sheppard Dam Bay 9 Weir & Transition Beam project.
- Engineering firm began DeCordova Bend Dam Electrical Vulnerability assessment and the DeCordova Bend Dam Hearth Stability Analysis project.
- Administering Phase I of the DeCordova Bend Dam Improvements (Trifecta) project.
- Construction oversight of Lake Limestone Tainter Gate project and Copper Ion Generator project.
- Executed contract for the Williamson County Regional Raw Water Line (WCRRWL) Phase III Pump project and Belhouse Drought Preparedness project.

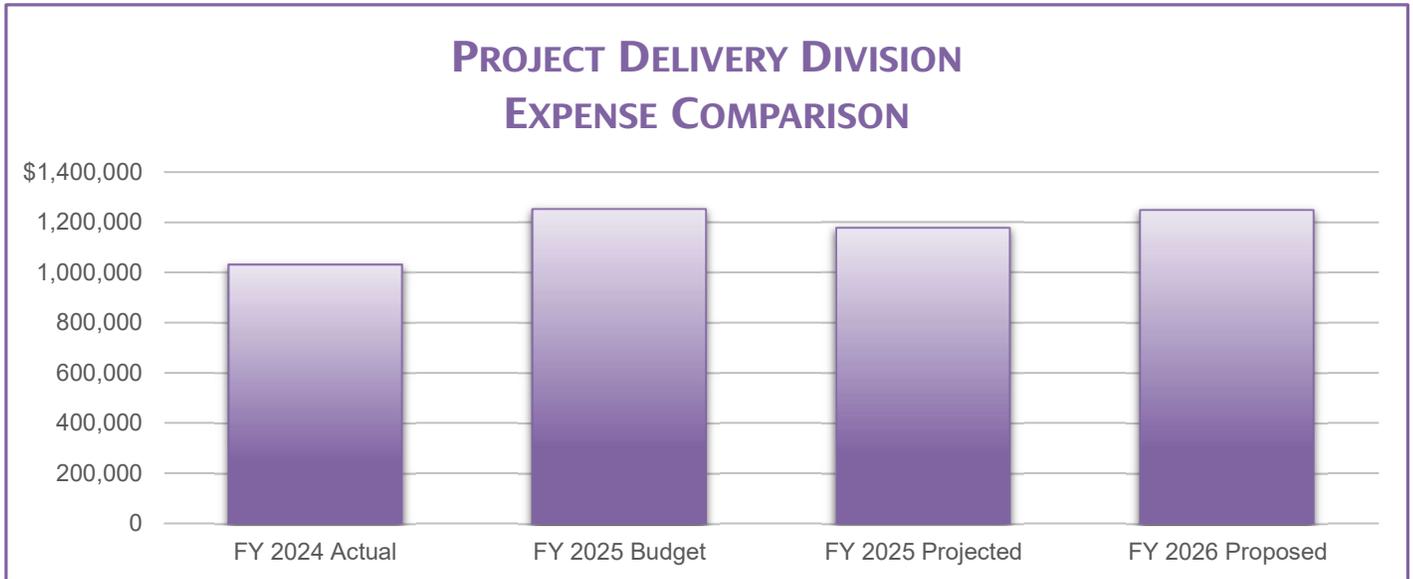
- Refurbished main conference room wooden conference table.
- Developed, maintained, and updated Project Leadership Handbook, a reference and training tool for all project managers.
- Fostered and enhanced relationships with engineers, consultants, and contractors.
- Categorized and scanned archival images to assist internal and external project understanding.
- Continued development and initiating the Risk-Based Asset Management and Capital Planning Program.

Objectives for 2026

- Complete the DeCordova Bend Dam Hearth Stability Analysis project.
- Award a contract for the DeCordova Bend Dam Embankment Stability Analysis & Assessment project.
- PK RSMU to continue concrete rehabilitation, remove and install pier plate walls on Gate 5, remove and install flow control gates, remove and install new trash racks, and coordinate PK elevator installation.
- Complete Lake Limestone Tainter Gate Replacement project.
- Provide construction oversight at multiple project sites (East Williamson County, Phase III Pumps, etc.).
- Implement Project Management Information System (PMIS) software.

Significant Changes/Comments

BRA's departmental reorganization allows all projects to be administered within one department creating uniformity and efficiencies within the organization.



PROJECT DELIVERY DIVISION

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 589,993	\$ 708,203	\$ 669,589	\$ 741,151
Benefits	190,250	235,169	229,811	262,007
Materials & Supplies	5,963	17,350	23,150	8,200
Utilities	4,655	3,652	4,872	3,504
Outside Services	80,815	5,999	30,882	1,413
Repair & Maintenance	-	-	761	2,780
Travel	4,016	14,204	14,860	16,700
Rent	-	-	-	-
Employee Development	399	11,382	12,810	14,860
Miscellaneous Operating	3,133	500	500	500
Overhead	134,288	172,941	172,000	180,460
Central Office Common	18,733	19,345	19,336	18,218
Capital Outlay	-	65,000	-	-
TOTAL	\$ 1,032,246	\$ 1,253,746	\$ 1,178,571	\$ 1,249,793



PROJECT MANAGEMENT

Description

Project Management provides project oversight in support of the Brazos River Authority's (BRA) Capital Improvement and Operating Plans. Project Management also includes our Capital Improvement Planning Department and Project Management Office which provides information, data, best practices, and updates in support of effective and efficient project delivery.

Accomplishments for 2025

- Began implementation of the Asset Management Software (AMS) or Computer Maintenance Management System (CMMS) to further develop the Risk-Based Asset Management and Capital Planning Program.
- Continued to define, develop, and refine our project planning processes that culminates through the accurate and detailed Capital Improvement Plan (CIP) supplemented by planning efforts such as the Risk-Based Asset Management and Capital Planning Program.
- Provided program and project management support to advance BRA's project portfolio through assessment, design, and construction projects.

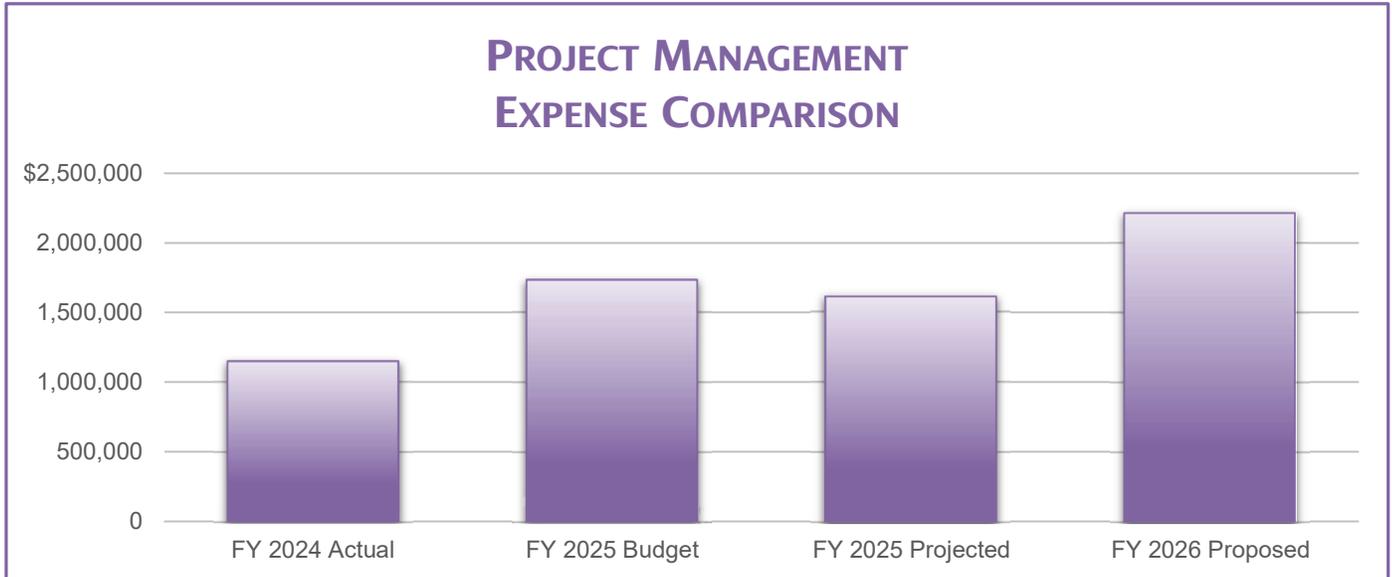
- Republished BRA's Project Delivery Handbook post reorganization to provide guidance and direction for the organization's project teams and continued to further develop and refine our project management functions to increase efficient project execution and delivery.

Objectives for 2026

- Complete the implementation of the Computer Maintenance Management System (CMMS), begin development of the capital improvement planning (CIP) program, and implementation of the asset management program at the remaining BRA facilities as part of the Risk-Based Asset Management and Capital Planning Program.
- Continue to progress BRA's project portfolio by providing the necessary program and project management support.
- Complete evaluation and procure a Project Management Information System (PMIS) software.
- Progress project management support through the Project Management Office (PMO) by developing a Risk Management Guide and hosting a Contractor/Consultant forum.

Significant Changes/Comments

Project Management has been incorporated within the Project Delivery Division resulting in a consolidated group allowing for collective administration and delivery of projects.



PROJECT MANAGEMENT

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 654,672	\$ 941,352	\$ 893,757	\$ 1,088,554
Benefits	200,604	324,756	319,585	407,936
Materials & Supplies	14,082	13,200	15,200	10,600
Utilities	3,744	6,158	6,588	7,992
Outside Services	26,734	101,848	6,258	276,296
Repair & Maintenance	367	-	1,258	2,240
Travel	3,273	11,156	11,156	28,500
Employee Development	15,341	19,782	21,082	32,220
Regulatory	-	-	-	-
Overhead	205,829	283,123	280,000	323,624
Central Office Common	26,226	34,822	34,804	36,436
Capital Outlay	-	-	27,000	-
TOTAL	\$ 1,150,871	\$ 1,736,197	\$ 1,616,688	\$ 2,214,398



ENGINEERING

Description

The Engineering Services Group is comprised of engineers and technical staff who have experience and expertise in dam safety, pipeline engineering, water and wastewater engineering, power, process control, and system automation. The Engineering Services Group provides engineering, Supervisory Control and Data Acquisition (SCADA) automation and power services for the planning, budgeting, designing, and implementation of facility expansions and improvements. Work includes oversight of third-party engineers, consultants, contractors, and in-house performance of services when needed.

Accomplishments for 2025

- Provided technical support throughout construction of the Sterling C. Robertson Dam Tainter Gates Replacement project, construction of the DeCordova Bend Dam Low Flow Facility Improvements project, construction of the Williamson County Regional Raw Water Line (WCRRWL) Copper Ion Generator project and construction of the Central Office Environmental Laboratory Expansion project.
- Provided technical support throughout designs of the East Williamson County Regional Water System (EWCWRS) Trinity Well Phase IB project, the EWCWRS 48" Treated Water Pipeline Phase IC project, and the EWCWRS Expansion Phase ID project.

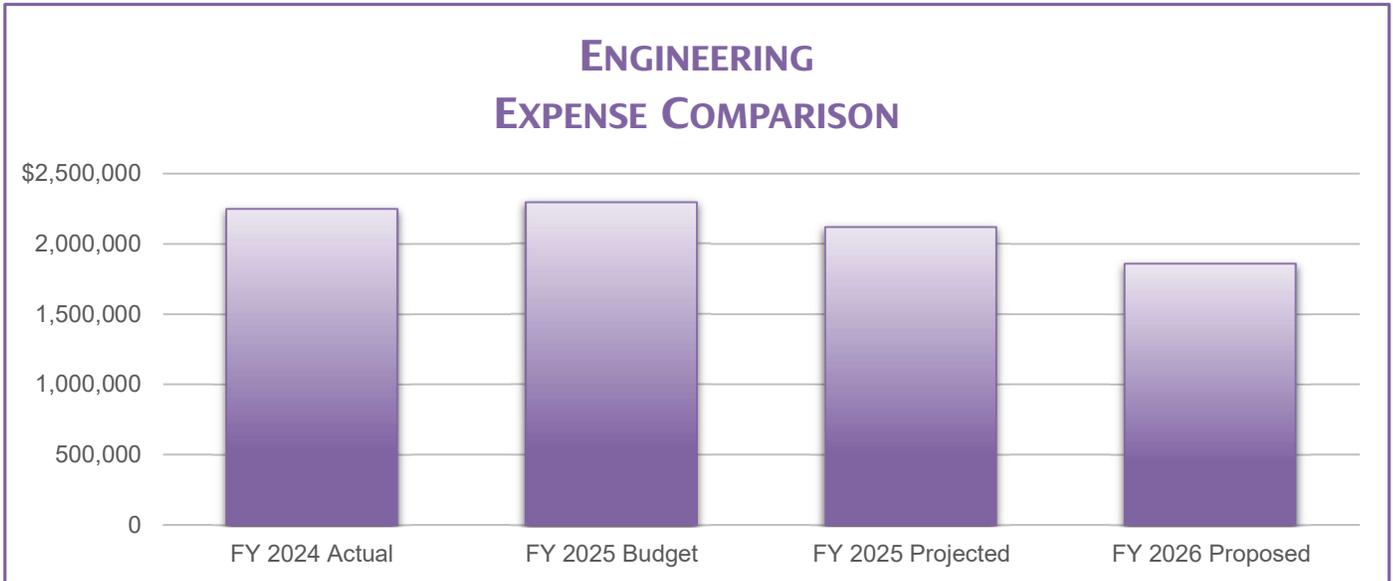
- Provided technical support for the WCRRWL Intake and Pipeline assessment; the Sterling C. Robertson Hydrostatic Pressure Relief assessment and the Low Flow Facility Modification & Improvements assessment; the DeCordova Bend Dam Trifecta assessment, the Electrical Vulnerability assessment, and Hearth Stability assessment; and the COC Recoating & Repairs assessment.
- Provided preventative maintenance through electrical and SCADA support to avoid equipment failure and reduced down time by using data analysis.

Objectives for 2026

- Continue to provide necessary engineering and technical support to advance the Brazos River Authority's (BRA) project delivery portfolio through assessment, design, and construction of projects.
- Conclude construction of the Sterling C. Robertson Dam Tainter Gates Replacement.
- Continue to provide electrical and SCADA repairs and preventive maintenance support for all operations throughout the Brazos Basin.

Significant Changes/Comments

Engineering Services has been incorporated within the Project Delivery Division resulting in a consolidated group allowing for collective administration and delivery of projects.



ENGINEERING

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,415,767	\$ 1,228,063	\$ 1,315,745	\$ 1,281,853
Benefits	548,241	523,128	540,444	565,380
Materials & Supplies	25,034	22,600	26,500	45,427
Utilities	31,269	29,892	31,892	30,146
Outside Services	9,879	19,681	12,685	13,265
Repair & Maintenance	23,561	36,240	39,465	44,650
Travel	40,790	51,970	64,000	64,000
Rent	2,654	5,603	(2,500)	3,909
Employee Development	12,235	36,810	52,054	50,870
Direct Labor	(416,989)	(384,200)	(682,000)	(722,594)
Overhead	481,939	584,813	580,000	445,424
Central Office Common	63,691	19,346	19,336	18,218
Capital Outlay	11,500	123,000	123,000	20,000
TOTAL	\$ 2,249,571	\$ 2,296,947	\$ 2,120,621	\$ 1,860,548



CONSTRUCTION SERVICES

Description

The Construction Services Group is comprised of technical staff who have experience and expertise in dam safety, water and wastewater, and conveyance projects. In addition, the Construction Services Group includes Reservoir System Maintenance Unit (RSMU) personnel located at Morris Sheppard and DeCordova Bend Dam providing heavy construction phase service projects at their respective facilities. The Construction Services Group provides construction management, budgeting, designing, and implementing of facility expansions and improvements. Work includes oversight of third-party engineers, consultants, contractors, and in-house performance of services when needed.

Accomplishments for 2025

- Completed support for the Spillway Pump and Piping project and commenced support for the Low Flow Control Valve Project at Morris Sheppard Dam (MSD).
- Continued refurbishment of the pier wall replacement project at MSD.
- Provided construction support for the Williamson County Regional Raw Water Line (WCRRWL) Copper Ion Generator at Stillhouse Hollow Reservoir.

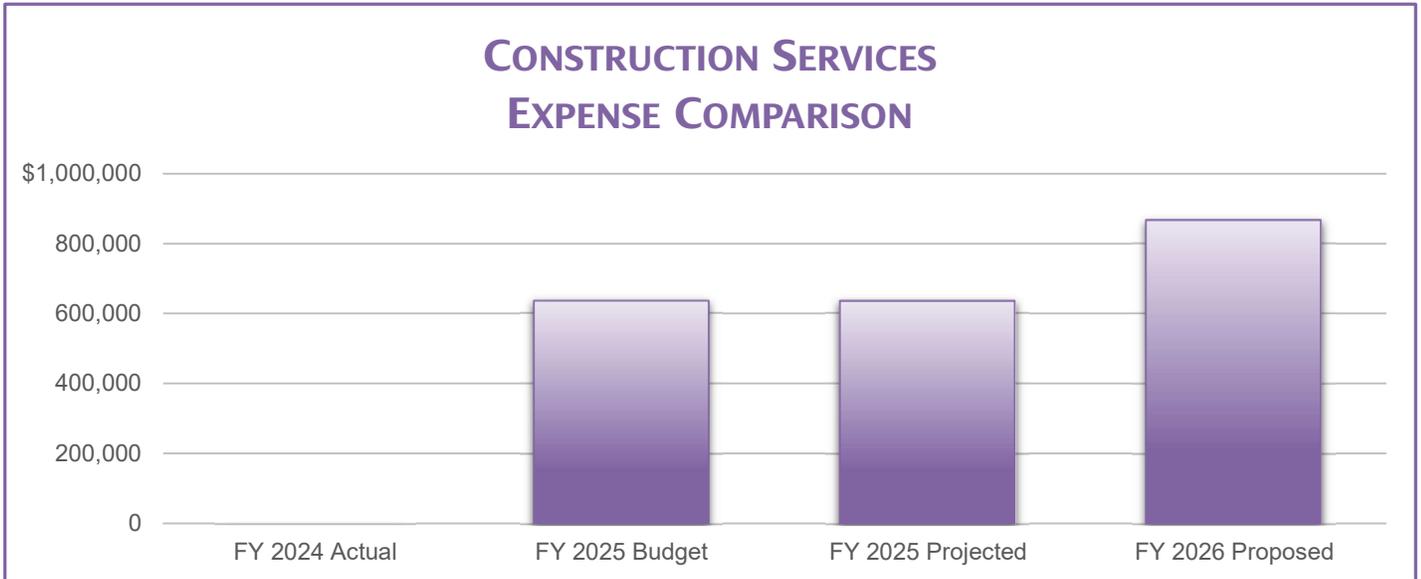
- Continue to support construction activities of the Sterling C. Robertson Dam Tainter Gates Replacement project and the Environmental Laboratory Complex project at Central Office.
- Commenced support of the Trifecta Project at DeCordova Bend Dam (DCBD).

Objectives for 2026

- Continue to provide necessary construction management and technical support to advance the Brazos River Authority's (BRA) project portfolio through assessment, design, and construction of projects.
- Conclude construction of the Sterling C. Robertson Dam Tainter Gates Replacement project.
- Complete installation of the Low Flow Project at Morris Sheperd Dam.

Significant Changes/Comments

Construction Services is a new department created during the October 2024 reorganization. This department will continue to provide support to project teams for BRA's initiatives and strategically progressing projects. Construction services is part of the Project Delivery Division.



CONSTRUCTION SERVICES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ -	\$ 310,650	\$ 318,064	\$ 462,139
Benefits	-	110,804	113,585	178,924
Materials & Supplies	-	-	3,000	23,700
Utilities	-	4,640	4,050	5,760
Outside Services	-	-	499	514
Repair & Maintenance	-	-	3,900	11,654
Travel	-	17,817	7,000	12,700
Rent	-	-	-	2,184
Employee Development	-	12,500	4,378	10,233
Direct Labor	-	-	-	-
Overhead	-	109,184	109,000	141,878
Central Office Common	-	15,477	15,469	18,218
Capital Outlay	-	56,000	57,810	-
TOTAL	\$ -	\$ 637,071	\$ 636,755	\$ 867,904



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WATER SERVICES

Description

Water Services monitors and manages the water supply of the Brazos River Authority (BRA), which composes a system of 11 reservoirs and their downstream river channel networks. Water Services staff collect, maintain, analyze, and report information concerning hydrology, water availability, and water use to manage operation of the BRA water supply system in an ongoing effort to meet our customers' water supply needs. This includes the administration and monitoring of BRA's water rights and water supply contracts. Additionally, Water Services manages customer relations and water contract coordination across the basin. Finally, Water Services performs and supports water resource planning functions, project management of important water supply development initiatives, and is responsible for supporting the regional water planning and flood planning processes.

Major Initiatives

- Operate and manage the BRA water supply system.
- Develop and maintain relationships with customers and local elected officials.
- Monitor water use and compliance of raw water contracts and BRA's water rights.
- Provide direction of gate operations for controlled releases at the three BRA-owned reservoirs.
- Maintain and develop decision support tools for long-term water contract decisions and future planning.
- Provide support and project management for various projects and Regional Water and Flood Planning activities.
- Continue to manage and update the Drought Contingency Plan, the Water Conservation Plan, and the Water Management Plan for the BRA.



WATER SERVICES

Description

Water Services provides four vital functions to the Brazos River Authority (BRA): (1) day-to-day operational control of the BRA's water supply system of 11 reservoirs and associated stream network; (2) customer relations and water contract coordination; (3) administration and monitoring of the BRA's water rights and water supply contracts; and (4) water resource planning support and management.

Accomplishments for 2025

- Successfully managed the BRA water supply system including customer water contracts, data management, regulatory reporting requirements, direction of downstream water supply releases, and passage of floodwater.
- Coordinated annual customer meetings and oversaw basin-wide water contract administration.
- Continued to serve as the local sponsor and participate in the Lake Whitney Reallocation Feasibility Study with the U.S. Army Corps of Engineers (USACE). A preferred reallocation alternative was approved by USACE in May 2025 that allows the study effort to move forward with a draft reallocation feasibility study report and a public review and comment period. The preferred reallocation alternative, known as the tentatively selected plan, would increase BRA's water supply storage allocation in Lake Whitney by over 180,000 acre-feet.

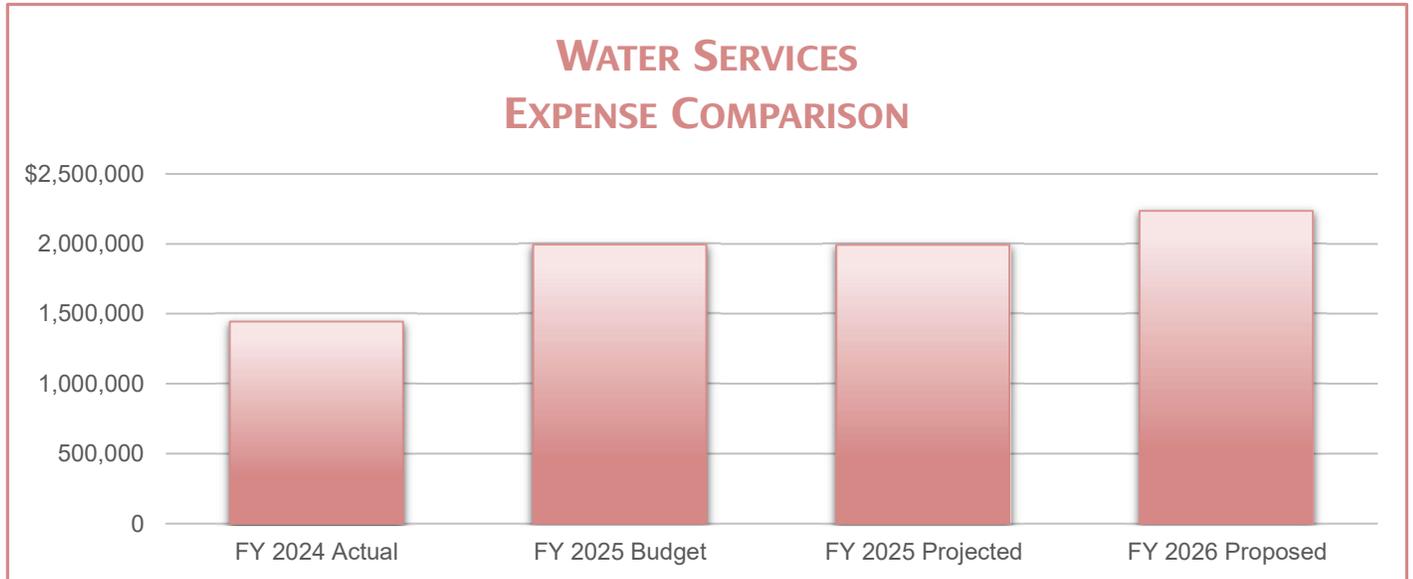
- Provided technical support for various projects and water supply development initiatives, as well as regional water and flood planning activities.
- Continued to serve as the designated sponsor and administrative agent for the Lower Brazos Regional Flood Planning Group (Region 8) and the Brazos G Regional Water Planning Group.
- Continued to manage and coordinate the mandatory ten-year Water Management Plan update process.

Objectives for 2026

- Successfully manage the BRA water supply system and meet all contract and regulatory reporting requirements.
- Continue to serve as the designated sponsor and administrative agent for the Lower Brazos Regional Flood Planning Group (Region 8) and the Brazos G Regional Water Planning Group.
- Continue to manage and coordinate the mandatory ten-year System Operation Permit/Water Management Plan amendment process.
- Complete the development of inundation maps at structures downstream of Sterling C. Robertson Dam at Lake Limestone.
- Complete the Lake Whitney Reallocation Feasibility Study.

Significant Changes/Comments

Basin-wide management of customer relations and water contract management has been incorporated within Water Services following the October 2024 reorganization.



WATER SERVICES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 828,840	\$ 1,041,601	\$ 1,035,449	\$ 1,129,770
Benefits	300,623	397,650	396,097	442,395
Materials & Supplies	1,699	6,500	8,250	18,800
Utilities	1,505	3,120	3,680	3,680
Outside Services	14,343	144,978	146,466	207,010
Repair and Maintenance	-	542	2,700	11,352
Travel	3,234	7,924	8,050	9,144
Rent	-	-	-	2,500
Employee Development	7,687	15,745	15,412	15,818
Miscellaneous Operating	-	-	-	4,500
Direct Labor	-	(2,726)	(1,000)	(5,100)
Overhead	251,350	339,582	338,000	358,702
Central Office Common	35,592	40,626	40,605	38,257
TOTAL	\$ 1,444,874	\$ 1,995,543	\$ 1,993,709	\$ 2,236,828

FEDERAL RESERVOIRS AND PURCHASED WATER



Description

The Federal Reservoirs and Purchased Water budget is used to account for various water supply-related costs and fees including: (1) Brazos River Authority's (BRA) portion of operating costs and debt service for the eight U.S. Army Corps of Engineers (USACE) lakes that BRA has storage space in; (2) payments for Colorado Basin water; (3) Brazos Watermaster and water right fees; 4) Brazos G regional water planning costs; 5) Region 8 (Lower Brazos) regional flood planning costs, and 6) other water supply related costs not specific to a particular location/facility.

Accomplishments for 2025

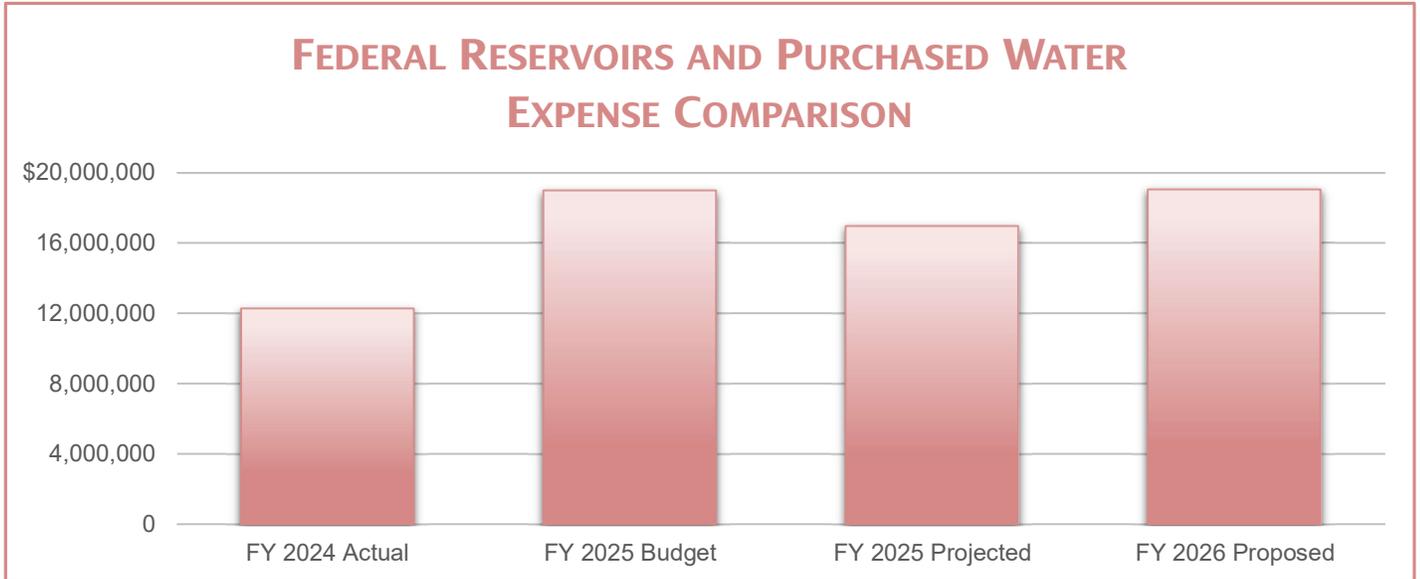
- Served as Administrative Agent and designated political subdivision for Brazos G regional water planning group supporting the development of the 2026 Regional Water Plan.
- Served as Administrative Agent and designated political subdivision for Region 8 (Lower Brazos) regional flood planning group supporting the development of the second planning cycle culminating in the 2028 Regional Flood Plan.
- Conducted semi-annual meetings with the USACE Forth Worth Office, Three Rivers

Regional Office, and the Capital Regional Office to discuss projects, budgets, and other issues.

- Accounted for and invoiced the amounts due from Colorado Basin water that was used during FY 2024.
- Reported water usage and projected diversions to the Texas Commission on Environmental Quality (TCEQ) Brazos Watermaster.
- Attended TCEQ Brazos Watermaster Advisory Committee meetings to discuss issues and offer input to the development of the Brazos Watermaster budget.
- Coordinated review and timely payment of invoices for Operations & Maintenance expenses and debt service related to the storage space in the eight USACE multi-purpose reservoirs.

Objectives for 2026

- Continue semi-annual meetings with personnel from the USACE to facilitate open communication and information sharing.
- Continue to provide all water usage information required by the TCEQ Brazos Watermaster on a timely basis.
- Continue to serve as a member of the TCEQ Brazos Watermaster Advisory Committee.
- Continue to serve as Administrative Agent and designated political subdivision for the Brazos G regional water planning group and the Region 8 (Lower Brazos) regional flood planning group.



FEDERAL RESERVOIRS AND PURCHASED WATER

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Benefits	\$ 364,716	\$ 381,700	\$ 343,529	\$ 353,323
Materials & Supplies	75	770	6,870	3,750
Utilities	578	700	400	-
Outside Services	4,922,014	9,563,667	8,369,503	8,663,314
Travel	4,775	3,100	3,100	3,200
Employee Development	349	350	350	1,150
Regulatory	86,744	91,080	91,080	91,082
Miscellaneous Operating	56,885	1,117,381	1,108,780	2,063,100
Overhead	2,776,728	3,397,558	3,112,000	3,509,131
LCRA Purchased Water	2,487,286	2,992,644	2,492,000	2,918,579
Capital Outlay	-	-	-	-
Sub Total	\$ 10,700,150	\$ 17,548,950	\$ 15,527,612	\$ 17,606,629
Debt Service	1,574,399	1,447,922	1,447,922	1,447,922
TOTAL	\$ 12,274,548	\$ 18,996,872	\$ 16,975,534	\$ 19,054,551
Grant Funding (Brazos G and Region 8)	\$ 430,627	\$ 1,399,020	\$ 1,863,870	\$ 1,478,700



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ENVIRONMENTAL SERVICES

Description

Environmental Services conducts comprehensive water quality and biological monitoring, analysis, and data management that provides scientific information on environmental conditions in the basin. This information is used to develop and implement effective watershed-based strategies to maintain and improve environmental health throughout the Brazos River basin and to support other departments and activities. Additionally, Environmental Services staff provides regulatory compliance support and permitting assistance to other Brazos River Authority (BRA) departments and coordinates response to emergencies and disasters in the basin and at BRA properties and implements plans and programs to prevent or lessen the impact of emergencies and disasters.

Major Initiatives

- Water quality sampling, analysis, and assessment.
- Implement agency-wide Emergency Management Plan and continue developing agency-wide Continuity of Operations Plan.
- Instream and riparian zone biotic integrity assessment.
- Environmental permitting for in-house BRA projects.
- Threatened, endangered, and invasive species monitoring.
- Participate in local watershed protection efforts.
- Complete construction of new Environmental Laboratory Complex



ENVIRONMENTAL SERVICES

Description

Environmental Services conducts comprehensive water quality and biological monitoring, analysis, and data management that provides scientific information on basin environmental conditions. This information is used to develop and implement effective watershed-based strategies to maintain and improve environmental health throughout the Brazos River Basin. Additionally, Environmental Services Staff provides regulatory compliance support and permitting assistance to other departments and is responsible for emergency management and environmental health and safety support for all authority facilities.

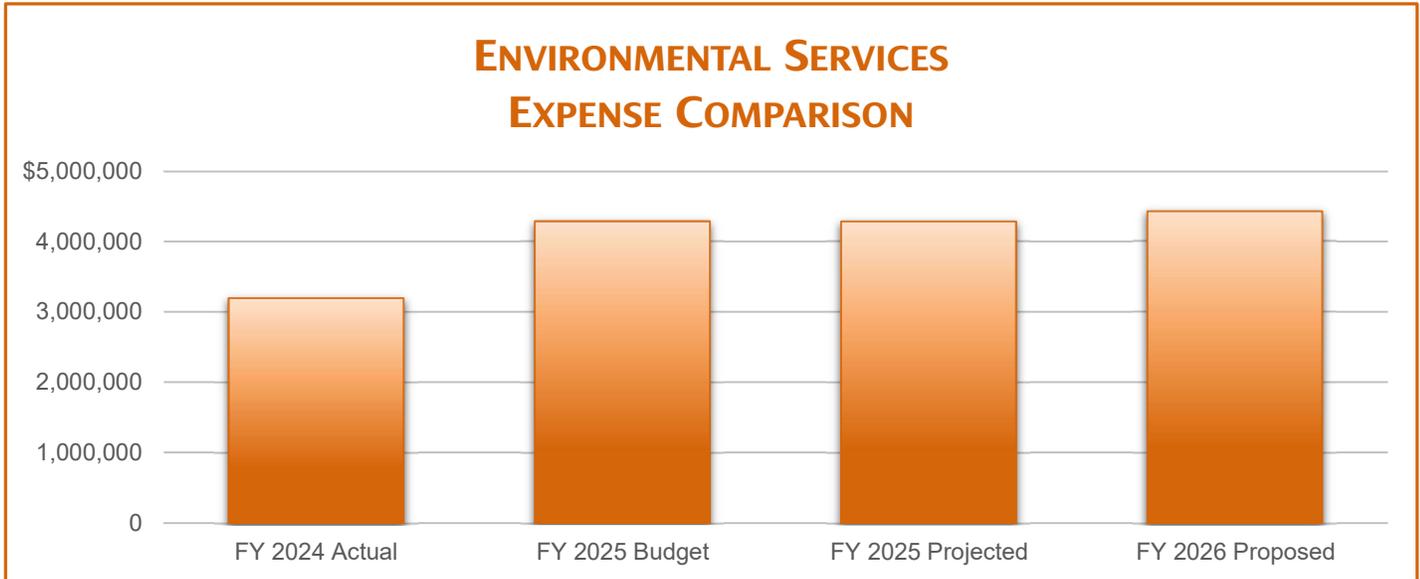
Accomplishments for 2025

- Continued participation in the Texas Clean Rivers Program. Hosted an in-person and virtual Steering Committee meeting and in person Coordinated Monitoring meeting.
- Completed year three of implementation of conservation measures included in the Candidate Conservation Agreement with Assurances for Freshwater Mussels.
- Continued water quality monitoring, riparian zone assessments, and instream biology assessments.
- Continued construction of Environmental Lab Complex project.
- Completed development of agency-wide Emergency Management Plan.

- Completed the annual Emergency Action Plans for all three BRA reservoirs, and four drinking water and wastewater treatment facilities.
- Completed 5-year Risk Management Program and Process Hazard Review Compliance Audits for four drinking water and wastewater treatment facilities.
- Reviewed in-progress and future projects to identify environmental and cultural resource permitting implications. Completed consultation documents and permit applications as necessary.

Objectives for 2026

- Continue water quality, riparian zone, and biological sampling in support of the Texas Clean Rivers Programs, Texas Environmental Flow Standards, and BRA initiatives.
- Continue implementation of conservation strategies included in the Candidate Conservation Agreement with Assurances for freshwater mussels.
- Review projects proposed to be implemented during FY 2026 for environmental and cultural resource permitting implications and required permitting documents. Complete any surveys, consultations and permitting documents for projects to be completed in-house.
- Continued implementation of Emergency Management Plan in conjunction with development of Continuity of Operations Plans.
- Produce annual updates of facility-specific Emergency Action Plans.
- Complete construction of Environmental Lab Complex project.



ENVIRONMENTAL SERVICES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,505,185	\$ 1,815,491	\$ 1,801,086	\$ 1,884,381
Benefits	481,985	629,013	631,256	688,535
Materials & Supplies	92,634	137,919	124,827	166,315
Utilities	4,259	18,408	18,408	59,008
Outside Services	375,357	607,252	606,884	578,223
Travel	53,080	84,868	104,906	87,755
Rent	39,089	69,875	56,553	60,475
Employee Development	4,020	4,800	4,020	4,800
Repair and Maintenance	32,874	79,016	52,350	67,163
Regulatory	1,316	1,500	1,700	2,200
Miscellaneous Operating	1,489	7,230	10,000	6,000
Direct Labor	(28,935)	(21,587)	(15,200)	(31,534)
Overhead	494,986	664,510	662,000	743,724
Central Office Common	71,185	73,513	73,476	58,297
Capital Outlay	69,660	119,800	157,811	58,770
TOTAL	\$ 3,198,185	\$ 4,291,608	\$ 4,290,077	\$ 4,434,112
Grant Funding (Clean Rivers Program)	\$ 450,047	\$ 436,124	\$ 498,129	\$ 474,088



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SPECIAL PROJECTS & STRATEGIC INITIATIVES

Description

Special Projects & Strategic Initiatives provide direction and coordination of project planning efforts, encompassing strategic planning, project identification, analysis, and implementation, in addition to supporting initiatives at the organizational, regional, and basin-wide levels.

Major Initiatives

- Identify, evaluate, and pursue achievable strategies for implementing new water supply resources to support future basin needs. Strategies under evaluation include surface water and groundwater, as well as other innovative strategies.
- Oversee and direct efforts to advance the Allens Creek Reservoir project. The project will include all activities necessary to complete the permitting, design, and construction of the reservoir project.
- Provide technical support for the business initiatives within each region to meet the Brazos River Authority's (BRA's) strategic goals.
- Provide preliminary project planning support for projects identified with the potential for future development.
- Support and coordinate BRA's strategic planning process, including interdepartmental coordination, strategic initiative advancement, and plan revisions or updates.



SPECIAL PROJECTS & STRATEGIC INITIATIVES

- Guided the strategic planning efforts to advance the BRA's strategic planning and implementation process.
- Initiated continuous improvement training efforts to ensure process efficiency.

Description

Special Projects & Strategic Initiatives is a resource for evaluation of business opportunities, identification and assessment of potential water supply resources, project management support, and improvements to the management decision-making process. The primary mission is to position the Brazos River Authority (BRA) to meet the future water needs of the Brazos River Basin and the State of Texas.

Special Projects & Strategic Initiatives is responsible for:

- The BRA's analysis of future lines of business and water supply strategies.
- Supporting organizational initiatives to improve efficiency and risk management.
- Developing and managing special projects as assigned by the General Manager/CEO.

Accomplishments for 2025

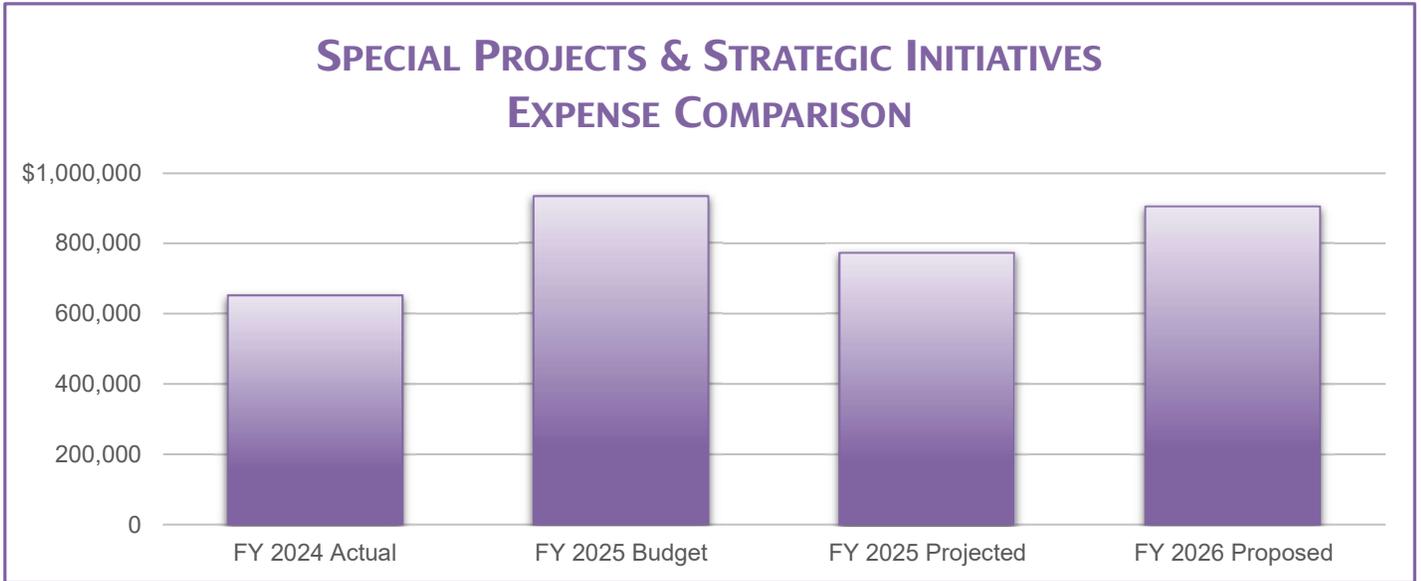
- Continued development of the Allens Creek Reservoir Project, including consultant selection, Board of Directors approval, and contract execution to advance permitting and design activities.
- Continued water management strategy evaluations for use in the Central Basin to support future demands including coordination with BRA customers and other wholesale water providers to evaluate potential water supply projects.

Objectives for 2026

- Advance development activities associated with the Allens Creek Reservoir Project, including permitting and design tasks, stakeholder engagement, and project planning for subsequent phases of development.
- Continue the evaluation of water management strategies for use in the Central Basin to support future demands.
- Support efforts to enhance the organizational risk management process to align with strategic goals.
- Pursue the identification and assessment of additional potential water supply resources to address the future needs of BRA customers throughout the Basin.
- Advance continuous improvement training and practical implementation of relevant tools and methods within all departments.

Significant Changes/Comments

The Special Projects & Strategic Initiatives department will continue to support the identification, evaluation, and development of projects to meet the future water supply needs of the Brazos River Basin in FY 2026.



SPECIAL PROJECTS & STRATEGIC INITIATIVES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 361,601	\$ 564,077	\$ 458,449	\$ 531,232
Benefits	108,777	174,851	165,127	175,606
Materials & Supplies	1,027	6,750	6,500	7,700
Utilities	936	936	936	1,416
Outside Services	85,044	50,320	7,176	25,538
Direct Labor	-	-	-	-
Travel	2,080	4,950	1,800	2,700
Employee Development	655	2,890	3,023	3,950
Overhead	81,332	115,098	115,000	143,013
Central Office Common	11,240	15,476	15,469	14,574
TOTAL	\$ 652,693	\$ 935,349	\$ 773,480	\$ 905,729



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CENTRAL SERVICES

Description

Central Services includes Executive, Legal, Finance and Administration, Human Resources and Information Technology support to each basin and project.

Major Initiatives

- Direct the Brazos River Authority's (BRA's) project initiatives for the long-term water needs of the Brazos River Basin and the State of Texas.
- Develop legal structure (policies, contracts, etc.) to accomplish the goal of good governance and facilitate water pricing strategies.
- Expand and promote the BRA's legislative agenda, both State and Federal.
- Improve and develop the alignment of Human Resources functions to the strategic and business plan such as compensation, training and development, evaluation, etc.
- Enhance strategies to transform the workplace culture to align with its future and goals through such strategies as new employee orientation, recruiting, retention, recognition initiatives, etc.
- Continue to enhance and implement financial and administrative processes that promote best practices in accordance with the BRA's organizational structure.
- Manage a budgeting process and system that links to the strategic plan and creates a method to evaluate the effectiveness of existing and proposed programs and projects.
- Provide accurate and timely financial recordkeeping and reporting in accordance with Generally Accepted Accounting Principles (GAAP).
- Implement technology to support the organization's strategic plan and business goals.



BOARD OF DIRECTORS

Description

The 21-member Board of Directors (Board) is the governing body of the Brazos River Authority (BRA). Its members are appointed by the Governor, subject to confirmation by the Texas Senate, for six-year terms. The Board Presiding Officer appoints and organizes the Board into committees, each of which meets on an as-needed basis to develop and recommend policies, objectives, programs and actions for consideration by the full Board. The committees are: Administration and Audit, Executive Compensation and Evaluation, Ethics and Conflicts of Interest, Property Management, Security, and Retirement. The Board meets a minimum of four times a year. The calendar year meeting schedule is set during the meeting on the fourth Monday in January. Special meetings are held as necessary. The Board budget is primarily for Director fees and expenses for attendance at meetings.

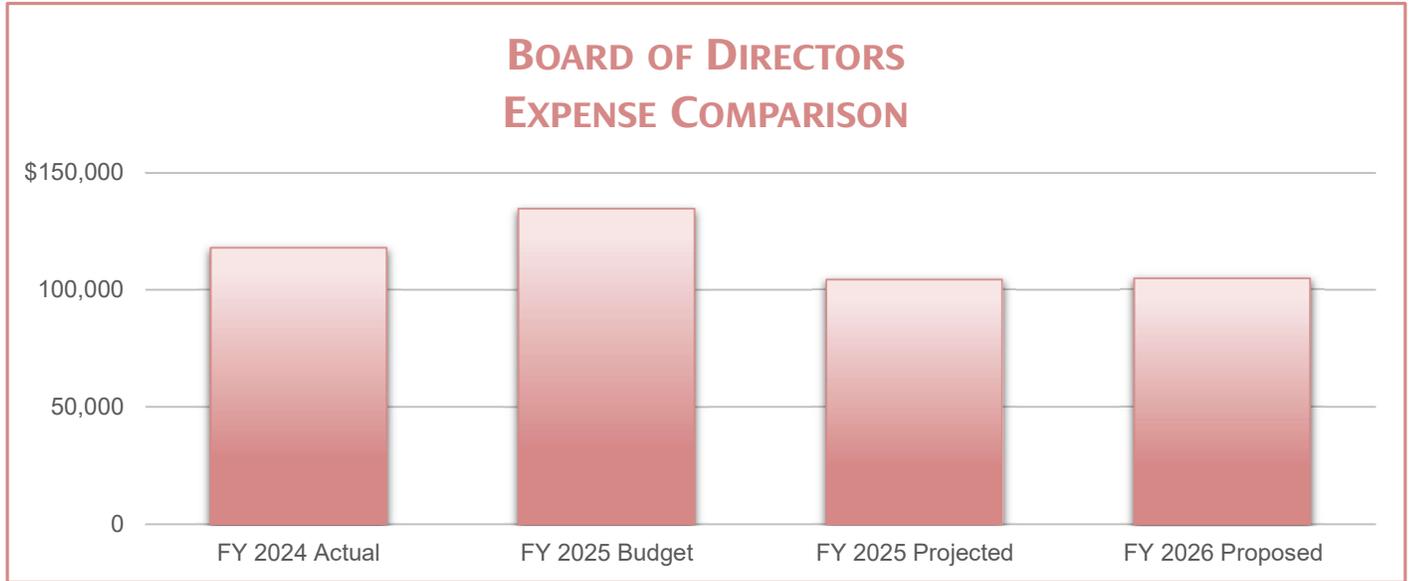
Accomplishments for 2025

- Provided oversight of the Long Range Financial and Strategic Plans to ensure direction and future focus.
- Set the overall policy, Strategic objectives, and goals for the future growth and development of the BRA to accomplish its mission.
- Monitored the implementation of the FY 2025 Annual Operating Plan (Budget) to ensure proper financial management.

- Authorized and approved the FY 2026 Annual Operating Plan (Budget).
- Continued pursuit of new water supply projects and acceleration of timelines in light of Texas' ever-growing water needs.
- Authorized engineering and construction of BRA projects to ensure future water requirements are met and the life of the current BRA facilities is maintained and prolonged.

Objectives for 2026

- Provide direction regarding the Long Range Financial and Strategic Plans to ensure informed decision making for the basin.
- Authorize and approve the FY 2027 Budget.
- Oversee the FY 2026 Annual Operating Plan (Budget) to ensure proper financial management.
- Assist in relaying BRA's mission and any roadblocks to elected officials.
- Promote BRA's mission and initiatives during meetings and communications with customers.
- Oversee continued enhancement of system-wide measures to ensure security of BRA assets and facilities.



BOARD OF DIRECTORS

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Materials & Supplies	\$ 2,054	\$ 5,880	\$ 2,000	\$ 2,580
Utilities	-	-	-	-
Outside Services	51,209	51,837	36,382	36,919
Repair & Maintenance	8,164	-	-	-
Rent	-	800	800	800
Travel	51,992	63,325	57,000	57,000
Training & Development	4,591	12,400	7,725	7,200
Miscellaneous Operating	-	500	500	500
TOTAL	\$ 118,010	\$ 134,742	\$ 104,407	\$ 104,999



GENERAL ADMINISTRATION

Description

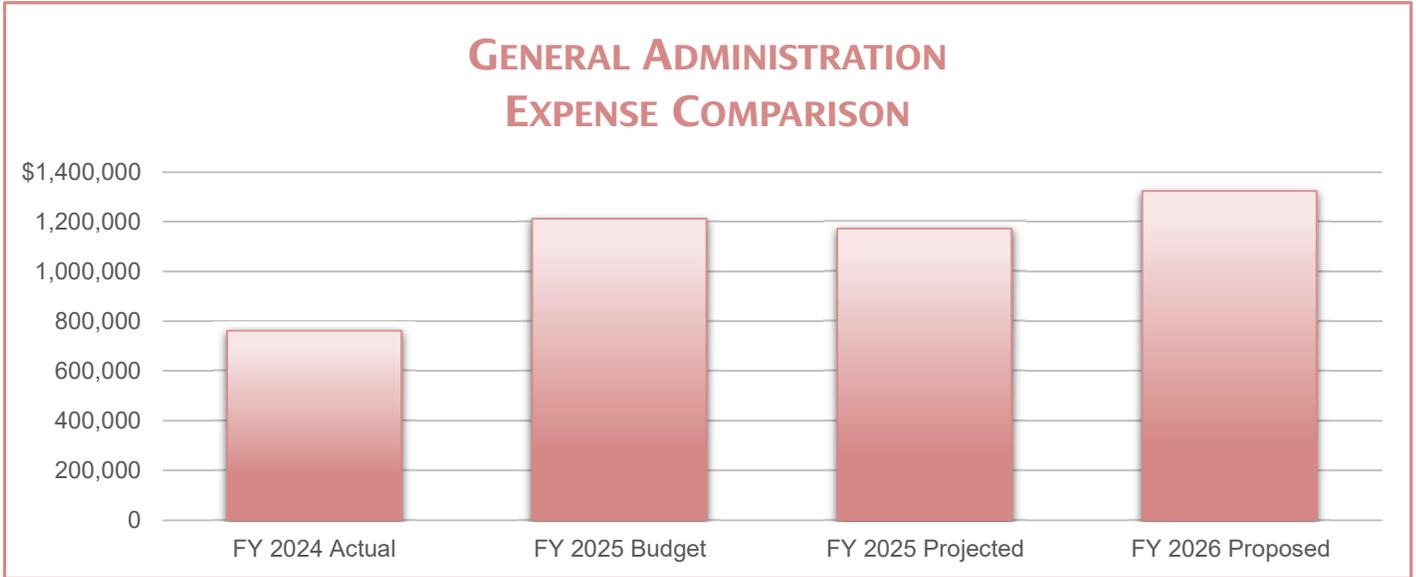
General Administration is the office of the General Manager/CEO (GM/CEO) supported by the Executive Assistant to the GM/CEO. The GM/CEO, hired by the Board of Directors (Board), provides strategic leadership to the organization, represents the Brazos River Authority (BRA) on a wide range of industry and policy issues, and coordinates issues and regional efforts with customers.

Accomplishments for 2025

- Engaged with other river authorities and regional Water Planning Groups on water related issues.
- Communicated and coordinated with State officials and constituents on the status of BRA operations, projects, and drought/flood operations.
- Continued the rehabilitation and construction efforts on BRA dams and other infrastructure to ensure their safety and longevity.
- Started the Essential Function and Business Impact Analysis to support the Continuity of Operations Plan.
- Prepared for and led five BRA Brown Bag on the Brazos virtual town hall meetings.

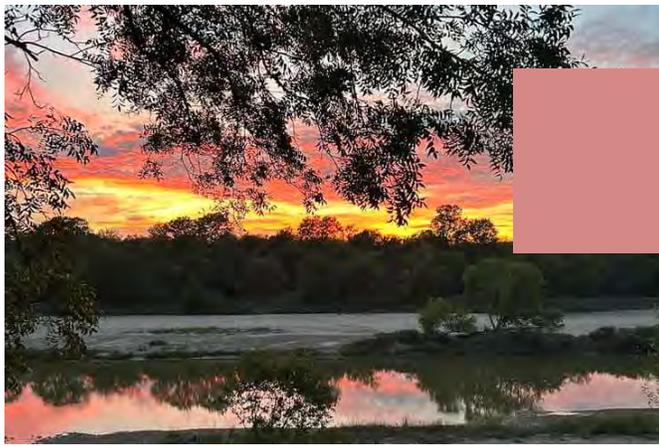
Objectives for 2026

- Work with legal services and other BRA departments to implement any legislation passed during the 89th regular legislative session.
- Work with federal delegation to ensure continued funding for the Lake Whitney reallocation study is approved in the federal appropriations process.
- Pursue the development of additional water supply sources and water conservation to increase/extend water for future Texas population growth and management during drought years.
- Continue to support environmental studies to determine solutions to lessen the impact to water availability for customers.
- Protect, develop, and encourage the BRA's most valuable asset – the workforce, the backbone that ensures quality, productivity, and the BRA's mission.
- Continue to develop the Allens Creek Reservoir project.
- Continue to develop the Continuity of Operations Plan.



GENERAL ADMINISTRATION

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 550,026	\$ 868,110	\$ 830,601	\$ 930,334
Benefits	142,297	245,610	234,920	270,553
Materials & Supplies	17,638	21,400	20,450	17,050
Utilities	3,294	4,088	3,848	4,964
Outside Services	420	479	659	679
Repair & Maintenance	563	1,000	1,200	1,000
Travel	19,705	22,650	31,650	44,500
Rent	-	150	150	150
Employee Development	17,453	29,888	30,188	36,950
Central Office Common	11,240	19,345	19,336	18,218
TOTAL	\$ 762,636	\$ 1,212,721	\$ 1,173,002	\$ 1,324,398



LEGAL SERVICES

Description

Legal Services oversees all legal and real property matters for the Brazos River Authority (BRA). Legal Services' responsibilities include: all contract drafting and contractual negotiations; management of litigation; legal support for all ongoing and future projects; oversight of the continual maintenance of BRA's water rights; statutory interpretations; and coordination of outside counsel services. Legal Services is integral in the development, evaluation, and implementation of policy and procedures to support managerial efficiency and stewardship. Additionally, Legal Services provides legal representation and guidance on all legal issues and questions relating to BRA programs for the Board of Directors, the General Manager/CEO, and all departments of the BRA.

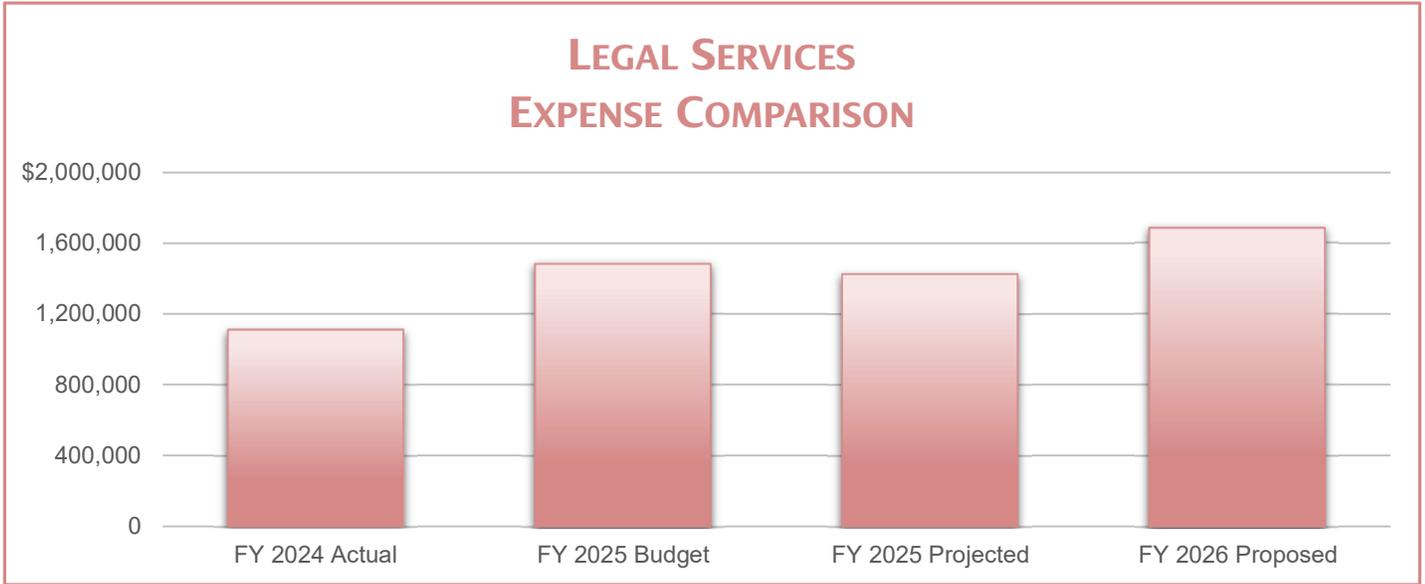
Accomplishments for 2025

- Provided effective representation, while keeping an emphasis on proactive liability, avoidance strategies, and beneficial contract negotiations.
- Provided legal services in relation to open government compliance, regional planning group representation, and various contract drafting and negotiations.
- Managed negotiations and drafting of complex professional services contracts and construction contracts for infrastructure development and improvements, including the Belhouse Drought Preparedness and Environmental Services Lab Contracts.
- Managed permit application to extend Allens Creek commencement and completion dates.

- Represented BRA in contract disputes.
- Provided representation on BRA's Water Management Plan and pending water rights protests.
- Facilitated successful water donation negotiations with Texas Parks and Wildlife.
- Promoted organizational efficiency through use of the Contract Management Database.
- Provided legal support in coordination with outside counsel for the Whitney Reallocation.
- Developed property agreement templates including: crossing agreements, leases, rights of entry, easements, and encroachments.
- Drafted, interpreted, and advised on BRA's policies and procedures.
- Assisted in evaluation of proposed legislation.

Objectives for 2026

- Continue effective representation in contract negotiations with the use of proactive strategies to avoid liability concerns.
- Provide legal services for open government compliance, property related matters, and contract drafting and negotiations.
- Continue Allens Creek development efforts and negotiate professional services contracts.
- Provide proactive legal representation in ongoing water and water rights matters.
- Facilitate enhancements to the Property Management Database to increase efficiency in property management oversight, acquisition, and assessment.
- Continue managing and facilitating negotiations and drafting complex professional services contracts and construction contracts for infrastructure development and improvements.



LEGAL SERVICES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 798,395	\$ 973,981	\$ 967,883	\$ 1,117,500
Benefits	252,132	340,838	287,946	395,924
Materials & Supplies	3,077	9,150	9,250	9,900
Utilities	3,392	4,840	4,170	6,072
Outside Services	13,590	76,118	76,793	76,873
Repair & Maintenance	-	500	6,574	6,800
Travel	2,140	11,384	11,384	14,500
Employee Development	11,031	30,495	24,870	25,240
Central Office Common	28,099	36,756	36,738	34,614
TOTAL	\$ 1,111,856	\$ 1,484,062	\$ 1,425,608	\$ 1,687,423



PUBLIC INFORMATION

Description

The Public Information Office (PIO) serves as the transparency arm of the Brazos River Authority (BRA), providing current and educational material via the BRA website, email newsletter, social media platforms, Water School blog, the BRA Speakers Bureau, town hall meetings and printed materials. The PIO Team responds to all media-related inquiries, issuing news releases regarding major projects and programs and responding to inquiries from the general public, BRA personnel, and other agencies. The PIO Team plans and implements the BRA’s public relations, marketing strategies, advertising and public events.

Accomplishments for 2025

- Promoted projects, service lines and educational efforts via the BRA website and quarterly email newsletters.
- Promoted water education through timely conservation, safety and informational posts on five social media channels, increasing public following by 20 percent.
- Managed and produced five BRA Brown Bag on the Brazos virtual town hall meetings.
- Organized and promoted the 6th Annual Lake Granbury Water Safety Awareness Day, fitting and delivering more than 135 life jackets to Hood County children.

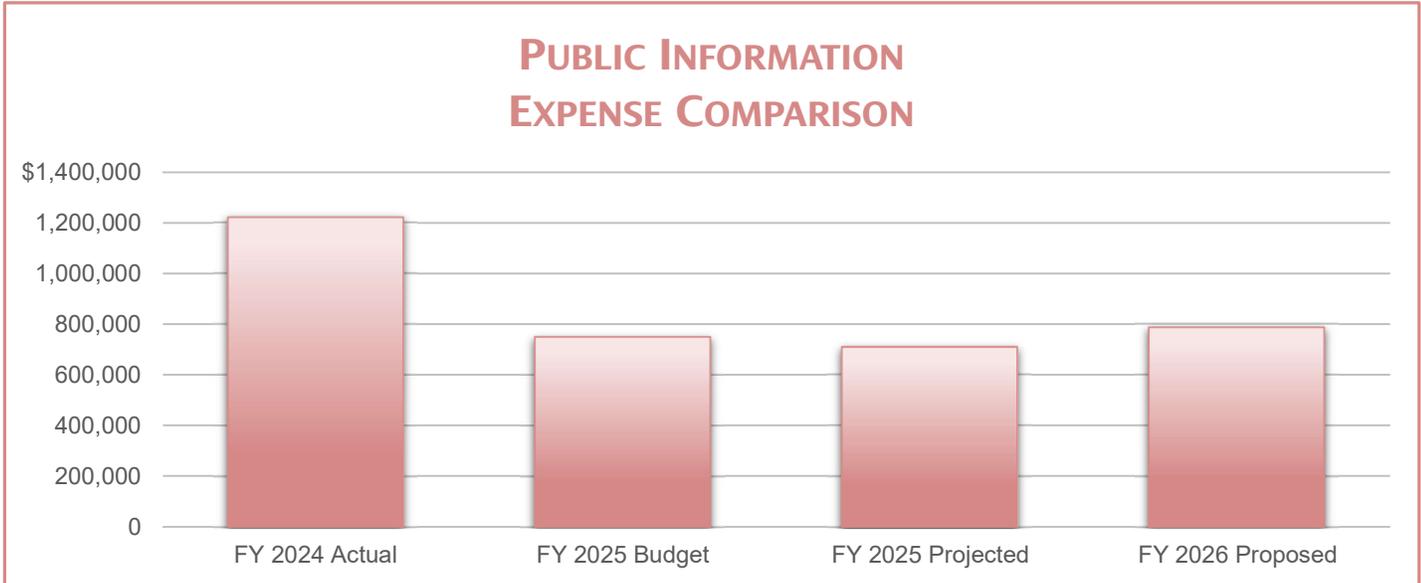
- Produced educational photo and information displays installed at the Phillip J. Ford Central Office Facility, highlighting the BRA’s major service lines.
- Completed the photo documentation of the Lake Limestone Tainter Gate Replacement Project.
- Expanded water knowledge within the Lake Granbury/Hood County area by placing monthly recurring articles in the Hood County News newspaper.

Objectives for 2026

- Expand educational efforts for the Belhouse Drought Preparedness Project, Possum Kingdom Lake Water Quality Project and Allens Creek Reservoir Project.
- Complete compliance upgrades for the BRA website to meet Americans with Disabilities Act requirements.
- Continue to ensure the public receives accurate and timely information.
- Establish the organization’s first informational podcast.

Significant Changes/Comments

For more than 23 years, the Public Information Office was managed as part of the Government & Customer Relations Department. During the October 2024 reorganization, the Public Information Office and Legislative and Government Affairs Offices were divided and now function as two distinct departments, with the Public Information Officer included as a member of the BRA Management Team.



PUBLIC INFORMATION

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 658,603	\$ 389,183	\$ 403,384	\$ 407,757
Benefits	217,634	159,634	161,251	179,247
Materials & Supplies	13,142	7,425	14,734	7,900
Utilities	5,243	4,436	4,656	4,176
Outside Services	239,002	27,377	26,381	27,857
Repair & Maintenance	7,188	-	-	-
Travel	30,284	6,130	3,600	5,600
Employee Development	12,932	31,090	26,100	26,100
Miscellaneous Operating	12,310	103,300	49,000	105,300
Central Office Common	26,226	15,476	15,469	18,218
Capital Outlay	-	6,000	6,000	6,000
TOTAL	\$ 1,222,564	\$ 750,051	\$ 710,575	\$ 788,155



LEGISLATIVE GOVERNMENT AFFAIRS

Description

The Legislative and Governmental Affairs Department (LGA) represents the Brazos River Authority (BRA) on regional, state and national matters. Responsibilities include: monitoring legislative areas of interest to the BRA; preparing position papers, testimony and correspondence to elected officials; serving as liaison with offices of elected officials and legislative committees; managing BRA's contract lobby teams at the state and federal level; seeking opportunities for BRA project funding; and representing the BRA on legislative panels and committees of state and federal water related associations.

Accomplishments for 2025

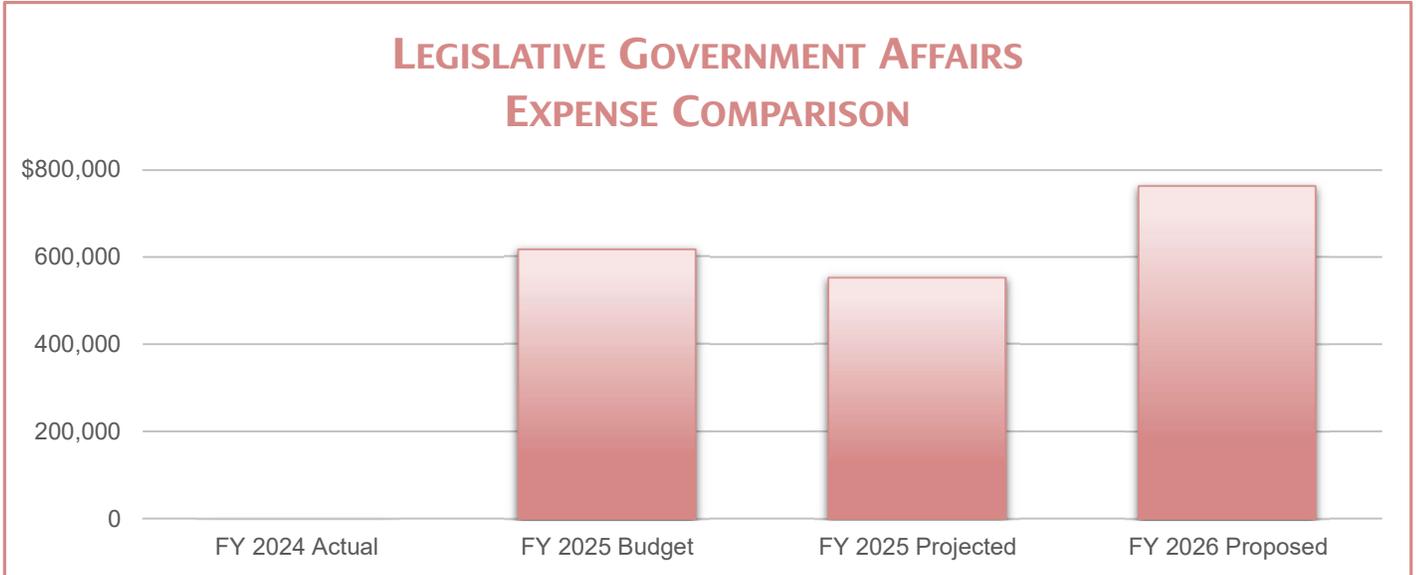
- Developed relationships with newly elected legislators in BRA's basin delegation, including conducting multiple tours of BRA facilities.
- Tracked and analyzed over 1,000 bills during the 89th Texas Legislative Session and engaged on bills of interest to the BRA.
- Provided testimony before legislative committees in support of major water infrastructure funding legislation, as well as other legislative matters.
- Ensured passage of legislation to facilitate aquifer storage and recovery as part of BRA's ongoing expansion efforts at the East Williamson County Regional Water System (EWCROWS).
- Worked with federal lobby team to ensure funding for the Lake Whitney Reallocation Study.

Objectives for 2026

- Work with Legal Services and other BRA departments to ensure compliance with legislation enacted during the 89th Texas Legislative Session.
- Engage with the Texas Commission on Environmental Quality on rulemaking for BRA's aquifer storage and recovery legislation for East Williamson County.
- Continue to engage federal delegation to ensure continued funding for the Lake Whitney Reallocation Study.
- Monitor the state legislative interim committee process in advance of the next legislative session.

Significant Changes/Comments

During the October 2024 reorganization, the Public Information Office and Legislative and Governmental Affairs Offices, which were previously included in one department known as Government and Customer Relations, were divided and now function as two distinct departments. The position of Legislative and Governmental Affairs Manager was maintained by the Deputy General Manager until that position can be filled, which will take place in FY 2026.



LEGISLATIVE GOVERNMENT AFFAIRS

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ -	\$ 272,223	\$ 195,837	\$ 342,950
Benefits	-	72,422	66,829	93,651
Materials & Supplies	-	-	1,800	9,200
Utilities	-	1,180	1,416	1,416
Outside Services	-	248,741	255,250	275,257
Repair & Maintenance	-	-	-	-
Travel	-	11,834	13,800	21,000
Employee Development	-	7,705	14,200	16,000
Central Office Common	-	3,869	3,867	3,644
Capital Outlay	-	-	-	-
TOTAL	\$ -	\$ 617,974	\$ 552,998	\$ 763,118



HUMAN RESOURCES

Description

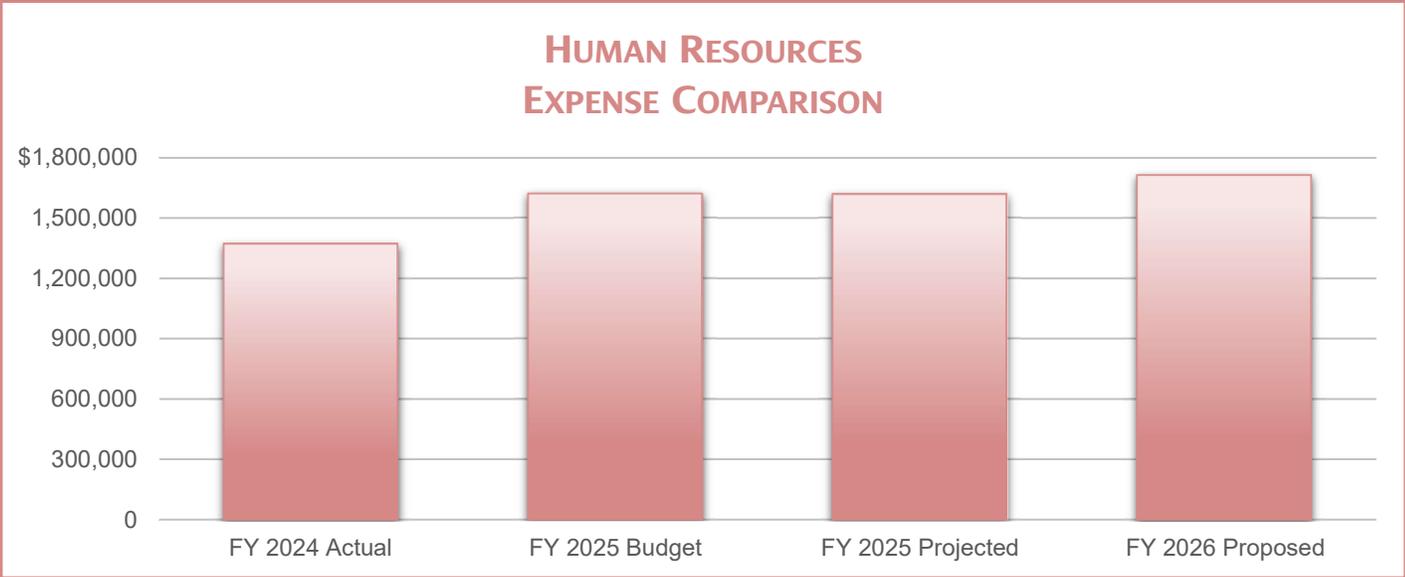
The Human Resources (HR) Department supports the strategic plan in the areas of personnel and organizational culture. HR functions include supporting the mission of the Brazos River Authority (BRA) by working in cooperation with managers, supervisors, and employees to enhance recruitment and retention, training and development, health and safety initiatives, performance management, internal and external pay equity, organizational development, and compensation and benefit programs. HR manages employee wages and salaries; processes payroll; administers benefit initiatives including all employee group insurance and wellness programs, retirement plans, and service and safety award programs; manages employee performance and discipline issues; coordinates and provides employee and supervisor training and development; maintains past and present employee and retiree records and files; manages the Central Office front desk; and administers the employee safety and education program.

Accomplishments for 2025

- Continued efforts to promote a proactive safety culture at the BRA by empowering employees to think safety before starting any task, stop working if they have safety concerns, actively find ways to perform their jobs more safely, and regularly meet to develop site-specific safety strategies and protocols to ensure their work environment is safe.
- Conducted Supervisor Training focused on leading through change.
- Continued to manage programs, educate supervisors, and enhance the BRA's ability to effectively recruit and retain an experienced, diverse, and dedicated workforce.
- Conducted a compensation study to address internal and external pay equity to ensure the BRA is able to recruit and retain quality employees.
- Continuing to deliver exceptional Human Resources leadership, support, and quality services to all employees of the BRA.
- Completed scanning project of terminated employee personnel files; documents are maintained electronically, as required by the records retention policy.

Objectives for 2026

- Develop site-specific safety briefings and welcome videos for every BRA location to be conveyed to new employees and visitors prior to working at or touring a facility.
- Continue to build a comprehensive training/development program designed to provide employees training and development opportunities that will enhance their knowledge, skills, and abilities so that they can effectively perform their jobs.
- Review and rebid, as necessary, BRA benefit plans and providers to maintain and/or improve employee benefits with minimal impact to the budget.
- Continue to monitor healthcare, wellness, and retirement regulations as they become applicable and/or are reversed and make appropriate benefit plan adjustments.



HUMAN RESOURCES

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 781,452	\$ 827,073	\$ 867,024	\$ 828,426
Benefits	270,081	315,955	333,320	319,777
Materials & Supplies	26,935	35,300	31,400	25,000
Utilities	3,264	3,264	3,160	3,264
Outside Services	154,848	221,138	162,470	169,302
Repair and Maintenance	481	1,200	54,300	139,675
Travel	8,492	7,336	5,400	10,300
Rent	200	2,200	200	2,000
Employee Development	94,120	159,490	113,240	174,435
Central Office Common	33,719	34,823	34,804	32,792
Capital Outlay	-	15,000	15,000	10,000
TOTAL	\$ 1,373,591	\$ 1,622,779	\$ 1,620,319	\$ 1,714,971



FINANCE AND ADMINISTRATION

Description

Finance and Administration provides financial and administrative support and services to the Brazos River Authority (BRA). The Chief Financial Officer oversees and directs the activities of this department, which include cash and investment management, financial statement preparation and reporting, budget preparation and reporting, billing, and accounts receivable, grant accounting, accounts payable, debt administration, purchasing and procurement, and insurance.

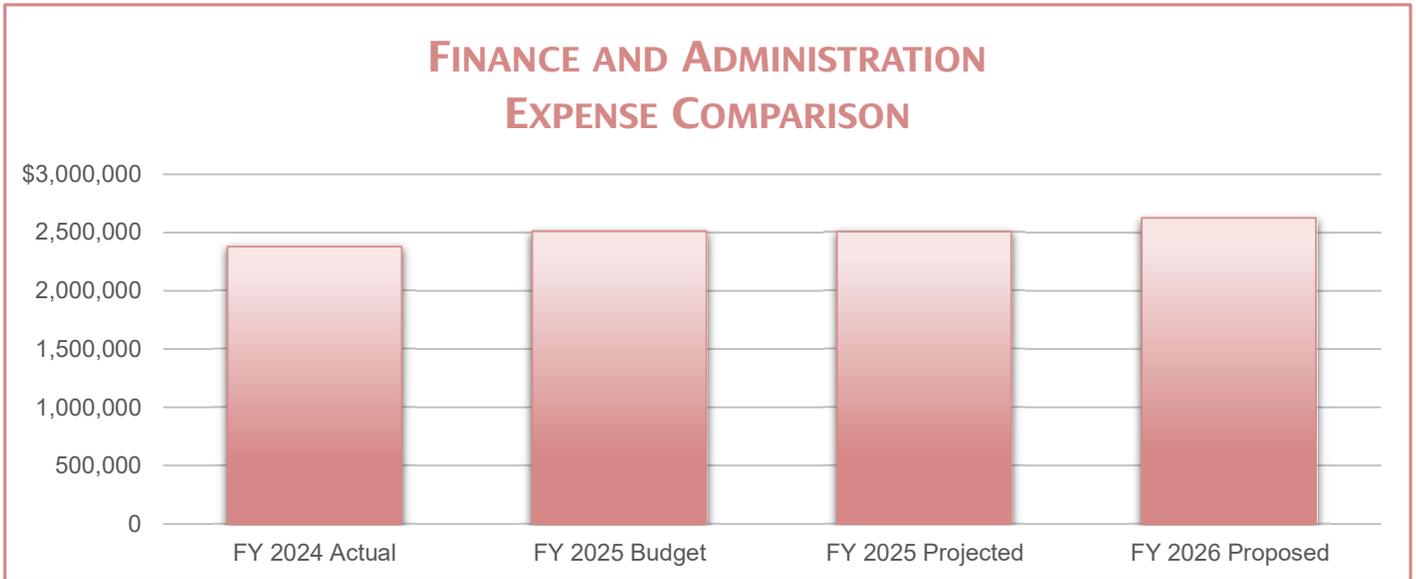
Accomplishments for 2025

- Applied for the Government Finance Officer's Association (GFOA) award for "Excellence in Reporting" for the BRA's FY 2024 Annual Comprehensive Financial Report (ACFR) for the 39th consecutive year.
- Developed the FY 2026 Annual Operating Plan (AOP) and Capital Improvement Plan (CIP) for approval by the Board of Director's in July 2025.
- Applied for and received the GFOA award for 'Distinguished Budget Presentation' for the FY 2025 AOP and CIP for the 11th consecutive year with special recognition for our long-range operating financial plans.
- Completed implementation process for new Enterprise Resource Planning (ERP) software.

- Completed the FY 2024 annual financial audit performed by our external auditors and received an unqualified opinion and no significant audit comments.
- Provided monthly financial reporting to contract water and wastewater treatment customers.
- Implemented an online/e-bidding platform to receive responses to Request for Bids (RFB) and Request for Proposals (RFP) to streamline the purchasing process and become more transparent.
- Prepared and advertised 28 formal solicitations. 192 purchase orders were issued.
- Conducted two auctions of surplus property that resulted in \$169,147.44.

Objectives for 2026

- Apply for and receive the GFOA awards for 'Excellence in Financial Reporting' and 'Distinguished Budget Presentation'.
- Prepare initial submission for Achievement of Excellence in Procurement Award from the National Procurement Institute.
- Continue to develop and implement financial and administrative procedures that establish consistent guidelines and methods for managing the purchase of goods, supplies, and services.
- Complete the FY 2025 annual financial audit with an unqualified opinion and no significant audit comments.
- Continue support of the BRA's CIP by providing timely financial reports and updated long range financial forecasts.
- Monitor performance against the FY 2026 AOP by preparing timely monthly budget reports and explaining variances.



FINANCE AND ADMINISTRATION

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,494,377	\$ 1,519,656	\$ 1,536,136	\$ 1,573,042
Benefits	541,139	614,514	616,383	642,515
Materials & Supplies	30,542	24,667	19,200	37,230
Utilities	5,418	5,178	4,960	4,512
Outside Services	179,921	219,016	198,119	225,240
Repair & Maintenance	28,638	40,700	50,000	51,445
Travel	4,002	3,334	1,500	3,084
Employee Development	17,269	19,530	17,305	27,550
Central Office Common	63,692	65,775	65,741	61,941
Capital Outlay	15,300	-	-	-
TOTAL	\$ 2,380,298	\$ 2,512,370	\$ 2,509,345	\$ 2,626,559



INFORMATION TECHNOLOGY

Description

Information Technology Services provides technical support and services to the Brazos River Authority (BRA) to assist in reaching the business goals and objectives using technology. The group organization includes:

Enterprise Infrastructure maintains network hardware and cloud infrastructure; provides connectivity to the BRA's computing environment; ensures local, and wide area network (WAN) security.

Geographic Information Systems (GIS) creates maps, coordinates, and manages the collection of spatial data throughout the BRA, and creates interactive mapping applications.

Development creates and maintains custom software applications and develops, maintains, and coordinates Internet and Intranet site content.

Software Administration and Projects optimizes, maintains, and supports purchased software packages.

Support Services manages day-to-day IT support tasks, computer inventory, camera systems, and audiovisual systems, ensuring excellence in customer service.

Cybersecurity architects, implements, and maintains the information security posture in all facets of technology.

Facility Security architects and maintains the security protection of BRA facilities.

Accomplishments for 2025

- Completed the design, build, and implementation of the BRA Enterprise Resource Planning (ERP) financial system, Tyler Munis.

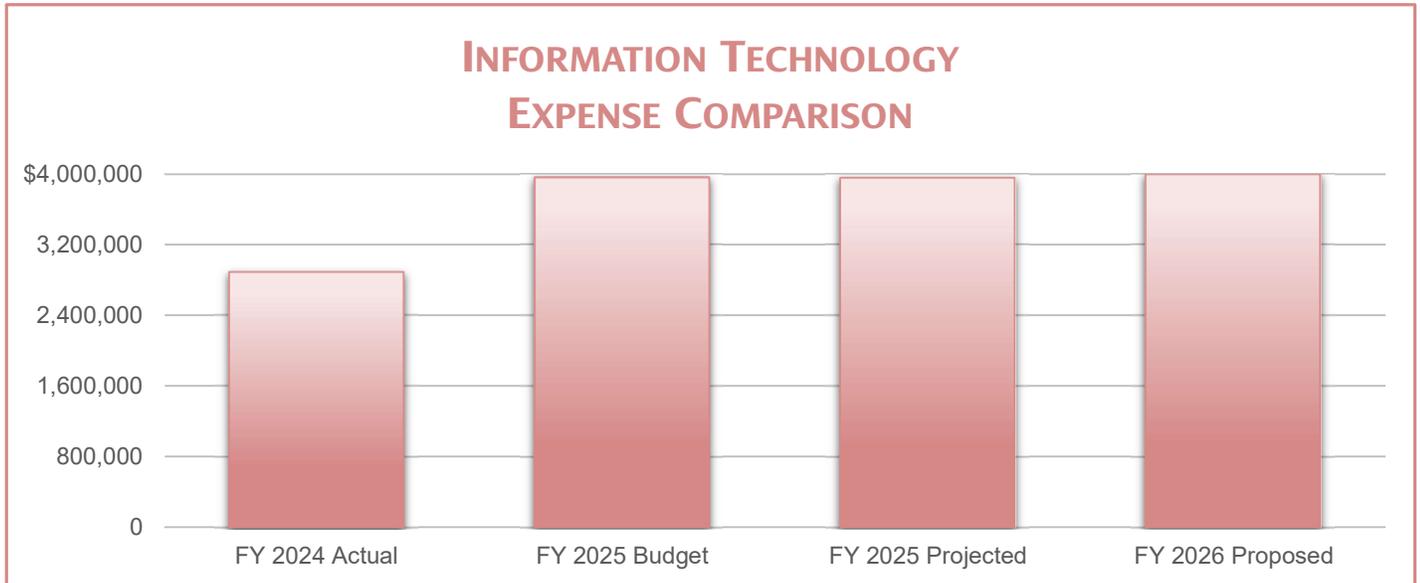
- Redesigned the Supervisory Control and Data Acquisition (SCADA) and Operational Networks in preparation for the Operational Technology security system.
- Evaluated, sourced, tested, and procured an OT security system, Tenable.OT, for maximum protection of BRA facilities and begin piloting the program at several facilities.
- Analyzed and assessed gaps in the Property Management Database and began enhancing/upgrading new features.
- Implemented a new comprehensive Audiovisual system throughout the BRA Central office enhancing communication internally and increased transparency to the general public.
- Selected a vendor to perform Technical Security upgrades across all BRA owned facilities to significantly increase the protection of BRA locations.

Objectives for 2026

- Increase information security and protection of facilities by hiring two new positions for cyber, network, and security infrastructure.
- Complete migration and implementation of Nexgen (asset management software) and enact robust customer support and training for each.
- Enhance facility and network security by completing the OT security and SCADA system redesign and complete the Technical Security upgrade project.

Significant Changes/Comments

During the October 2024 reorganization, the Office of Security was merged into the IT department.



INFORMATION TECHNOLOGY

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Salaries	\$ 1,371,526	\$ 1,798,406	\$ 1,782,039	\$ 1,837,382
Benefits	459,592	675,009	675,034	726,156
Materials & Supplies	82,580	55,420	53,850	61,450
Utilities	48,985	55,447	55,444	42,966
Outside Services	79,094	126,321	94,515	138,716
Repair & Maintenance	652,926	1,004,641	1,061,650	1,000,591
Travel	9,706	33,512	22,200	27,700
Rent	15,620	7,250	7,250	7,250
Employee Development	27,114	71,734	52,545	60,345
Central Office Common	58,072	71,579	71,542	67,404
Capital Outlay	86,754	66,500	85,000	30,000
TOTAL	\$ 2,891,968	\$ 3,965,819	\$ 3,961,069	\$ 3,999,960



CENTRAL OFFICE COMMON

Description

Central Office Common consists of materials, supplies, and building and equipment maintenance costs necessary to operate the Central Office facility in Waco. These expenses cannot be directly attributed to any Central Office department and are therefore distributed among the departments that occupy the Central Office, based on the number of employees in each department.

Accomplishments for 2025

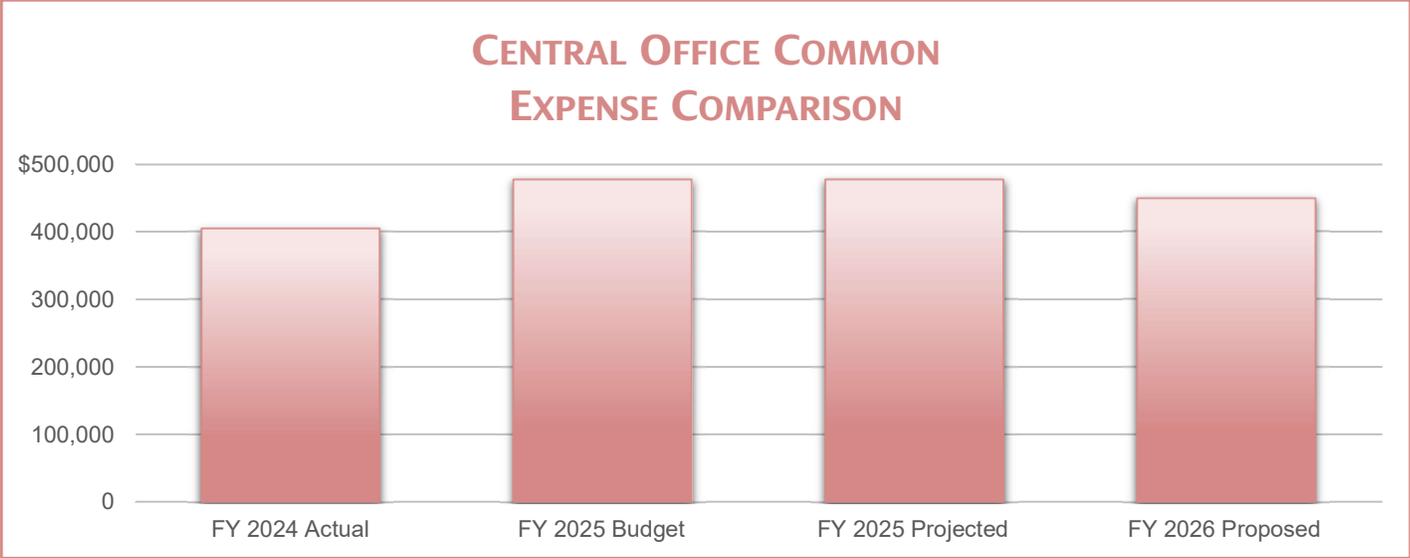
- Updated bathroom surfaces and sinks throughout the Central Office.
- Provided support for future security upgrades at the Central Office.
- Continued supporting Finance & Administration on surplus items and auctions.
- Continued supporting building maintenance contracts and services.
- Continued administering the routine building operations and maintenance.
- Resurfaced kitchen cabinets and added new solid surfaces and fixtures

Objectives for 2026

- Review and support modification of offices to provide additional occupancy to support a growing organization.
- Continue to support Finance & Administration with preparation and logistics for the BRA auctions of surplus items.
- Provide support to maintenance contracts and building services (HVAC, landscaping, fire alarms, etc.).
- Continue administering routine building operations and maintenance.

Significant Changes/Comments

- Provided logistical support to employees relocating on behalf of the October 2024 reorganization efforts.
- Hired new staff to replace personnel that advanced within the organization.
- Will provide additional maintenance and support for the new Environmental Building and Facilities.



CENTRAL OFFICE COMMON

Budget	FY 2024 Actual	FY 2025 Budget	FY 2025 Projected	FY 2026 Proposed
Materials & Supplies	\$ 30,340	\$ 36,975	\$ 45,945	\$ 39,050
Utilities	114,223	124,550	119,350	124,200
Outside Services	40,372	50,021	46,475	48,324
Repair & Maintenance	29,258	207,476	206,207	211,471
Travel	921	1,700	1,500	1,700
Rent	10,217	10,116	10,116	11,235
Miscellaneous Operating	9,458	7,000	8,000	14,000
Central Office Common Allocation	(404,946)	(477,838)	(477,592)	(449,980)
Capital Outlay	170,156	40,000	40,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -



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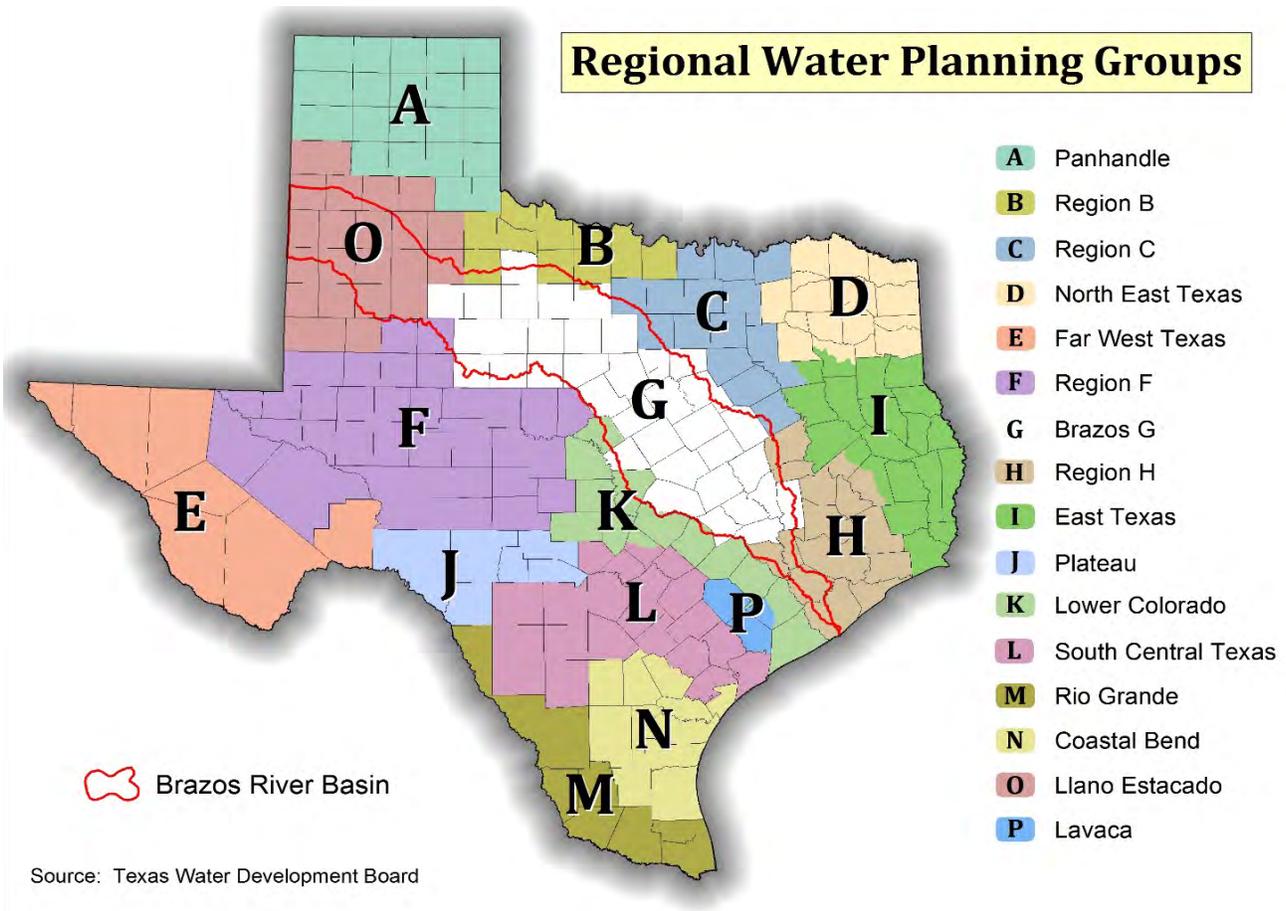
CAPITAL IMPROVEMENT PROJECTS



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Capital Projects and Long Range Planning

The State of Texas has adopted a 50 year horizon for water resource planning as prescribed in Senate Bill 1 which was passed in 1997. This legislation provides the framework for the State Water Plan, which is updated every five years. The State Water Plan seeks to provide options and solutions for the projected water needs of Texas by compiling input from the sixteen regional water planning groups within the state. The Brazos River basin falls within three of the planning regions; Region G, Region H and Region O.



In order to complement the state's planning efforts, the Brazos River Authority (BRA) has also adopted a 50 year term for long range planning. The BRA's Long Range Plan includes recurring annual O&M expenses as well as specific project costs. The O&M expenses are based on the current O&M budget and are adjusted for each future year using category specific inflators, the effects of asset acquisition or divestiture, and forecasts and predictions about future events. A presentation of the Five-Year Forecast from the Long Range Plan is located on page 3-24. The projects included in the long range plan address not only the creation of new water sources to meet the growing demand in support of the State Water Plan, but also the maintenance of existing BRA infrastructure and the creation of new infrastructure.

Capital Improvement Budget Process

The goal of the Capital Improvement Plan (CIP) is to maintain the Brazos River Authority's (BRA's) physical infrastructure at a level adequate to protect the BRA's capital investment, minimize future maintenance and replacement costs, and provide expansion to meet the long-term needs of the basin.

The process for Capital Improvement Plan budgeting is meant to be dynamic in order to respond to any changes in circumstances related to the projects while still maintaining adequate internal control.



Project Budget Worksheets

The information that is needed to compile the CIP Budget is captured in individual Project Budget Worksheets (PBW's). The Project Budget Worksheets are referred to collectively as the Project Inventory. The Project Managers are responsible for making sure that the information contained in the Project Budget Worksheet is accurate.

CIP Budget Timeline

- December** A list of all projects and the corresponding Project Managers is distributed to staff for review. Any projects that need to be removed from the list or any changes to the assigned Project Manager should be reported to Finance & Administration. Staff is also given the opportunity to submit any new projects that need to be considered as additions to the Project Inventory.
- January** Project Managers/Engineers are given the opportunity to update the Project Budget Worksheets for existing projects, including changes to budgets and timelines, and to submit Project Budget Worksheets for proposed new projects.
- February** Finance & Administration reviews the Project Budget Worksheets and creates a summary report and presentation for the BRA Risk Management Committee.

- March** Finance & Administration makes a presentation to the BRA Risk Management Committee on the proposed Capital Improvement Project budget which includes:
- a) Estimated total expenditures for projects that are expected to be completed in the current fiscal year.
 - b) A list of any projects that were removed from the Project Inventory.
 - c) Projected actual expenditures versus budget for all projects with activity in the current fiscal year.
 - d) The proposed projects' budget for the upcoming fiscal year.
- April/May** The proposed projects' budget is incorporated into the Annual Operating Plan (AOP) and the Long Range Financial Plan.
- July** The Annual Operating Plan is presented to the Board of Directors. The Board of Directors is asked to approve a resolution which includes setting the dollar amount of the Capital Improvement Project Budget for the upcoming fiscal year.

Project Updates

Once the AOP has been approved by the Board of Directors, the final versions of the PBW's are posted to a SharePoint site on BRA's intranet for reference during the fiscal year. Project Managers are encouraged to provide updates to the PBW's whenever significant changes occur to the project. All PBW's in the Project Inventory are updated during the annual budget process, as described above, to reflect the most current information about the project.

Budget Approval/Amendments

The Board of Directors approves the total Capital Improvement Plan expenditure for each fiscal year. From time to time unforeseen circumstances such as weather conditions, supply delays, or unanticipated complications may require the budget to be amended. Sometimes the amendments are needed to accommodate timing differences, while not affecting the overall project budget. Conditions may cause a project schedule to be accelerated or delayed, which means the anticipated cash flows for the project may not be in the fiscal year that they are needed. Other times, the amendments require the total project budget to be adjusted to reflect updated cost estimates. The cost estimates for a project may increase or decrease due to changes in the scope of the project or actual bid proposals coming in higher than anticipated in the original budget. If an amendment is needed to the project budget, it is presented to the Board of Directors for approval at one of their meetings.

Reporting

The quarterly budget report that is presented to the Board of Directors includes a section on Capital Projects. This section presents actual performance against the capital budget for the current year, as well as inception to date actual expenditures versus the total project budget. Any budget amendments that have been approved by the Board of Directors during the fiscal year are noted on the report. Once this report has been presented to the Board, it is then posted to the BRA website for general access.

The Finance & Administration department prepares a monthly summary report for all projects and posts on the BRA intranet for staff reference. Project Managers have the ability to access detail or summary financial reports for each project on an as needed basis through the BRA's enterprise financial software system. These reports can be filtered to look at specific time periods or categories within a project, or they can be expanded to look at multiple projects in a single report.

Project Classifications & Types

In order to summarize and analyze the information related to the many projects in the Brazos River Authority (BRA) project inventory, each project is given multiple classifications that allows it to be sorted into different groups as needed for presentation and analysis. The classifications focus on: the location of the project, the funding source for the project, and the type of project.

Project Locations

Primary Location indicates if a project is located; within one of the BRA regional basins, at the BRA Central Office facility in Waco, in a location that benefits the entire basin, or has no specific location.

Secondary Location indicates if a project is located at a specific site or overseen by a specific department. If neither condition applies, the Secondary Location is listed as "Other".

The Primary Location of a project is indicated by the first character set in the project name, the Secondary Location is indicated by the second character set. An index of these character sets is presented below:

1st Character Set	2nd Character Set
UB - Upper Basin	PK - Possum Kingdom
	LG - Lake Granbury
	OT - Other
CB - Central Basin	TB - Temple Belton
	DF - Doshier Farm
	HU - Hutto
	SC - Sandy Creek
	EW - East Williamson County Regional Water System
	WCR - Williamson County Regional Pipeline
	WH - Lake Whitney
	AQ - Lake Aquilla
	BE - Lake Belton
	ST - Lake Stillhouse
GR - Lake Granger	
OT - Other	
LB - Lower Basin	LL - Lake Limestone
	AC - Allens Creek
	CL - Clute/Richwood
	LS - Lake Somerville
	SL - Sugar Land
OT - Other	
BW - Basin Wide	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
OT - Other	
CO - Central Office	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
OT - Other	

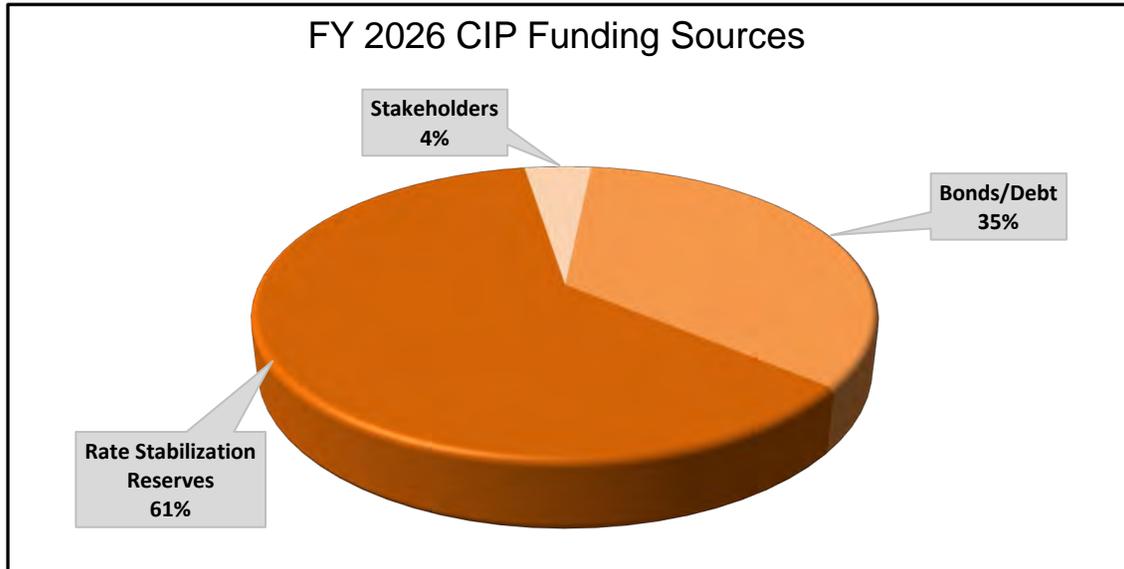
Project Types

All projects are also identified by type. A project type is assigned based on the goal of the project. Below is a current listing of project types, along with a short definition:

- Infrastructure Maintenance** - Rehabilitation or upgrade of existing BRA infrastructure facilities.
- New Infrastructure** - The acquisition or construction of new infrastructure that does not add to the available water resources in the basin.
- New Water** - Efforts that increases the amount of water resources available in the basin.
- Studies/Assessments** - Activities which are undertaken to study, evaluate, or add to the knowledge base of a particular issue.
- Technology** - Major upgrades or replacements to the BRA technology infrastructure.
- Water Quality** - Undertaking to assess, identify, quantify, or mitigate the effects of natural or man-made conditions that may pose a risk to water quality.
- Water Distribution** - Efforts that increase the efficiency and quality of the water distribution services available to the basin customers.

Capital Improvement Plan Funding

The Brazos River Authority (BRA) seeks to fund projects in the most cost efficient manner possible. This includes using a variety of different funding sources, including external funding from grants and stakeholders when feasible and available. The BRA uses the Long Range Financial Planning model to determine the best mix of funding sources. The following graph shows that 61% of the BRA's CIP funding in FY 2026 will come from Rate Stabilization Reserves, 35% will come from bonds or debt, and 4% will come from stakeholders.



BRA Funding Sources

BRA Current Revenues

The BRA may use current revenues, including System Rate Water Sales, to fund some projects.

BRA Rate Stabilization Reserves

Rate Stabilization Reserves are reserves that are in excess of any required reserve amounts. For details, refer to the Five Year Financial Forecast on page 3-24. This category of reserve is utilized to help pay for projects in lieu of issuing debt.

Bonds/Debt

When other means of project funding are unavailable or insufficient, the BRA will issue debt to finance projects. The debt may be either regular open market revenue bonds or, if available, Texas Water Development Board funding.

External Funding Sources

Grants

When feasible, the BRA will seek out grant funding to help defray the costs of the project.

Stakeholder Funding

BRA may seek to partner with other stakeholders who would benefit from the project to help provide funding.

**FY 2026 CIP Budget
Project Index
Alphabetical by Project Name**

Project Name	Project Type	Basin Location	Page #
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EWCRWS Expansion Phase II	New Infrastructure	Central Basin	12-24
EWCRWS Trinity Well #1 Infrastructure	New Infrastructure	Central Basin	12-25
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Lake Granbury Hearth Stability Analysis	Infrastructure Maintenance	Upper Basin	12-34
Lake Granbury Low Flow Facilities	Infrastructure Maintenance	Upper Basin	12-35
Lake Granbury Stoplog Replacement System	Infrastructure Maintenance	Upper Basin	12-36
Lake Limestone Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	Lower Basin	12-29
Lake Limestone Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	Lower Basin	12-30
Lake Limestone Park 5 Access Pier and Park Upgrades	New Infrastructure	Lower Basin	12-31
Lake Limestone Tainter Gate Replacement and Improvements	Infrastructure Maintenance	Lower Basin	12-32
Possum Kingdom Bay #9 Weir Box	Infrastructure Maintenance	Upper Basin	12-37
Possum Kingdom Flow Control Gate Replacement	Infrastructure Maintenance	Upper Basin	12-38
WCRRWL Phase 3 Pumps	Water Distribution	Central Basin	12-26

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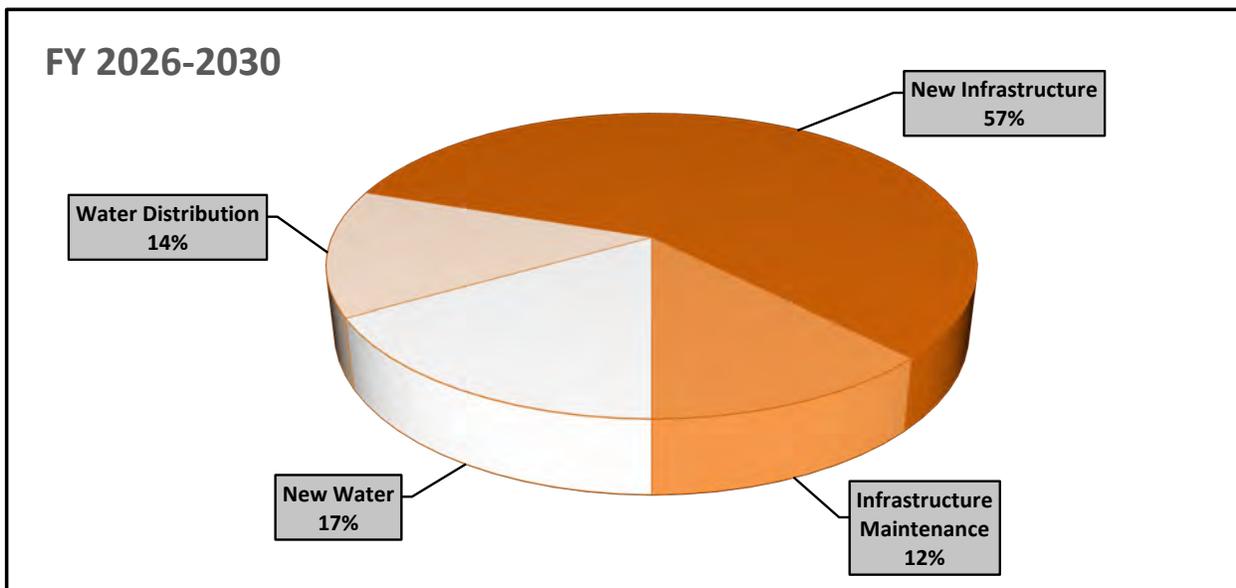
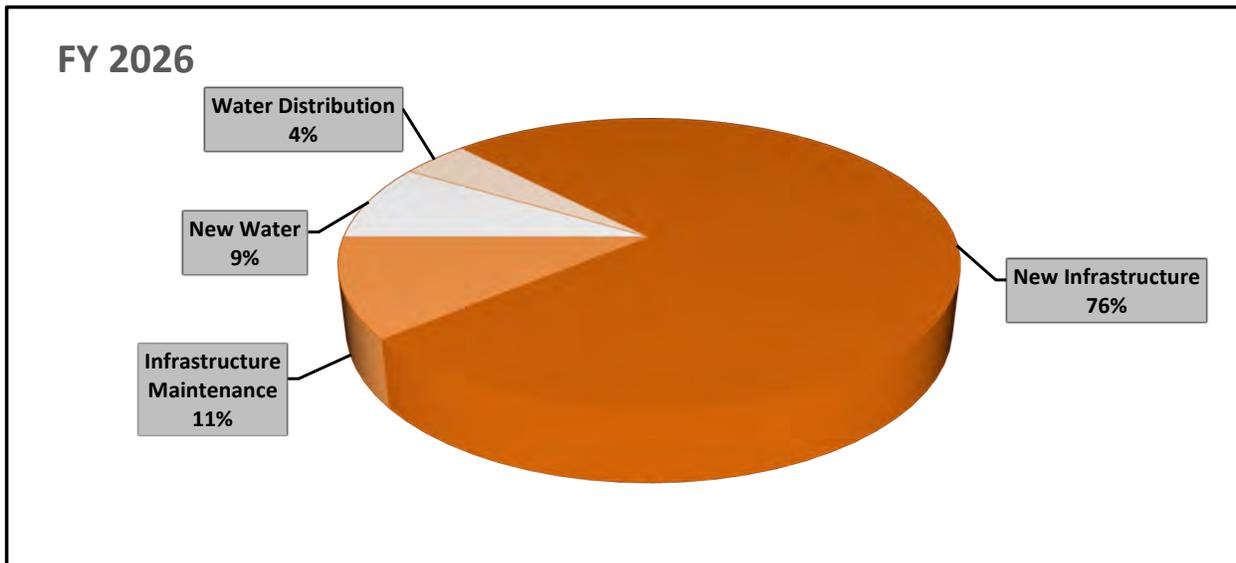


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Projects Summaries by Type

The chart and graphs below demonstrate that the main focus of the Brazos River Authority's (BRA) Capital Improvement Projects over the next five years will be the development of new water sources. This reflects the BRA's commitment to meeting the anticipated future needs of the basin. Considerable funding is also allocated to Infrastructure Maintenance. The BRA's three dams range in age from 46 to 83 years, and all three structures have a series of repair and rehabilitation projects planned over the next five years.

Type	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Budget amounts in 000's					
New Water	\$ 8,200	\$ 16,500	\$ 16,500	\$ 16,500	\$ 24,000
Water Distribution	3,978	6,052	22,969	19,990	12,766
New Infrastructure	72,966	95,207	72,133	4,833	34,826
Infrastructure Maintenance	10,538	9,956	13,808	12,902	13,459
Total	\$ 95,682	\$ 127,715	\$ 125,410	\$ 54,225	\$ 85,051



FY 2025 CIP Budgets vs. Estimated Actual

Project Name	FY 2025 Annual Budget (in 000's)			FY 2025 Estimated Actual (in 000's)			FY 2025 \$ Over/(Under) Budget	FY 2025 % Over/(Under) Budget
	Bonds/ Grants/ Stakeholder Funding	Reserves	Total Annual Budget	Bonds/ Grants/ Stakeholder Funding	Reserves	Total Estimated Actual		
Upper Basin								
UB-LG-Buttress 1 and 44 Repairs	\$ -	\$ 150	\$ 150	\$ -	\$ 149	\$ 149	\$ (1)	-1%
UB-LG-Low Flow Facilities	-	2,000	2,000	-	1,800	1,800	(200)	-10%
UB-LG-Stoplog Replacement System	\$ -	\$ 1,570	\$ 1,570	\$ -	\$ 1,413	\$ 1,413	\$ (157)	-10%
UB-PK-Bay #9 Weir Box	-	461	461	-	72	72	(389)	-84%
UB-PK-Flow Control Gate Replacement	\$ -	\$ 1,301	\$ 1,301	\$ -	\$ 800	\$ 800	\$ (501)	-39%
UB-PK-Spillway Pump and Piping	-	571	571	-	162	162	(409)	-72%
Central Basin								
CB-BE-Belhouse Drought Preparedness	-	4,013	4,013	-	335	335	(3,678)	-92%
CB-EW-EWCRWS 48" Treated Water Pipeline	-	2,114	2,114	-	2,114	2,114	-	0%
CB-EW-EWCRWS Expansion Phase II	-	4,279	4,279	-	4,279	4,279	-	0%
CB-EW-Trinity Well #1 Infrastructure	-	6,034	6,034	-	1,185	1,185	(4,849)	-80%
CB-WCR-WCRRWL Copper Ion Generator	500	-	500	275	-	275	(225)	-45%
CB-WCR-WCRRWL Phase 3 Pumps	5,042	-	5,042	1,098	-	1,098	(3,944)	-78%
Lower Basin								
LB-LL-Hydrostatic Relief System Assessment & Replacement	-	500	500	-	1	1	(499)	-100%
LB-LL-Low Flow Facility Modifications & Improvements	-	355	355	-	25	25	(330)	-93%
LB-LL-Tainter Gate Replacement and Improvements	-	4,074	4,074	-	4,074	4,074	-	0%
LB-AC-Allens Creek Reservoir	-	7,230	7,230	-	7,230	7,230	-	0%
Basin Wide								
CO-ES-Environmental Services Building	-	10,317	10,317	-	9,374	9,374	(943)	-9%
Total	\$ 5,542	\$ 44,969	\$ 50,511	\$ 1,373	\$ 33,013	\$ 34,386	\$ (16,125)	-32%

**Total Costs - All Capital Improvement Projects
50 Year Forecast**

Title	Expenditures (in 000's)				
	Prior years	2026 thru 2030	2031 thru 2040	2041 thru 2076	Total
BW-WS-COE Pool Rise Construction - Aquilla	\$ -	\$ -	\$ -	\$ 26,442	\$ 26,442
CB-BE-Belhouse Copper Ion Generator Replacement	-	-	-	2,200	2,200
CB-BE-Belhouse Drought Preparedness	2,757	73,410	103,792	-	179,959
CB-BE-Bel-house Intake Pump Replacement	-	-	-	6,424	6,424
CB-EW-EWCRWS 27 Inch Treated Water Line Replacement	-	-	-	34,650	34,650
CB-EW-EWCRWS 48" Treated Water Pipeline	2,343	35,582	-	-	37,925
CB-EW-EWCRWS Expansion Phase II	9,079	141,715	-	-	150,794
CB-EW-EWCRWS Expansion Phase III	-	-	60,000	-	60,000
CB-EW-EWCRWS High Service Pumps Replacement	-	250	1,200	1,450	2,900
CB-EW-EWCRWS Intake Pavement Replacement	-	-	515	-	515
CB-EW-EWCRWS Medium Service Pumps Replacement	-	-	-	1,450	1,450
CB-EW-EWCRWS Raw Water Intake Pumps Replacement	-	-	-	4,900	4,900
CB-EW-EWCRWS Terminal Storage Pump Replacement	-	-	820	1,460	2,280
CB-EW-Trinity Well #1 Infrastructure	2,166	25,074	-	-	27,240
CB-EW-Trinity Well #1 Pump Replacement	-	-	-	1,100	1,100
CB-GR-Lake Granger Intake Expansion	-	1,920	-	-	1,920
CB-OT-Trinity Groundwater	7,229	-	8,200	16,400	31,829
CB-WCR-WCRRWL Copper Ion Generator	2,636	-	-	500	3,136
CB-WCR-WCRRWL Copper Ion Generator Replacement	-	-	-	2,200	2,200
CB-WCR-WCRRWL Phase 3 Pumps	2,983	65,755	-	-	68,738
CB-WCR-WCRRWL Phase 3 Pumps Replacement	-	-	-	8,800	8,800
CB-WH-Lake Whitney Reallocation Implementation	-	-	90,000	-	90,000
CO-ES-Environmental Services Building	12,228	1,364	-	-	13,592
CO-TS-Parking Lot Pavement Assessment & Repair	98	-	1,995	-	2,093
LB-AC-Allens Creek Reservoir	75,832	81,700	542,794	-	700,326
LB-LL-Boat House	-	-	550	-	550
LB-LL-Hydrostatic Relief System Assessment & Replacement	620	8,574	2,058	2,900	14,152
LB-LL-Low Flow Facility Modifications & Improvements	49	9,263	500	10,500	20,312
LB-LL-Park 5 Access Pier and Park Upgrades	419	900	-	1,600	2,919
LB-LL-Road Repairs & Improvements	-	1,150	-	-	1,150
LB-LL-Tainter Gate Recoating	-	-	-	3,600	3,600
LB-LL-Tainter Gate Replacement and Improvements	21,999	4,127	-	26,000	52,126
LB-LL-Tainter Gate Stoplog Replacement	-	-	-	1,700	1,700
LB-LL-Upstream Embankment Construction	-	700	4,300	-	5,000
LB-LS-Lake Somerville Augmentation Construction	-	-	-	515,000	515,000
UB-LG-Buttress 1 and 44 Repairs	873	2,225	-	-	3,098
UB-LG-Hearth Stability Analysis	-	9,900	-	-	9,900
UB-LG-Low Flow Facilities	7,740	1,600	-	-	9,340
UB-LG-Office/Maintenance Complex Replacement	-	-	-	2,250	2,250
UB-LG-Rip Rap Repair	-	500	5,866	-	6,366
UB-LG-Road Repair	881	-	1,150	-	2,031
UB-LG-Stoplog Replacement System	2,066	12,235	-	-	14,301
UB-LG-Tainter Gate Recoating	-	2,950	8,440	11,390	22,780
UB-LG-Tainter Gate Replacement	-	-	78,080	-	78,080
UB-LG-Tainter Gate Transmission System Modifications	-	750	19,450	20,200	40,400
UB-PK-Bay #9 Weir Box	123	1,070	-	-	1,193
UB-PK-COC Head Gate and Hoist Replacement	-	-	-	1,000	1,000
UB-PK-COC Ring Jet Valve Replacement	-	3,500	-	-	3,500
UB-PK-Flow Control Gate Replacement	1,592	1,100	-	-	2,692
UB-PK-Low Flow/Sluice Gate Replacement	-	-	-	1,000	1,000
UB-PK-North/South Bank Reconstruction	-	769	24,383	-	25,152
UB-PK-Project Buildings Replacement	-	-	2,800	-	2,800
UB-PK-Spillway Pump and Piping	3,247	-	-	-	3,247
UB-PK-Stairwells Replacement	-	-	-	750	750
Totals	\$ 156,960	\$ 488,083	\$ 956,893	\$ 705,866	\$ 2,307,802

Capital Improvement Projects with Activity in FY 2026
Five-Year Detail (in 000's)

Project Name	Project Type	Total Project Budget 08/31/2024	Budget Funding Changes	Total Proposed Project Budget	Life-to-date Expenditures 08/31/2025	Total Project Budget Balance at 9/1/2025
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Basin Wide/Central Office

CO-ES-Environmental Services Building	New Infrastructure	\$ 13,592	\$ -	\$ 13,592	\$ 12,228	\$ 1,364
Subtotal		\$ 13,592	\$ -	\$ 13,592	\$ 12,228	\$ 1,364

Lower Basin

LB-AC-Allens Creek Reservoir	New Water	\$ 700,326	\$ -	\$ 700,326	\$ 75,832	\$ 624,494
LB-LL-Hydrostatic Relief System Assessment & Replacement	Infrastructure Maintenance	9,538	4,614	14,152	620	13,532
LB-LL-Low Flow Facility Modifications & Improvements	Infrastructure Maintenance	20,276	36	20,312	49	20,263
LB-LL-Park 5 Access Pier and Park Upgrades	New Infrastructure	3,221	(302)	2,919	419	2,500
LB-LL-Tainter Gate Replacement and Improvements	Infrastructure Maintenance	50,914	1,212	52,126	21,999	30,127
Subtotal		\$ 784,275	\$ 5,560	\$ 789,835	\$ 98,919	\$ 690,916

Central Basin

CB-BE-Belhouse Drought Preparedness	New Infrastructure	\$ 106,919	\$ 73,040	\$ 179,959	\$ 2,757	\$ 177,202
CB-EW-EWCRWS 48" Treated Water Pipeline	New Infrastructure	38,466	(541)	37,925	2,343	35,582
CB-EW-EWCRWS Expansion Phase II	New Infrastructure	108,043	42,751	150,794	9,079	141,715
CB-EW-Trinity Well #1	Infrastructure New Infrastructure	15,656	11,584	27,240	2,166	25,074
CB-WCR-WCRRWL Phase 3 Pumps	Water Distribution	57,973	10,765	68,738	2,983	65,755
Subtotal		\$ 327,057	\$ 137,599	\$ 464,656	\$ 19,328	\$ 445,328

Upper Basin

UB-LG-Buttress 1 and 44 Repairs	Infrastructure Maintenance	\$ 1,076	\$ 2,022	\$ 3,098	\$ 873	\$ 2,225
UB-LG-Hearth Stability Analysis	Infrastructure Maintenance	-	10,141	10,141	241	9,900
UB-LG-Low Flow Facilities	Infrastructure Maintenance	7,885	1,455	9,340	7,740	1,600
UB-LG-Stoplog Replacement System	Infrastructure Maintenance	2,795	11,506	14,301	2,066	12,235
UB-PK-Bay #9 Weir Box	Infrastructure Maintenance	516	677	1,193	123	1,070
UB-PK-Flow Control Gate Replacement	Infrastructure Maintenance	3,636	(944)	2,692	1,592	1,100
Subtotal		\$ 15,908	\$ 24,857	\$ 40,765	\$ 12,635	\$ 28,130

Total Capital Improvement Projects		\$ 1,140,832	\$ 168,016	\$ 1,308,848	\$ 143,110	\$ 1,165,738
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Capital Improvement Projects with Activity in FY 2026
Five-Year Detail (in 000's)

Project Name	Proposed FY 26 Total	Proposed FY 27 Total	Proposed FY 28 Total	Proposed FY 29 Total	Proposed FY 30 Total	FY 31 & Beyond
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Basin Wide/Central Office

CO-ES-Environmental Services Building	\$ 1,364	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 1,364	\$ -				

Lower Basin

LB-AC-Allens Creek Reservoir	\$ 8,200	\$ 16,500	\$ 16,500	\$ 16,500	\$ 24,000	\$ 542,794
LB-LL-Hydrostatic Relief System Assessment & Replacement	500	1,517	1,168	1,273	4,116	4,958
LB-LL-Low Flow Facility Modifications & Improvements	750	500	1,005	3,504	3,504	11,000
LB-LL-Park 5 Access Pier and Park Upgrades	900	-	-	-	-	1,600
LB-LL-Tainter Gate Replacement and Improvements	4,127	-	-	-	-	26,000
Subtotal	\$ 14,477	\$ 18,517	\$ 18,673	\$ 21,277	\$ 31,620	\$ 586,352

Central Basin

CB-BE-Belhouse Drought Preparedness	\$ 8,658	\$ 11,748	\$ 13,345	\$ 4,833	\$ 34,826	\$ 103,792
CB-EW-EWCRWS 48" Treated Water Pipeline	8,530	27,052	-	-	-	-
CB-EW-EWCRWS Expansion Phase II	28,440	56,407	56,868	-	-	-
CB-EW-Trinity Well #1 Infrastructure	25,074	-	-	-	-	-
CB-WCR-WCRRWL Phase 3 Pumps	3,978	6,052	22,969	19,990	12,766	-
Subtotal	\$ 74,680	\$ 101,259	\$ 93,182	\$ 24,823	\$ 47,592	\$ 103,792

Upper Basin

UB-LG-Buttress 1 and 44 Repairs	\$ 425	\$ 1,800	\$ -	\$ -	\$ -	\$ -
UB-LG-Hearth Stability Analysis	75	255	4,800	4,770	-	-
UB-LG-Low Flow Facilities	1,600	-	-	-	-	-
UB-LG-Stoplog Replacement System	2,006	5,479	4,750	-	-	-
UB-PK-Bay #9 Weir Box	255	255	560	-	-	-
UB-PK-Flow Control Gate Replacement	800	150	150	-	-	-
Subtotal	\$ 5,161	\$ 7,939	\$ 10,260	\$ 4,770	\$ -	\$ -

Total Capital Improvement Projects	\$ 95,682	\$ 127,715	\$ 122,115	\$ 50,870	\$ 79,212	\$ 690,144
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Impact on Future Operating Budgets

As part of the long term financial planning process of the Brazos River Authority (BRA), the annual financial impacts on the operating budget that are created with the completion or acquisition of each new project are taken into consideration. The evaluation process for each project includes capturing information about expanded facility capacity, additional revenues that may be generated, additional operating costs and staffing levels, additional debt service payments, or operational savings/efficiencies.

The table below represents a summary of the operational impacts of the projects on the BRA's five-year financial forecast. Details of these revenue/expenses can be found on the individual project description sheets. Operating impacts on the current year, FY 2026, are already included in the Annual Operating Plan (AOP).

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Revenues					
None identified	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
 Operating Expenses					
Environmental Services Building	O&M costs for new building	-	30,000	30,000	30,000
Total Expenses	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Net Financial Demand	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000



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**FY 2026 CAPITAL
IMPROVEMENT PROJECTS
DETAIL SHEETS**

CB-BE-Belhouse Drought Preparedness

Description:

In 2005, the BRA authorized additional water supply contracts from Lakes Belton and Stillhouse Hollow to meet future demands. To meet these demands during dry times, a raw water transfer system is required to manage this portion of the water supply system to increase supplies to the region. The raw water transfer system will consist of multiple components, including an intake and pump station at Lake Belton, an outlet at Stillhouse Hollow Lake, and a transmission pipeline between the lakes. Development of the transfer system will occur in multiple phases to carefully address project risk and to ensure the project configuration can be implemented in a cost-effective manner.

Primary Location: Central Basin
Secondary Location: Lake Belton
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - c
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	2,422	4,013	335	8,658	11,748	13,345	4,833	34,826	103,792	179,959
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	2,422	4,013	335	8,658	11,748	13,345	4,833	34,826	103,792	179,959
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	2,422	4,013	335	8,658	-	-	-	-	-	11,415
Debt	-	-	-	-	11,748	13,345	4,833	34,826	103,792	168,544

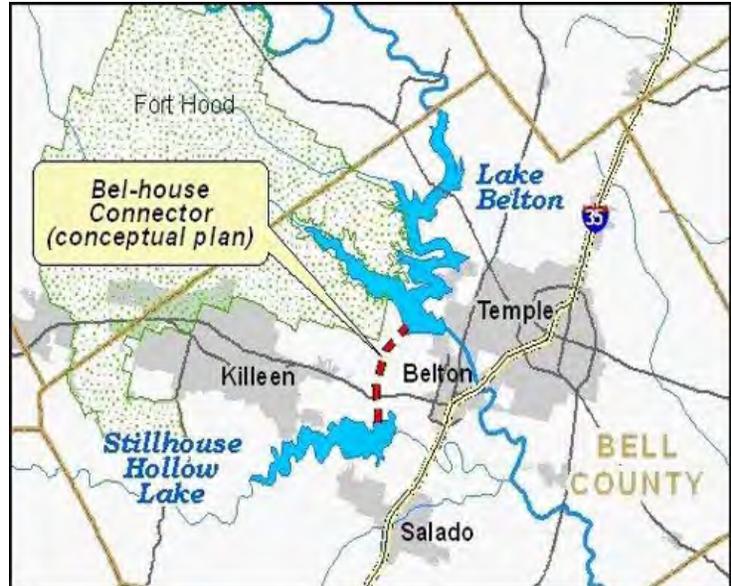
Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ 50
Construction	-	138,389
Contingency	-	-
Design/Engineering	3,848	16,832
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	14,749
Legal	-	-
Other	2,000	1,243
Surveying	1,717	5,265
Testing/Environmental	1,093	3,431
Total	\$ 8,658	\$ 179,959

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Conceptual plan of pipeline

Project Schedule:

FY25	Execute contract & begin design phase and associated tasks.
FY26-28	Design and engineering ongoing. Land acquisition ongoing.
FY29	Complete design, land acquisition, and bid phase services
FY30-32	Construction

Notes:

Estimates based on design fee and OPCC updated 12/2024.

CB-EW-EWCRWS 48" Treated Water Pipeline

Description: As part of the East Williamson County Regional Water System expansion project, a parallel treated water pipeline will be constructed to increase delivery capacity and create redundancy. This pipeline will primarily deliver treated water to Jonah Water Special Utility District and Lone Star Regional Water Authority at the customer take points in Circleville.

Primary Location: Central Basin
Secondary Location: EWCRWS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: II-c
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	229	2,114	2,114	8,530	27,052	-	-	-	-	37,925
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	229	2,114	2,114	8,530	27,052	-	-	-	-	37,925
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	229	2,114	2,114	8,530	-	-	-	-	-	10,873
Debt	-	-	-	-	27,052	-	-	-	-	27,052

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	5,663	29,633
Contingency	-	-
Design/Engineering	239	1,148
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	2,628	7,035
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	28	109
Total	\$ 8,530	\$ 37,925

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Proposed 48 in. pipeline alignment

Project Schedule:

FY 24	Design/Engineering - Begin land acquisition
FY25	Design/Engineering - Continue land acquisition
FY26	Complete design and land acquisition. Begin construction
FY27	Complete construction by end of FY

Notes:

CB-EW-EWCRWS Expansion Phase II (to 27.8 MGD)

Description: The East Williamson County Water Treatment Plant was expanded to 12.8 mgd in 2009. The design and construction of this expansion will add at least 10MGD of surface water treatment capacity and allow for future expansions.

Primary Location: Central Basin
Secondary Location: EWCRWS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: II-c
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	4,800	4,279	4,279	28,440	56,407	56,868	-	-	-	150,794
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	4,800	4,279	4,279	28,440	56,407	56,868	-	-	-	150,794
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	4,800	4,279	4,279	-	-	-	-	-	-	9,079
Debt	-	-	-	28,440	56,407	56,868	-	-	-	141,715

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ 12
Construction	28,204	140,591
Contingency	-	-
Design/Engineering	236	9,861
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	289
Testing/Environmental	-	41
Total	\$ 28,440	\$ 150,794

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: East Williamson County Regional Water System (EWCRWS)

Project Schedule:

FY23	Complete Preliminary Engineering, Scope & Contract for Design, and possibly begin design.
FY24-25	Complete design
FY26-FY28	Construction phase

Notes:

The original project budget for this was broken down into three projects: this one, 48" Treated Waterline and Trinity Well #1 Infrastructure

CB-EW-Trinity Well #1 Infrastructure

Description: Drilling of the Trinity well was complete in 2018. Infrastructure is needed to incorporate groundwater into the East Williamson County Regional Water System as an additional water source with the flexibility to convert to Aquifer Storage and Recovery (ASR) at a future time.

Primary Location: Central Basin
Secondary Location: EWCRWS
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	981	6,034	1,185	25,074	-	-	-	-	-	27,240
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	981	6,034	1,185	25,074	-	-	-	-	-	27,240
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	981	6,034	1,185	20,514	-	-	-	-	-	22,680
Debt	-	-	-	4,560	-	-	-	-	-	4,560

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	25,074	24,380
Contingency	-	-
Design/Engineering	-	2,681
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	55
Testing/Environmental	-	124
Total	\$ 25,074	\$ 27,240

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Trinity Well

Project Schedule:

FY24	Design/Engineering
FY25	Design/Engineering. Transition to construction
FY26	Complete construction

Notes:

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CB-WCR-WCRRWL Phase 3 Pumps

Description: The original construction of the Williamson County Regional Raw Waterline (WCRRWL) intake structure anticipated the need to add additional pumps in the future to fully utilize the capacity of the pipeline. Projected water demands in the 2025-2030 timeframe indicate a need for increased pumping capacity. Additional pumps will maximize the pump station capacity.

Primary Location: Central Basin
Secondary Location: WCRRWL
Project Type: Water Distribution

Outside Funding Source: Stakeholder
BRA Funding Source: n/a
Strategic Plan Reference II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	1,885	5,042	1,098	3,978	6,052	22,969	19,990	12,766	-	68,738
Outside Funding	1,885	5,042	1,098	3,978	6,052	22,969	19,990	12,766	-	68,738
BRA Funding	-	-	-	-	-	-	-	-	-	-
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	60,580
Contingency	-	-
Design/Engineering	3,762	7,238
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	681
Legal	-	-
Other	-	239
Surveying	-	-
Testing/Environmental	216	-
Total	\$ 3,978	\$ 68,738

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Existing WCRRWL Pumps

Project Schedule:

FY 2024-25	Complete condition assessment
FY 2025-2026	Complete design phase
FY 2027 - 2030	Bid/Complete construction

Notes:

CO-ES-Environmental Services Building

Description: The existing Environmental Services laboratory, located within the Central Office building, has grown to a level that insufficient workspace is available. Similarly, Central Office also has insufficient office space to house Brazos River Authority's growing workforce. This project began with a needs assessment of all Central Office departments, a feasibility study and initial design to determine the site, size, and estimated cost to build a new facility to house the Environmental Laboratory and create needed workspace within the footprint of the existing Central Office Building. Total Project includes design and construction of a new laboratory and storage building for housing Aquatic Scientists boats and equipment on the Central Office property.

Primary Location: Central Office
Secondary Location: Environmental Services
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: III - a
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	2,854	10,317	9,374	1,364	-	-	-	-	-	13,592
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	2,854	10,317	9,374	1,364	-	-	-	-	-	13,592
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	2,854	10,317	9,374	1,364	-	-	-	-	-	13,592
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):					
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30	
BRA Staff Time	\$ -	\$ -	Revenues	-	-	-	-	-
Construction	834	10,317	Expenses	-	30	30	30	30
Contingency	448	1,032						
Design/Engineering	73	1,978						
Equipment	-	-						
Infrastructure Acquisition	-	-						
Land Easement/Acquisition	-	-						
Legal	-	-						
Other	-	200						
Surveying	-	-						
Testing/Environmental	9	65						
Total	\$ 1,364	\$ 13,592						

Explanation: Estimated annual O&M costs for the new buildings.

Project Schedule:	
FY 23	Complete design, advertise RFB, and select contractor.
FY 24	Execute construction contract and begin construction.
FY 25	Continue construction.
FY 26	Complete construction and move into new laboratory.

Notes:



Pictured above: To the left, proposed Environmental Lab & Storage Buildings

LB-AC-Allens Creek Reservoir

Description: This reservoir will provide a new supply of water to the Lower Brazos basin. Allens Creek Reservoir will be a pumped storage water supply reservoir in which water will be pumped from the Brazos River when river flows allow. Water will be stored in the reservoir and released for subsequent use downstream. The firm yield is estimated at 99,650 acre-feet/year. Environmental permitting, mitigation, and engineering design work must be completed prior to construction.

Primary Location: Lower Basin
Secondary Location: Allens Creek
Project Type: New Water

Outside Funding Source: n/a
BRA Funding Source: Reserves/Debt
Strategic Plan Reference: I - a
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	68,602	7,230	7,230	8,200	16,500	16,500	16,500	24,000	542,794	700,326
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	68,602	7,230	7,230	8,200	16,500	16,500	16,500	24,000	542,794	700,326
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	62,602	7,230	7,230	8,200	-	-	-	-	-	78,032
Debt	6,000	-	-	-	16,500	16,500	16,500	24,000	542,794	622,294

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ 2,436
Construction	-	500,000
Contingency	-	20,000
Design/Engineering	8,200	86,000
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	9,540
Legal	-	-
Other	-	82,350
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 8,200	\$ 700,326

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

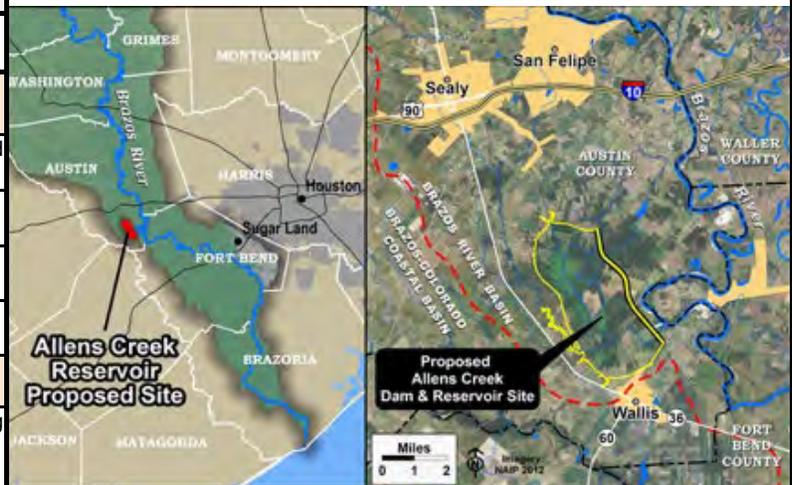
Explanation:

Project Schedule:

FY 23-33	Environmental permitting and engineering design work
FY 33-36	Construction

Notes:

BRA prepared cost amounts based on prior engineering and permitting estimates.



Pictured above: Map of proposed Allens Creek Reservoir Site

LB-LL-Hydrostatic Relief System Assessment & Replacement

Description: The 2012 annual maintenance inspection of Sterling C. Robertson Dam noted that due to the age and material of the piping for the hydrostatic relief system within the embankments and service spillway, it was recommended that a video inspection be conducted to assess the condition of the system. In order to ensure the functionality and/or condition for the entire hydrostatic relief system, the Brazos River Authority will also pursue an evaluation of the system and instrumentation located within both the embankments and the service spillway. Based off of the recommendation from the evaluation, design and construction may be needed to achieve an additional 40+ years of service life.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	619	500	1	500	1,517	1,168	1,273	4,116	4,958	14,152
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	619	500	1	500	1,517	1,168	1,273	4,116	4,958	14,152
Sources of BRA Funding:										
Current Revenues	1	-	-	-	-	-	-	-	-	1
Reserves	618	500	1	500	1,517	1,168	1,273	4,116	4,958	14,151
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ 1	-	-	-	-	-
Construction	-	4,467	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Design/Engineering	500	6,710	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	-	2,974	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 500	\$ 14,152					
Project Schedule:			Explanation:				
FY 23-27	Study Phase						
FY 27	Complete study phase & begin design phase scope development						
FY 28-29	Design/Engineering and RFB Advertisement						
FY 30-31	Construction						
Notes:							

Pictured above: Stilling Basin at Sterling C. Robertson Dam

LB-LL-Low Flow Facility Modifications & Improvements

Description: Corrosion defects and hydraulic design issues have been observed in past engineering inspections on various components of the low flow facility. In response, repair/replacement of the various low flow facility components (i.e., ball valves, sluice gates, sluice gate operators, low flow piping, bulkheads, etc.) will need to be implemented. In addition, the low flow facility is in need of access improvements to support the safety of personnel while operating and maintaining the facility and new bulkheads will be constructed to support the full dewatering of the low flow facilities.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Rate Stabilization Reserves: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	24	355	25	750	500	1,005	3,504	3,504	11,000	20,312
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	24	355	25	750	500	1,005	3,504	3,504	11,000	20,312
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	24	355	25	750	500	1,005	3,504	3,504	11,000	20,312
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ -					
Construction	-	5,000					
Contingency	-	-					
Design/Engineering	750	4,312					
Equipment	-	-					
Infrastructure Acquisition	-	-					
Land Easement/Acquisition	-	-					
Legal	-	-					
Other	-	11,000					
Surveying	-	-					
Testing/Environmental	-	-					
Total	\$ 750	\$ 20,312					

Explanation:



Pictured above: Ball valves located in the Right-End Pier Low Flow Facility

Project Schedule:

FY 25	Begin engineering study phase.
FY 26	Complete study phase and develop contract for design
FY 27-29	Design/bid phase & construction contract development.
FY 29 - 30	Construction

Notes:

Future years' expenses budgeted for rehab/replacement

LB-LL-Park 5 Access Pier and Park Upgrades

Description: A previous loading/access pier in Brazos River Authority Park 5 on Lake Limestone has been removed due to deterioration beyond repair. A new loading pier will be constructed for boater access. A new fishing/access pier will be in a new location, separating the boating activities from other recreational activities, and meeting the setbacks of our current regulations. Also included will be the installation of additional power lines with dusk to dawn lighting.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: New Infrastructure

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	419	-	-	900	-	-	-	-	1,600	2,919
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	419	-	-	900	-	-	-	-	1,600	2,919
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	419	-	-	900	-	-	-	-	1,600	2,919
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):		
	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	900	1,170
Contingency	-	-
Design/Engineering	-	199
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	1,550
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 900	\$ 2,919

Operating Impacts (000):					
	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-
Explanation:					

Project Schedule:	
FY25	Minor design work
FY26	Complete Construction
Futures Years	Future Replacement Costs

Notes:



Pictured above: Map of location of Park 5

LB-LL-Tainter Gate Replacement and Improvements

Description: Based on an engineering investigation and cost analysis, it was recommended that the five (5) existing Tainter Gates be replaced and a cathodic protection system be installed. Additionally, during the design of the Tainter Gates, it was determined that the existing Tainter Gate power transmission systems will require replacement. Replacement of handrails and repairs to the concrete on the service spillway chute will also be completed.

Primary Location: Lower Basin
Secondary Location: Lake Limestone
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	17,925	4,074	4,074	4,127	-	-	-	-	26,000	52,126
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	17,925	4,074	4,074	4,127	-	-	-	-	26,000	52,126
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	17,925	4,074	4,074	4,127	-	-	-	-	26,000	52,126
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	3,552	18,953
Contingency	500	580
Design/Engineering	75	6,518
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	26,075
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 4,127	\$ 52,126

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Upstream side of one spillway Tainter Gate at SCR Dam

Project Schedule:

FY 26	Complete Construction

Notes:

UB-LG-Buttress 1 and 44 Repairs

Description: During recurring inspections, BRA staff have continued to monitor the joints where Buttresses 1 and 44 adjoin the downstream embankment retaining walls. The first phase of the project produced a condition assessment of the concrete components and the embankment loads behind them. The report made recommendations on design and construction options to rehabilitate these areas. The next phase of the project will be to design and construct repairs. The concrete deterioration of these joints does not pose a dam safety issue.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	724	150	149	425	1,800	-	-	-	-	3,098
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	724	150	149	425	1,800	-	-	-	-	3,098
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	724	150	149	425	1,800	-	-	-	-	3,098
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ -	-	-	-	-	-
Construction	-	1,500	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Design/Engineering	425	1,598	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 425	\$ 3,098	-	-	-	-	-

Explanation:



Pictured above: North, downstream embankment retaining wall

Project Schedule:	
FY 25	Assessment
FY 26	Design
FY 27	Complete construction

Notes:

UB-LG-Hearth Stability Analysis

Description: Per an Annual Maintenance Inspection Report, most of the drains within the Hearth (spillway section below the gates) appear to be clogged and need to be cleaned. Consequently, an engineering stability analysis is recommended to evaluate the criticality of these drains and to determine the adverse effects to the stability of the hearth due to the clogging of these drains.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	65	178	176	75	255	4,800	4,770	-	-	10,141
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	65	178	176	75	255	4,800	4,770	-	-	10,141
Sources of BRA Funding:										
Current Revenues	65	178	176	-	-	-	-	-	-	241
Reserves	-	-	-	75	255	4,800	4,770	-	-	9,900
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ -					
Construction	-	9,000					
Contingency	-	-					
Design/Engineering	75	1,141					
Equipment	-	-					
Infrastructure Acquisition	-	-					
Land Easement/Acquisition	-	-					
Legal	-	-					
Other	-	-					
Surveying	-	-					
Testing/Environmental	-	-					
Total	\$ 75	\$ 10,141					
			Revenues	-	-	-	-
			Expenses	-	-	-	-
Explanation:							

Project Schedule:	
FY 23	Advertise RFP/Select engineering consultant to conduct Hearth Stability Analysis
FY 24/25	Complete Hearth Stability Analysis
FY 26	Negotiate/Execute Design Contract
FY27-29	Design/Construction

Notes:



Pictured above: Hearth (facing south) at De Cordova Bend Dam

UB-LG-Low Flow Facilities

Description: The Low Flow Outlet Works project at DeCordova Bend Dam involves replacement of various low flow outlet work sluice gates and ancillary components to better meet operational requirements. This project includes installation of a new hydraulic gate operator system for each gate in the north and south bays/wells of the Low Flow Outlet Works, installation of 2 new stainless-steel slide gates, and coating repairs to the carbon steel gate components for gates 1 – 6.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	5,940	2,000	1,800	1,600	-	-	-	-	-	9,340
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	5,940	2,000	1,800	1,600	-	-	-	-	-	9,340
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	5,940	2,000	1,800	1,600	-	-	-	-	-	9,340
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):		
	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	1,275	6,000
Contingency	-	50
Design/Engineering	325	2,993
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	125
Other	-	144
Surveying	-	-
Testing/Environmental	-	28
Total	\$ 1,600	\$ 9,340

Operating Impacts (000):					
	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Lake Granbury Low Flow Outlet Works

Project Schedule:	
FY21	Design
FY 22	Design and Construction
FY25/26	Complete Construction

Notes:
 CO for \$1.4M executed in July 2024. Defective gates removed September 2024. Current plan is for remobilization and gate installation beginning July 2025.

UB-LG-Stoplog Replacement System

Description: DeCordova Bend Dam utilizes two Hoist-Trolleys for positioning stoplogs used to dewater the spillway bays. Operating both hoist-trolleys for 40+ years has led to malfunctions and component failures. A previous study recommended the replacement of both hoist-trolleys with one multi-functional crane. The Brazos River Authority is pursuing a multi-functional crane for stoplog operations.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	653	1,570	1,413	2,006	5,479	4,750	-	-	-	14,301
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	653	1,570	1,413	2,006	5,479	4,750	-	-	-	14,301
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	653	1,570	1,413	2,006	5,479	4,750	-	-	-	14,301
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	8,500
Contingency	-	-
Design/Engineering	2,006	5,801
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 2,006	\$ 14,301

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Existing North Hoist Trolley on DeCordova Bend Dam

Project Schedule:

FY 25	Begin Assessment
FY 26	Complete Assessment and begin design
FY27	Complete design/begin construction
FY28	Complete Construction

Notes:

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UB-PK-Bay #9 Weir Box

Description: The Bay #9 Weir Box measures flow in the upstream cracked transition beam. The concrete box was built in 1989 and is corroded and needs to be replaced in order to perform accurate measurements of the flow.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	51	461	72	255	255	560	-	-	-	1,193
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	51	461	72	255	255	560	-	-	-	1,193
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	51	461	72	255	255	560	-	-	-	1,193
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ 30	-	-	-	-	-
Construction	-	500	-	-	-	-	-
Contingency	-	24	-	-	-	-	-
Design/Engineering	255	470	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	-	169	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 255	\$ 1,193	-	-	-	-	-

Explanation:



Pictured above: South wall of Bay #9 weir box

Project Schedule:	
FY25/26	Study
FY27	Design/Engineering
FY28	Construction

Notes:
 This project is part of the Transition Beam project. Costs for this project are assumed to be 30% of the overall cost for the Bay 9 projects.

UB-PK-Flow Control Gate Replacement

Description: The roller gates have experienced maintenance issues in the past due to design flaws when Morris Sheppard Dam was originally constructed. The roller gates will be replaced with slide gates which are a more reliable gate design. In addition, the associated actuators, pedestals, and gate stems will be replaced, as well as all necessary electrical upgrades/renovations to facilitate the operation of the new actuators.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Reserves
Strategic Plan Reference: II - b
Capital(CIP) or Operating(OP): CIP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	792	1,301	800	800	150	150	-	-	-	2,692
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	792	1,301	800	800	150	150	-	-	-	2,692
Sources of BRA Funding:										
Current Revenues	-	-	-	-	-	-	-	-	-	-
Reserves	792	1,301	800	800	150	150	-	-	-	2,692
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):					
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30	
BRA Staff Time	\$ -	\$ 1,086	Revenues	-	-	-	-	-
Construction	800	942	Expenses	-	-	-	-	-
Contingency	-	64						
Design/Engineering	-	500						
Equipment	-	65						
Infrastructure Acquisition	-	-						
Land Easement/Acquisition	-	-						
Legal	-	-						
Other	-	10						
Surveying	-	-						
Testing/Environmental	-	25						
Total	\$ 800	\$ 2,692						

Explanation:



Pictured above: Existing Gate Actuator for Operating Pier at Morris Sheppard Dam.

Project Schedule:	
FY 21	Start Design
FY 22	Complete Design
FY23-28	Construction
Notes:	

OPERATING PROJECTS



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Operating Projects

Operating Projects are similar to Capital Improvement Projects (CIP's) in that they do not recur on an annual basis and often take more than one fiscal year to complete. For this reason, they are not included in the departmental O&M budgets. Operating Projects are different from CIP's in that they do not usually result in the creation of a capital asset, but may provide significant maintenance or rehabilitation of an existing capital asset. They are considered part of the overall Operations & Maintenance Budget and are expensed in the fiscal year in which they occur. Operating Projects often include studies, surveys, and assessments, some of which may necessitate future Capital Improvement Projects.

Operating Project Budget Process

The process for Operating Project budgeting is meant to be dynamic in order to respond to any changes in circumstances related to the projects while still maintaining adequate internal control. It follows the same process and timeline as the Capital Improvement Projects presented in Tab 12.

Project Budget Worksheets

The information that is needed to compile the Operating Project Budget is captured in individual Project Budget Worksheets (PBW's). The PBW's are referred to collectively as the Project Inventory. Operating Projects have Project Managers who are responsible for the accuracy of the information provided in the PBW's.

Operating Project Budget Timeline

- December** A list of all projects and the corresponding Project Managers is distributed to staff for review. Any projects that need to be removed from the list or any changes to the assigned Project Team should be reported to Finance & Administration. Staff is also given the opportunity to submit any new projects that need to be considered as additions to the Project Inventory.
- January** Project Managers are given the opportunity to update the PBW's for existing projects, including changes to budgets and timelines, and to submit PBW's for proposed new projects.
- February** Finance & Administration reviews the PBW's and creates a summary report and presentation for the BRA Risk Management Committee.
- March** Finance & Administration makes a presentation to the BRA Risk Management Committee on the proposed Operating Project budget which includes:
- a) Estimated total expenditures for projects that are expected to be completed in the current fiscal year.
 - b) A list of any projects that were removed from the Project Inventory.
 - c) Projected actual expenditures versus budget for all projects with activity in the current fiscal year.
 - d) The proposed Operating Projects' budget for the upcoming fiscal year.
- April and May** The proposed Operating Projects' budget is incorporated into the Annual Operating Plan (AOP) and the Long Range Financial Plan.
- July** The AOP is presented to the Board of Directors. The Board of Directors is asked to approve a resolution which includes setting the dollar amount of the Operations & Maintenance Budget, which includes the Operating Projects, for the upcoming fiscal year.

Operating Project Updates

Once the AOP has been approved by the Board of Directors, the final versions of the PBW's are posted to a SharePoint site on BRA's intranet for reference during the fiscal year. Project Managers are encouraged to provide updates to the PBW's whenever significant changes occur to the project. All PBW's in the Project Inventory are updated during the annual budget process, as described above, to reflect the most current information about the project.

Budget Approval/Amendments

The Board of Directors approves the total Operating Project budget as part of the total O&M expenditures for each fiscal year. From time to time unforeseen circumstances such as weather conditions, supply delays, or unanticipated complications may require the budget to be amended. Sometimes the amendments are needed to accommodate timing differences, while not affecting the overall project budget. Conditions may cause a project schedule to be accelerated or delayed, which means the anticipated cash flows for the project may not be in the fiscal year that they are needed. Other times the amendments require the total project budget to be adjusted to reflect updated cost estimates. The cost estimates for a project may increase or decrease due to changes in the scope of the project or actual bid proposals coming in higher than anticipated in the original budget. If an amendment is needed to an Operating Project budget, it is presented to the General Manager/CEO for approval.

Reporting

The quarterly budget report that is presented to the Board of Directors includes a section on Capital Projects & Operating Projects. This section presents actual performance against the budget for the current year, as well as inception to date actual expenditures versus the total project budget. Any budget amendments that have been approved by the General Manager/CEO during the fiscal year are noted on the report. Once this report has been presented to the Board, it is then posted to the BRA website for general access.

Project Managers have the ability to access detail or summary financial reports for each project on an as-needed basis through the BRA's enterprise financial software system. These reports can be filtered to look at specific time periods or categories within a project, or they can be expanded to look at multiple projects in a single report. The Finance & Administration department continually seeks to provide meaningful reporting tools to the Project Managers and other staff involved in project delivery.

Project Classifications

In order to summarize and analyze the information related to the many projects in the BRA project inventory, each project is given multiple classifications that allows it to be sorted into different groups as needed for presentation and analysis. The classifications focus on: the location of the project, the funding source for the project, and the type of project. The classification system used for Operating Projects is identical to the one used for Capital Improvement Projects.

Project Locations

Primary Location indicates if a project is located; within one of the BRA regional basins, at the BRA Central Office facility in Waco, in a location that benefits the entire basin, or has no specific location.

Secondary Location indicates if a project is located at a specific site or overseen by a specific department. If neither condition applies, the Secondary Location is listed as "Other".

The Primary Location of a project is indicated by the first character set in the project name, the Secondary Location is indicated by the second character set. An index of these character sets is presented below:

1st Character Set	2nd Character Set
UB - Upper Basin	PK - Possum Kingdom
	LG - Lake Granbury
	OT - Other
CB - Central Basin	TB - Temple Belton
	DF - Doshier Farm
	HU - Hutto
	SC - Sandy Creek
	EW - East Williamson County RWS
	WCR - Williamson County Regional Pipeline
	WH - Lake Whitney
	AQ - Lake Aquilla
	BE - Lake Belton
	ST - Lake Stillhouse
	GR - Lake Granger
OT - Other	
LB - Lower Basin	LL - Lake Limestone
	AC - Allens Creek
	CL - Clute/Richwood
	LS - Lake Somerville
	SL - Sugar Land
	OT - Other
BW - Basin Wide	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
OT - Other	
CO - Central Office	PD - Project Delivery Division
	WS - Water Services
	ES - Environmental Services
	IT - Information Technology
	FA - Finance and Administration
	SP - Special Projects & Strategic Initiatives
OT - Other	

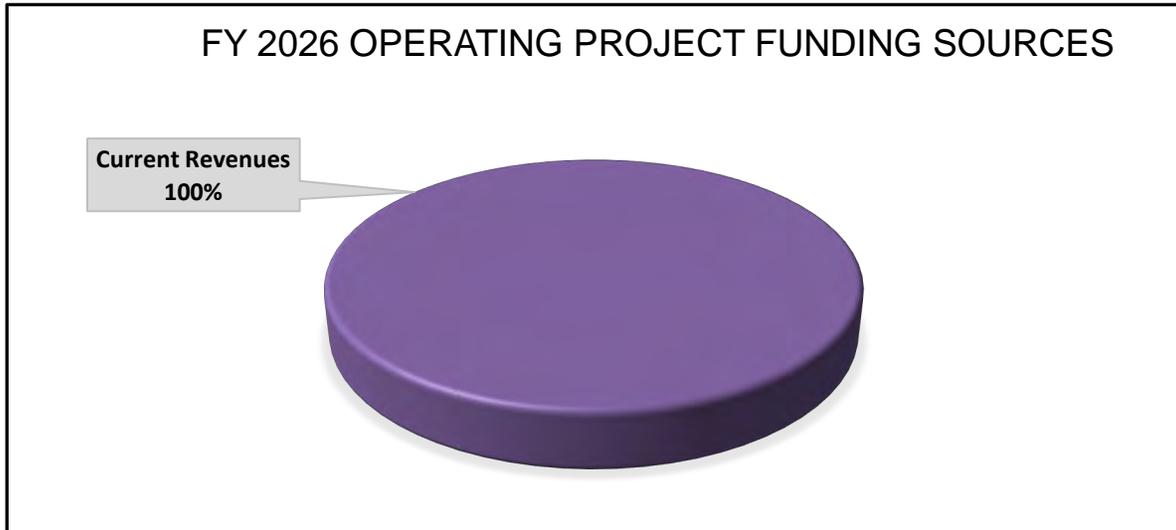
Project Types

All projects are also identified by type. A project type is assigned based on the goal of the project. Below is a current listing of project types, along with a short definition:

- Infrastructure Maintenance** - Rehabilitation or upgrade of existing BRA infrastructure facilities
- Infrastructure Security** - Additions or improvements to BRA infrastructure that enhance safety and security
- New Infrastructure** - The acquisition or construction of new infrastructure that does not add to the available water resources in the basin
- New Water** - Efforts that increases the amount of water resources available in the basin
- Studies/Assessments** - Activities which are undertaken to study, evaluate, or add to the knowledge base of a particular issue
- Technology** - Major upgrades or replacements to the BRA technology infrastructure
- Water Quality** - Undertaking to assess, identify, quantify, or mitigate the effects of natural or man-made conditions that may pose a risk to water quality

Operating Project Funding

The Brazos River Authority (BRA) seeks to fund projects in the most cost efficient manner possible. This includes using a variety of different funding sources, including external funding from grants and stakeholders when feasible and available. The BRA uses the Long Range Financial Planning model to determine the best mix of funding sources. The following graph shows that 100% of the BRA's Operating Project funding in FY 2026 will come from Current Revenues.



BRA Funding Sources

BRA Current Revenues

The BRA may use current revenues, including System Rate Water Sales, to fund some projects.

BRA Rate Stabilization Reserves

Rate Stabilization Reserves are reserves that are in excess of any required reserve amounts. For details, refer to the Five-Year Financial Forecast on page 3-24. This category of reserve is utilized to help pay for projects in lieu of issuing debt.

Bonds/Debt

When other means of project funding are unavailable or insufficient, the BRA will issue debt to finance projects. The debt may be either regular open market revenue bonds or, if available, Texas Water Development Board funding.

External Funding Sources

Grants

When feasible, the BRA will seek out grant funding to help defray the costs of the project.

Stakeholder Funding

BRA may seek to partner with other stakeholders who would benefit from the project to help provide funding.

**FY 2026 Operating Budget
Operating Projects Index
Alphabetical by Project Name**

Project Name	Project Type	Basin Location	Page #
Brazos Water Snake Study	Studies/Assessments	Basin Wide	13-20
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-24
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-25
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-26
Lake Whitney Reallocation Study	Studies/Assessments	Central Basin	13-23
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-27
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-28
Possum Kingdom Elevators Replacement	Infrastructure Maintenance	Upper Basin	13-29
Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-22
Technical Security Upgrades	Technology	Basin Wide	13-21

**FY 2026 Operating Budget
Operating Projects Index
By Basin Location**

Project Name	Project Type	Basin Location	Page #
Brazos Water Snake Study	Studies/Assessments	Basin Wide	13-20
Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-22
Technical Security Upgrades	Technology	Basin Wide	13-21
Lake Whitney Reallocation Study	Studies/Assessments	Central Basin	13-23
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-24
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-25
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-26
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-27
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-28
Possum Kingdom Elevators Replacement	Infrastructure Maintenance	Upper Basin	13-29

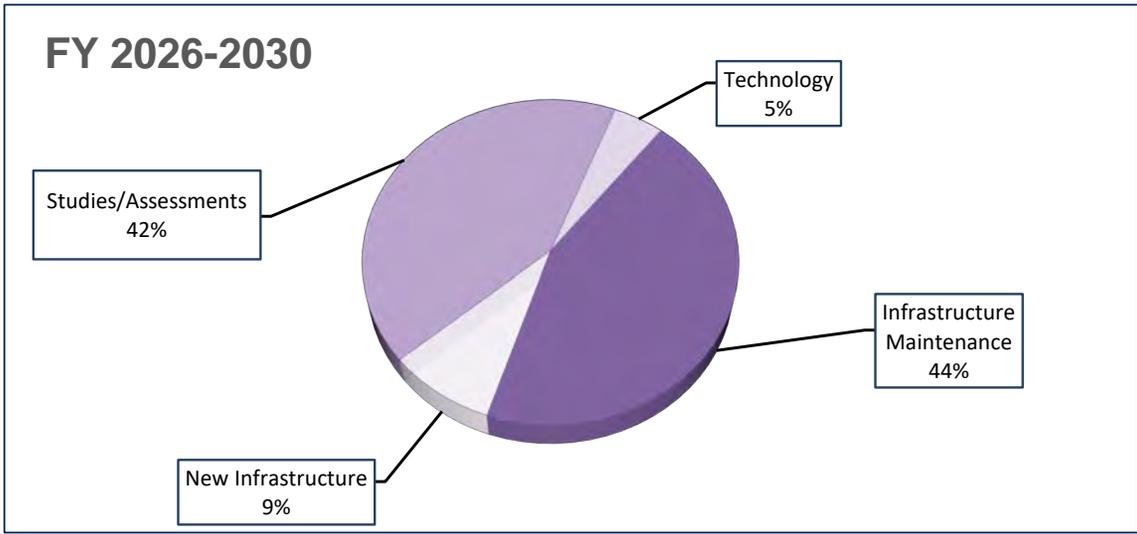
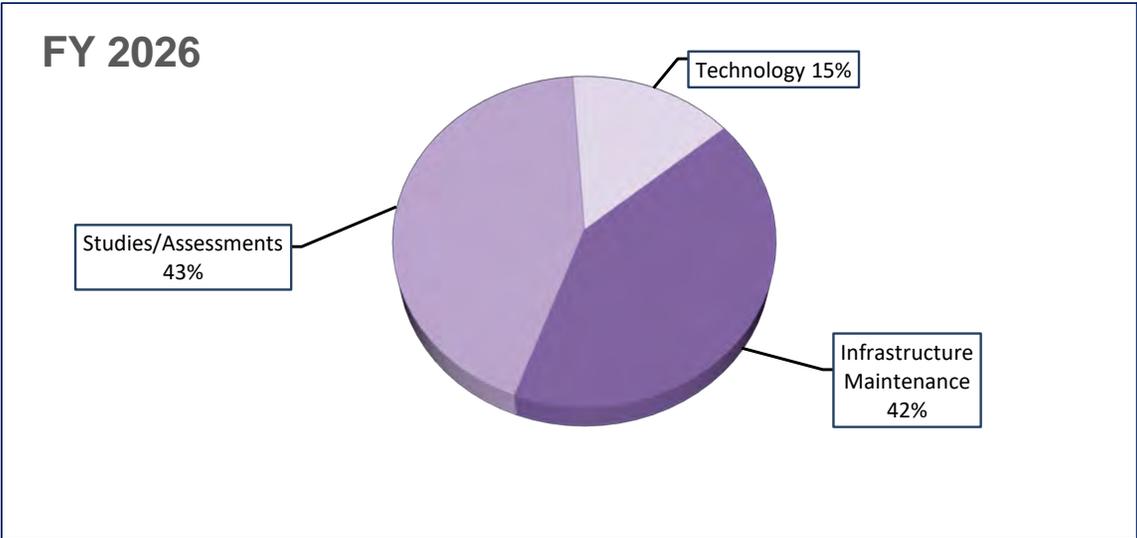
**FY 2026 Operating Budget
Operating Projects Index
By Project Type**

Project Name	Project Type	Basin Location	Page #
Lake Granbury Tainter Gate Evaluation	Infrastructure Maintenance	Upper Basin	13-26
Possum Kingdom Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	Upper Basin	13-27
Possum Kingdom COC Recoating and Repairs	Infrastructure Maintenance	Upper Basin	13-28
Possum Kingdom Elevators Replacement	Infrastructure Maintenance	Upper Basin	13-29
Brazos Water Snake Study	Studies/Assessments	Basin Wide	13-20
Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/Assessments	Upper Basin	13-24
Lake Granbury Embankment Stability Analysis and Assessment	Studies/Assessments	Upper Basin	13-25
Lake Whitney Reallocation Study	Studies/Assessments	Central Basin	13-23
Risk Based Capital Planning and Management Support	Studies/Assessments	Basin Wide	13-22
Technical Security Upgrades	Technology	Basin Wide	13-21

Operating Projects by Type

The chart and graphs below show the breakout of the Brazos River Authority's Operating Projects by type over the next five years. The projects are spread out over four different categories, with a particular emphasis on Infrastructure Maintenance and Studies/Assessments.

Type	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	(Budget amounts in 000's)				
Studies/Assessments	2,480	2,350	1,600	400	833
Technology	850	-	-	-	-
Infrastructure Maintenance	2,385	2,274	500	1,855	1,085
New Infrastructure	-	100	250	1,250	-
Total	\$ 5,715	\$ 4,724	\$ 2,350	\$ 3,505	\$ 1,918



FY 2025 Operating Projects Budgets vs. Estimated Actual

Project Name	FY 2025		FY 2025 \$ Over/(Under) Budget	FY 2025 % Over/(Under) Budget
	Total Annual Budget	Total Estimated Actual		
Upper Basin				
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	\$ 765	\$ 500	\$ (265)	-35%
UB-LG-Electric Vulnerability Assessment	240	220	(20)	-8%
UB-LG-Embankment Stability Analysis and Assessment	250	51	(20)	-8%
UB-LG-Hearth Stability Analysis	178	176	(2)	-1%
UB-LG- Tainter Gate Evaluation	1,553	1,413	(140)	-9%
UB-PK-Bay 9 Transition Beam Leak Remediation	564	168	(396)	-70%
UB-PK-COC Recoating and Repairs	286	63	(223)	-78%
UB-PK-Elevators Replacement	590	350	(240)	-41%
UB-PK-Operating Pier Trash Rack Replacement	190	60	(130)	-68%
Central Basin				
CB-WH-Lake Whitney Reallocation Study	780	777	(3)	0%
Basin Wide				
BW-ES- Brazos Water Snake Study	190	190	-	0%
BW-IT-Technical Security Upgrades	210	200	(10)	-5%
BW-TS-Risk Based Capital Planning and Management Support	700	696	(4)	-1%
CO-FA-Enterprise Financial Software	100	100	-	0%
CO-IT-Audiovisual Technology Integrations	479	471	(8)	-2%
Total	\$ 7,075	\$ 5,435	\$ (1,640)	-23%

Total Costs - All Operating Projects
(in thousands)
50 Year Forecast

Title	Expenditures (in 000's)				Total
	Prior years	2026 thru 2030	2031 thru 2040	2041 thru 2076	
BW-ES-Brazos Water Snake Study	\$ 809	\$ 66	\$ -	\$ -	\$ 875
BW-ES-Convert CCAA to Habitat Conservation Plan	-	-	1,500	-	1,500
BW-IT-Technical Security Upgrades	200	850	-	-	1,050
BW-TS- Risk Based Capital Planning and Management Support	1,410	505	-	-	1,915
CB-WH-Lake Whitney Reallocation Study	1,617	500	-	-	2,117
CO-FA-Enterprise Financial Software	804	-	1,000	4,000	5,804
CO-IT-Audiovisual Technology Integrations	496	-	-	-	496
LB-ES-Comprehensive Water Quality Modeling Tool for Lake Limestone	-	-	3,000	250	3,250
LB-LL-Administrative Complex Architectural Assessment, Design & Replacement	-	-	8,925	-	8,925
LB-LL-Concrete Assessment & Repairs (CAASLE)	-	1,250	-	-	1,250
LB-LL-Upstream Embankment Assessment	-	600	-	-	600
LB-LS-Lake Somerville Augmentation Assessment	-	-	4,000	-	4,000
UB-ES-Comprehensive Water Quality Modeling Tool for Lake Granbury	-	-	3,000	250	3,250
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	500	2,500	250	-	3,250
UB-LG-Boathouse Replacement North	-	-	-	560	560
UB-LG-Boathouse Replacement South	-	-	-	560	560
UB-LG-Electric Vulnerability Assessment	220	-	-	-	220
UB-LG-Embankment Stability Analysis and Assessment	51	659	-	-	710
UB-LG-Facility Access Walkways	68	1,450	-	-	1,518
UB-LG-Hearth Stability Analysis	241	-	-	-	241
UB-LG-Low Flow Facility Retaining Wall	-	150	-	-	150
UB-LG-RSMU Building	-	-	8,925	-	8,925
UB-LG-South Dike Erosion Repair	-	240	-	-	240
UB-LG- Tainter Gate Evaluation	1,413	750	-	-	2,163
UB-LG-Targeted Concrete and Structural Condition Assessment (CAASLE)	-	833	1,667	-	2,500
UB-PK-Bay 9 Transition Beam Leak Remediation	168	1,271	-	-	1,439
UB-PK-COC Recoating and Repairs	63	2,438	-	-	2,501
UB-PK-Elevators Replacement	350	400	300	-	1,050
UB-PK-Emergency Spillway Evaluation	-	600	-	-	600
UB-PK-Operating Pier Trash Rack Replacement	157	-	-	-	157
UB-PK-Powerhouse Infrastructure Stabilization	-	350	850	-	1,200
UB-PK-Red Bluff Bridge Repair	-	1,400	-	-	1,400
UB-PK-Seismic Analysis & Hydrographic Sedimentation Survey	-	600	-	-	600
UB-WS-PK Probable Maximum Flood Analysis	-	800	-	-	800
Totals	\$ 8,567	\$ 18,212	\$ 33,417	\$ 5,620	\$ 65,816

Operating Projects with Activity in FY 2026
Five-Year Detail (in 000's)

Project Name	Project Type	Total Project Budget 08/31/2024	Budget Funding Changes	Total Proposed Project Budget	Life-to-date Expenditures 08/31/2025	Total Project Budget Balance at 9/1/2025
Basin Wide/Central Office						
BW-ES-Brazos Water Snake Study	Studies/ Assessments	\$ 874	\$ 1	\$ 875	\$ 809	\$ 66
BW-IT-Technical Security Upgrades	Technology	-	1,050	1,050	200	850
BW-TS- Risk Based Capital Planning and Management Support	Studies/ Assessments	1,996	(81)	1,915	1,410	505
Subtotal		\$ 2,870	\$ 970	\$ 3,840	\$ 2,419	\$ 1,421
Central Basin						
CB-WH-Lake Whitney Reallocation Study	Studies/ Assessments	1,723	394	2,117	1,617	500
Subtotal		\$ 1,723	\$ 394	\$ 2,117	\$ 1,617	\$ 500
Upper Basin						
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	Studies/ Assessments	\$ 2,900	\$ 350	\$ 3,250	\$ 500	\$ 2,750
UB-LG-Embankment Stability Analysis and Assessment	Studies/ Assessments	500	210	710	51	659
UB-LG- Tainter Gate Evaluation	Infrastructure Maintenance	750	-	2,163	1,413	750
UB-PK-Bay 9 Transition Beam Leak Remediation	Infrastructure Maintenance	876	-	1,439	168	1,271
UB-PK-COC Recoating and Repairs	Infrastructure Maintenance	1,252	-	2,501	63	2,438
UB-PK-Elevators Replacement	Infrastructure Maintenance	1,100	(50)	1,050	350	700
Subtotal		\$ 7,378	\$ 510	\$ 11,113	\$ 2,545	\$ 8,568
Total Operating Projects		\$ 11,971	\$ 1,874	\$ 17,070	\$ 6,581	\$ 10,489

Operating Projects with Activity in FY 2026
Five-Year Detail (in 000's)

Project Name	Proposed FY 26 Total	Proposed FY 27 Total	Proposed FY 28 Total	Proposed FY 29 Total	Proposed FY 30 Total	FY 31 & Beyond
Basin Wide/Central Office						
BW-ES-Brazos Water Snake Study	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -
BW-IT-Technical Security Upgrades	850	-	-	-	-	-
BW-TS- Risk Based Capital Planning and Management Support	505	-	-	-	-	-
Subtotal	\$ 1,421	\$ -	\$ -	\$ -	\$ -	\$ -
Central Basin						
CB-WH-Lake Whitney Reallocation Study	500	-	-	-	-	-
Subtotal	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -
Upper Basin						
UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom	\$ 1,250	\$ 1,250	\$ -	\$ -	\$ -	250
UB-LG-Embankment Stability Analysis and Assessment	159	500	-	-	-	-
UB-LG- Tainter Gate Evaluation	700	50	-	-	-	-
UB-PK-Bay 9 Transition Beam Leak Remediation	535	536	200	-	-	-
UB-PK-COC Recoating and Repairs	750	1,688	-	-	-	-
UB-PK-Elevators Replacement	400	-	-	-	-	300
Subtotal	\$ 3,794	\$ 4,024	\$ 200	\$ -	\$ -	\$ 550
Total Operating Projects	\$ 5,715	\$ 4,024	\$ 200	\$ -	\$ -	\$ 550



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Impact on Future Operating Budgets

As part of the long-term financial planning process of the Brazos River Authority (BRA), the annual financial impacts on the operating budget that are created with the completion or acquisition of each new project are taken into consideration. The evaluation process for each project includes capturing information about expanded facility capacity, additional revenues that may be generated, additional operating costs and staffing levels, additional debt service payments, or operational savings and efficiencies.

	FY 2026	FY 2027	FY 2028 (in 000's)	FY 2029	FY 2030
Revenues					
None identified	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenses					
Enterprise Financial Software	Negative expenses represent anticipated savings on annual license and maintenance costs	(183)	(197)	(212)	(220)
Risk Based Capital Planning and Management Support	Annual Maintenance Costs for new software	-	74	77	81
Total Expenses		\$ (183)	\$ (123)	\$ (135)	\$ (139)
Net Financial Demand		\$ (183)	\$ (123)	\$ (135)	\$ (139)
		\$ 85	\$ 85	\$ 85	\$ 85



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**FY 2026
OPERATING PROJECTS
DETAIL SHEETS**

BW-ES-Brazos Water Snake Study

Description: The Brazos water snake is found only in the Brazos Basin and is identified by the Texas Parks and Wildlife Department as a threatened species. Little is known about the snake's population or distribution in the basin. With continuing water development needs in Texas and sparse knowledge of Brazos water snake population and needs, perceived impacts on the Brazos water snake may serve as a focal point for state and federal resource agencies into the future. Within the context of that concern, this study will attempt to fill these knowledge gaps.

Primary Location: Basin Wide
Secondary Location: Environmental Services
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: III-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	619	190	190	66	-	-	-	-	-	875
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	619	190	190	66	-	-	-	-	-	875
Sources of BRA Funding:										
Current Revenues	619	190	190	66	-	-	-	-	-	875
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):		
	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	66	875
Total	\$ 66	\$ 875

Operating Impacts (000):					
	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Electronic tagging of a Brazos water snake

Project Schedule:	
FY 24	Field Data Collection and Data Analysis
FY 25	Field Data Collection and Data Analysis and Reporting
FY 26	Field Data Collection and Data Analysis and Reporting

Notes:
 Project contracted in 3 phases with notice to proceed required from BRA to start each phase. Phase1 - \$250k | Phase2 - \$225k | Phase3 - \$175k

BW-IT-Technical Security Upgrades

Description: The Technical Security Upgrade Project provides funding to upgrade the security posture of Brazos River Authority owned facilities. The security upgrades include access control card readers, motion detection sensors, and intrusion detection on certain doors and in selected buildings across the basin.

Primary Location: Basin Wide
Secondary Location: Central Office
Project Type: Technology

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: IV-c
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	210	200	850	-	-	-	-	-	1,050
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	210	200	850	-	-	-	-	-	1,050
Sources of BRA Funding:										
Current Revenues	-	210	200	850	-	-	-	-	-	1,050
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):	Operating Impacts (000):				
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	FY 26		Project Total		FY					
					26	27	28	29	30	
BRA Staff Time	\$ -	-	\$ -	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-	-
Design/Engineering	-	-	-	-	-	-	-	-	-	-
Equipment	850	-	1,050	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Surveying	-	-	-	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-	-	-	-
Total	\$ 850	-	\$ 1,050	Revenues	-	-	-	-	-	-
				Expenses	-	-	-	-	-	-
Explanation:										

Project Schedule:

FY 25	Start purchasing updated card readers and motion detection sensors to install.
FY 26	Complete purchase and installation of updated security equipment across the basin.

Notes:



Pictured above: A badge reader system to be installed/updated at BRA facilities.

BW-PD-Risk Based Capital Planning and Management Support

Description: Develop and update the condition assessment information for all assets at all facilities included in capital planning and management decisions for the Brazos River Authority. This project will include developing an Asset Management Program (AMP) and a Long Range Capital Improvement Plan (LR/CIP).

Primary Location: Basin Wide
Secondary Location: Project Delivery Division
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: IV-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	714	700	696	505	-	-	-	-	-	1,915
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	714	700	696	505	-	-	-	-	-	1,915
Sources of BRA Funding:										
Current Revenues	714	700	696	505	-	-	-	-	-	1,915
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):		
	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	388	1,798
Equipment	117	117
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 505	\$ 1,915

Operating Impacts (000):					
	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	74	77	81	85

Explanation: Anticipated reoccurring expenses include software license renewals and software updates.

Project Schedule:	
FY22-24	Gap assessment & implemented pilot programs at EWC & PK
FY25	Finalize pilot programs & procure & implement software
FY26	Go live w/software and implement AMP at BRA facilities & develop Long Range Planning/CIP
FY27-30	Annual license fees (in IT Budget)

Notes:
 1. Equipment funds are for software license (\$70K) and \$47K For 26 iPads.



Pictured above: BRA Central Office Facilities

CB-WH-Lake Whitney Reallocation Study

Description: This project seeks to examine the feasibility of increasing water supply at Lake Whitney via reallocating flood, conservation, and/or power-head pool storage. If the detailed feasibility study indicates the viability of the project, implementation could begin as early as FY26. The USACE (U.S. Army Corps of Engineers) will perform the Feasibility Study, and the Brazos River Authority will serve as the non-Federal sponsor. The Project began with the signing of a FCSA (Feasibility Cost Sharing Agreement) and work is underway.

Primary Location: Central Basin
Secondary Location: Lake Whitney
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: I - a
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	840	780	777	500	-	-	-	-	-	2,117
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	840	780	777	500	-	-	-	-	-	2,117
Sources of BRA Funding:										
Current Revenues	840	780	777	500	-	-	-	-	-	2,117
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):					
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30	
BRA Staff Time	\$ -	\$ -	Revenues	-	-	-	-	-
Construction	-	-	Expenses	-	-	-	-	-
Contingency	-	-	<p>Explanation: If reallocation is successful, BRA will have a higher O&M expense for the additional storage with the USACE.</p> 					
Design/Engineering	-	-						
Equipment	-	-						
Infrastructure Acquisition	-	-						
Land Easement/Acquisition	-	-						
Legal	-	-						
Other	500	2,117						
Surveying	-	-						
Testing/Environmental	-	-						
Total	\$ 500	\$ 2,117						

Project Schedule:	
FY 14-15	Initial Appraisal Report completed by USACE
FY 23	USACE study authorization and contracting
FY 23-26	Feasibility Study
FY 26-30	Water right permitting and BRA-USACE contract negotiation
Notes:	
There is a separate project for implementation associated with possible Lake Whitney reallocation.	

Pictured above: Lake Whitney Dam

UB-ES-Comprehensive Water Quality Modeling Tool for Possum Kingdom

Description: Project will develop a custom, comprehensive watershed and reservoir water quality model to evaluate localized and cumulative impacts of point source discharges from both water and wastewater treatment facilities in the Possum Kingdom watershed. The goal of this model is to develop a science-based tool that Brazos River Authority can utilize to evaluate current and future discharges that have the potential to impact reservoir water quality. This project will also include a stakeholder outreach process and result in recommendations for future actions to protect water quality.

Primary Location: Upper Basin
Secondary Location: Environmental Services
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: III-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	765	500	1,250	1,250	-	-	-	250	3,250
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	765	500	1,250	1,250	-	-	-	250	3,250
Sources of BRA Funding:										
Current Revenues	-	765	500	1,250	1,250	-	-	-	250	3,250
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	-	-
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	1,250	3,250
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 1,250	\$ 3,250

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Hell's Gate at Possum Kingdom Lake

Project Schedule:

FY 2025	Execute Contract, Data Compliance, Begin Field Studies
FY 2026	Complete field data collection efforts, begin model development
FY 2027	Complete model, train BRA staff in use and maintenance of model.

Notes:

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UB-LG-Embankment Stability Analysis and Assessment

Description: Per the DeCordova Bend Dam 2020 5-Year Engineering Inspection Report, it was recommended that consideration should be given to setting new piezometer threshold values, which are tied to the stability of the North and South embankments at DeCordova Bend Dam. In an effort to ensure the embankments will achieve an additional 50-year service life, an embankment assessment and stability analysis will be completed to verify whether any improvements or modifications are necessary.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Studies/Assessments

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	250	51	159	500	-	-	-	-	710
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	250	51	159	500	-	-	-	-	710
Sources of BRA Funding:										
Current Revenues	-	250	51	159	500	-	-	-	-	710
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):	Operating Impacts (000):				
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	FY 26		FY 26 - FY 30				
	Project Total	Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ -	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Design/Engineering	159	710	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 159	\$ 710	-	-	-	-	-

Explanation:



Pictured above: Lake Granbury South Embankment

Project Schedule:

FY24/FY25	Advertise RFP/Select engineering consultant to conduct embankment stability analysis
FY25/FY26	Conduct embankment stability analysis Tasks 1-3
FY26	Negotiate Contract
FY 27	Phase 2 Assessment

Notes:

UB-LG-Tainter Gate Evaluation

Description: The Tainter Gates at DeCordova Bend Dam were installed in 1969 during the construction of the dam and have been in service for over 50 years. This project will execute a comprehensive evaluation of all Tainter Gates, hoists, and appurtenances seeking recommendations to extend their service life. The project will also assess options to increase the freeboard of each gate to prevent wind and wave action from depositing water onto downstream gate components causing corrosion and will assess options to construct maintenance access platforms around gate equipment.

Primary Location: Upper Basin
Secondary Location: Lake Granbury
Project Type: Infrastructure Maintenance

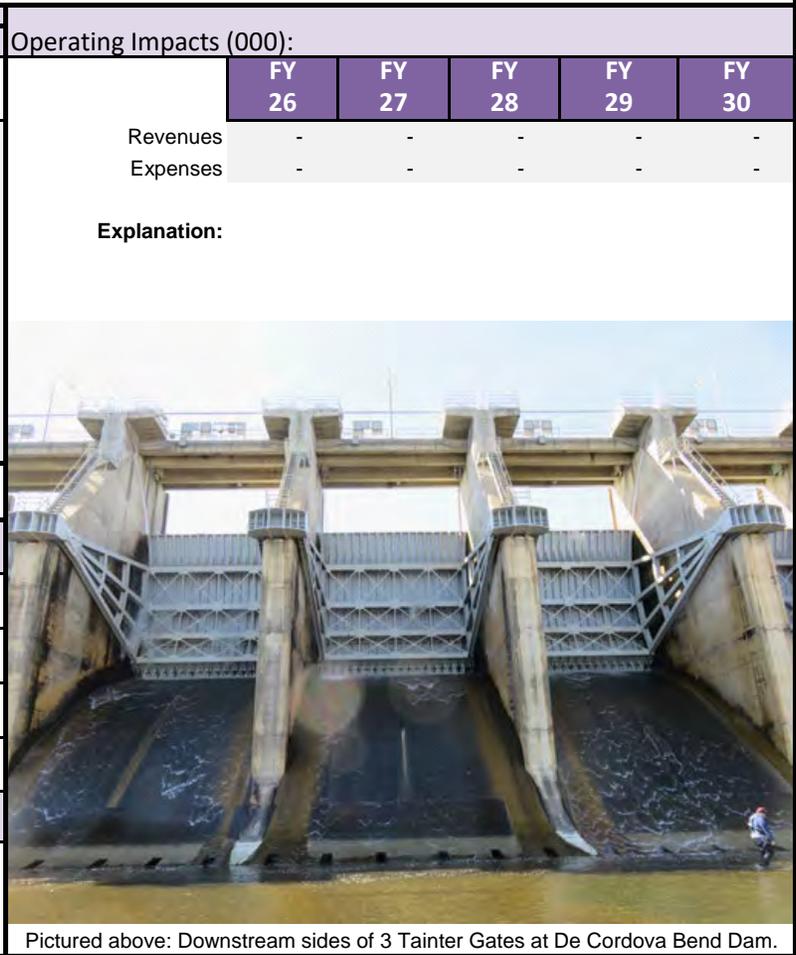
Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	25 Budget	25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	1,553	1,413	700	50	-	-	-	-	2,163
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	1,553	1,413	700	50	-	-	-	-	2,163
Sources of BRA Funding:										
Current Revenues	-	1,553	1,413	700	50	-	-	-	-	2,163
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ -	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Design/Engineering	700	2,163	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 700	\$ 2,163	-	-	-	-	-

Project Schedule:	
FY 23	Develop RFP, begin process to select consultant
FY 25-27	Conduct Study. (Future project phases TBD)

Notes:



UB-PK-Bay 9 Transition Beam Leak Remediation

Description: During the stabilization of Morris Sheppard Dam, a leak was discovered inside the dam. After investigation, it was theorized that the upstream transition beam was cracked, which consequently was the primary source of the leak. Since the actual source of the leak was not located/remediated during this time, the flow was re-routed and monitored via the Bay 9 Weir Box. In accordance with a recent Engineering Inspection Report, an investigation should be completed to confirm the source of the leak into Bay 9 followed by the development of remediation options. This is not a dam safety issue.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):										
	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	564	168	535	536	200	-	-	-	1,439
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	564	168	535	536	200	-	-	-	1,439
Sources of BRA Funding:										
Current Revenues	-	564	168	535	536	200	-	-	-	1,439
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):			Operating Impacts (000):				
	FY 26	Project Total	FY 26	FY 27	FY 28	FY 29	FY 30
BRA Staff Time	\$ -	\$ 22	-	-	-	-	-
Construction	-	200	-	-	-	-	-
Contingency	-	146	-	-	-	-	-
Design/Engineering	-	571	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Infrastructure Acquisition	-	-	-	-	-	-	-
Land Easement/Acquisition	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-
Other	535	500	-	-	-	-	-
Surveying	-	-	-	-	-	-	-
Testing/Environmental	-	-	-	-	-	-	-
Total	\$ 535	\$ 1,439	-	-	-	-	-

Explanation:



Pictured above: Inside dam within upstream Bay 9 area exposed to leak.

Project Schedule:	
FY25/26	Study phase
FY27/FY28	Design/Construction

Notes:
 The study phase budget is based on Walter P. Moore's estimate. This project is assumed to be 70% of the overall contract cost for Bay 9 projects. Bay 9 Weir box makes up the remaining 30%.

UB-PK-COC Recoating and Repairs

Description: During a routine inspection of the Controlled Outlet Conduit (COC), the interior coating damage was noted due to normal operation. This project will recoat the interior of the COC. In addition, this project will evaluate an anomaly with the 72-inch ring jet valve.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II-b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	286	63	750	1,688	-	-	-	-	2,501
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	286	63	750	1,688	-	-	-	-	2,501
Sources of BRA Funding:										
Current Revenues	-	286	63	750	1,688	-	-	-	-	2,501
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

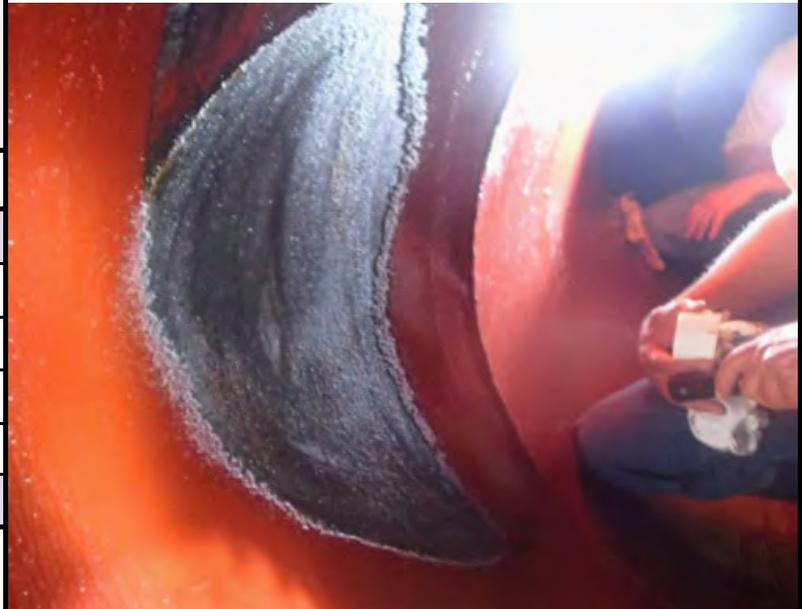
Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	500	2,001
Contingency	-	-
Design/Engineering	250	500
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 750	\$ 2,501

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Coating eroded from pipe wall

Project Schedule:

FY 25	Contract Development/Begin Assessment-Design
FY26	Assessment-Design/Begin Construction
FY 27	Complete Construction

Notes:

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UB-PK-Elevators Replacement

Description: The elevators at Morris Sheppard Dam use antiquated technology for which it is becoming more difficult to find replacement parts. The project objectives will be to design and rebuild both elevators in order to minimize downtime in FY 32.

Primary Location: Upper Basin
Secondary Location: Possum Kingdom
Project Type: Infrastructure Maintenance

Outside Funding Source: n/a
BRA Funding Source: Current Revenues
Strategic Plan Reference: II -b
Capital(CIP) or Operating(OP): OP

Financial Plan (in thousands of dollars):

	Prior Years Actual	FY 25 Budget	FY 25 Projected Actual	FY 26	FY 27	FY 28	FY 29	FY 30	Future Years	Project Total
Total Expenditures	-	590	350	400	-	-	-	-	300	1,050
Outside Funding	-	-	-	-	-	-	-	-	-	-
BRA Funding	-	590	350	400	-	-	-	-	300	1,050
Sources of BRA Funding:										
Current Revenues	-	590	350	400	-	-	-	-	300	1,050
Reserves	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-

Estimated Project Costs (000):

	FY 26	Project Total
BRA Staff Time	\$ -	\$ -
Construction	400	1,050
Contingency	-	-
Design/Engineering	-	-
Equipment	-	-
Infrastructure Acquisition	-	-
Land Easement/Acquisition	-	-
Legal	-	-
Other	-	-
Surveying	-	-
Testing/Environmental	-	-
Total	\$ 400	\$ 1,050

Operating Impacts (000):

	FY 26	FY 27	FY 28	FY 29	FY 30
Revenues	-	-	-	-	-
Expenses	-	-	-	-	-

Explanation:



Pictured above: Elevators/stairwells at MSD

Project Schedule:

FY 25	Replace Cliff and Pier 8 elevators
FY 32	Money for possible rehabilitation.

Notes:

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DEBT SERVICE



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Debt

The Brazos River Authority (BRA) has a plan of Capital Improvement Projects to help fulfill our mission to develop, manage and protect the water resources of the Brazos River Basin. Whenever possible, the BRA funds Capital Improvement Projects from reserve balances. The BRA's Long Range Financial Plan looks at existing debt, planned projects, coverage requirements and required reserve balances to forecast when the BRA might need to issue debt to fund a project.

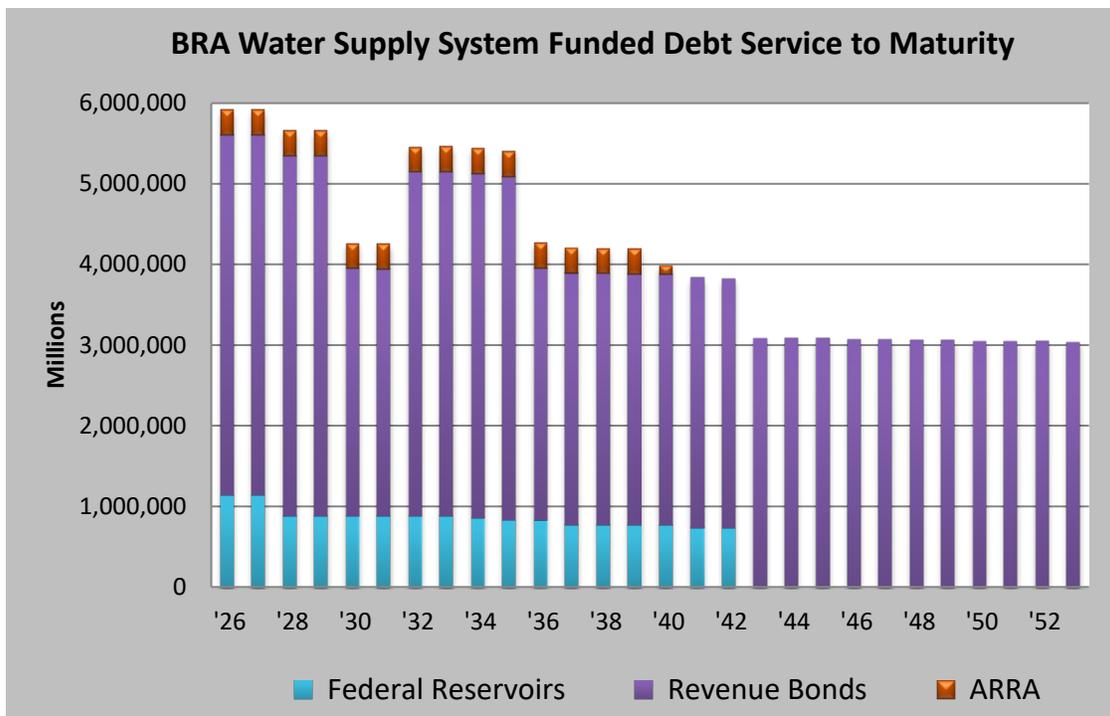
The BRA's current bond rating is AA/Stable from Standard & Poors.

When it is determined that a particular project will need to be debt funded, the BRA looks at multiple funding options, including the Texas Water Development Board, to find the most economical route to finance the project. All debt issuances must be approved by the Board of Directors.

Unlike municipalities, the BRA does not need to hold bond elections and does not have a Legal Debt Margin. None of BRA's debt is supported by taxes, it is all revenue debt supported by the sale of raw and treated water.

The Brazos River Authority Board of Directors has set a target bond coverage ratio of 1.3. This means that net revenue available to pay debt service that is subject to the coverage ratio should be 30% higher than the debt service payments. Not all of BRA's debt is subject to coverage. Certain financing from the Texas Water Development Board or through the U.S. Army Corps of Engineers is not included in the debt coverage calculation.

The BRA's existing debt is secured by the net operating revenues of the Water Supply System and cost reimbursable operations. The BRA has contracted with the Federal Government for conservation storage space in nine flood control and water supply lakes constructed by the U.S. Army Corps of Engineers in the Brazos River basin. The BRA has also contracted to repay reconstruction, rehabilitation, or replacement (RR&R) funded by the American Recovery Re-Investment Act (ARRA).

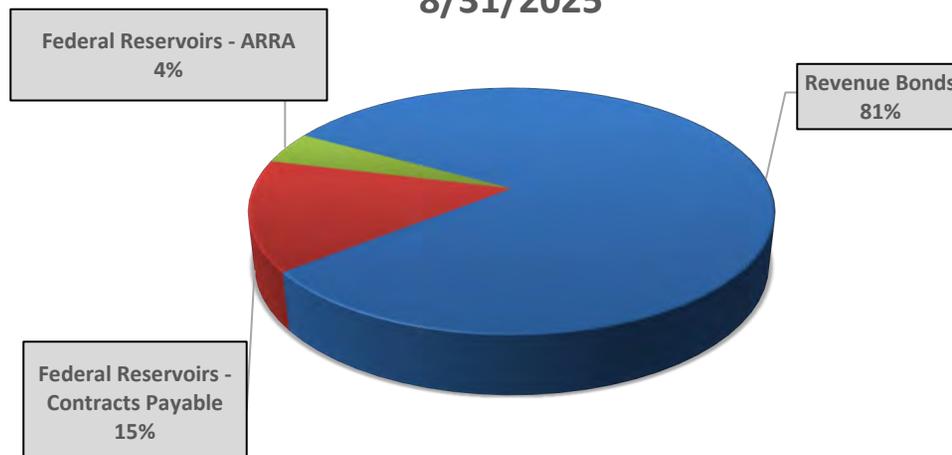


Outstanding Debt Summary

By Type as of August 31, 2025

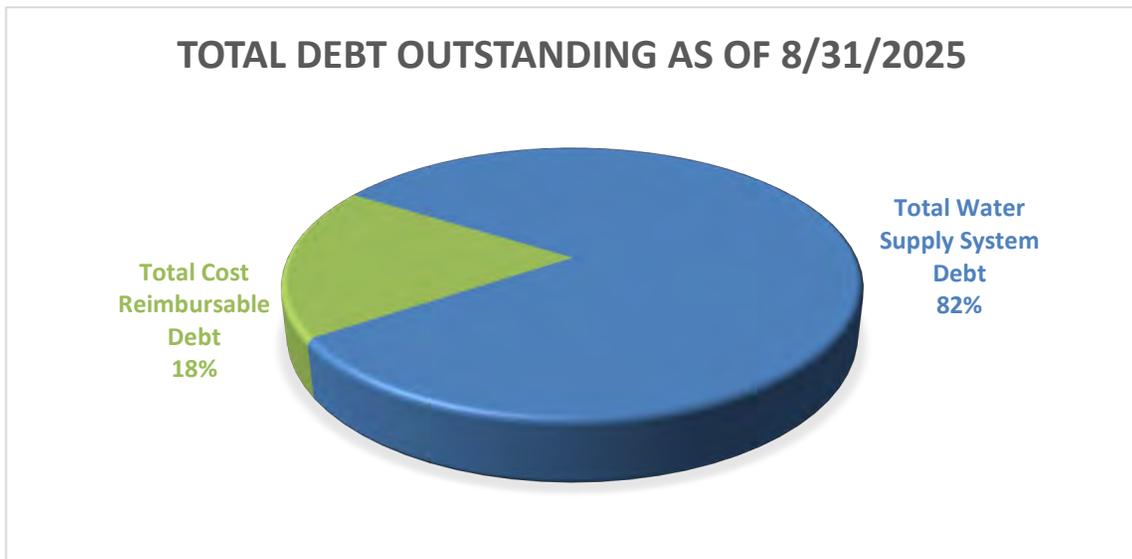
	<u>Debt Outstanding</u>	%	<u>FY 2026 Principal & Interest</u>
Water Supply System Debt:			
BRA Funded (Water Sales & Contracts)			
Revenue Bonds			
Water Supply System, Series 2009	5,310,000	7%	1,400,788
Water Supply System, Series 2015	9,770,000	13%	1,137,531
Water Supply System, Series 2023B	31,910,000	41%	1,934,322
Water Supply System, Series 2023C	16,365,000	21%	-
Federal Reservoirs - Contracts Payable			
Lake Somerville	485,562	1%	252,811
Lake Georgetown	3,116,992	4%	284,804
Lake Granger	7,730,069	10%	599,360
Federal Reservoirs - American Recovery and Re-investment Act (ARRA)			
Lake Belton	3,292,130	4%	310,947
Total Water Supply System Debt	\$ 77,979,753	100%	\$ 5,920,564

**Water Supply System Debt Outstanding As of
8/31/2025**



Outstanding Debt Summary (Continued)
By Type as of August 31, 2025

	<u>Debt Outstanding</u>	%	<u>FY 2026 Principal & Interest</u>
Cost Reimbursable Debt:			
Water Conveyance			
WCRRWL - Series 2019	9,045,000	52%	1,480,650
WCRRWL - Series 2020	8,450,000	48%	1,559,050
Total Cost Reimbursable Debt	\$ 17,495,000	100%	\$ 3,039,700
Total Debt Outstanding	95,474,753	100%	8,960,264





Brazos River Authority

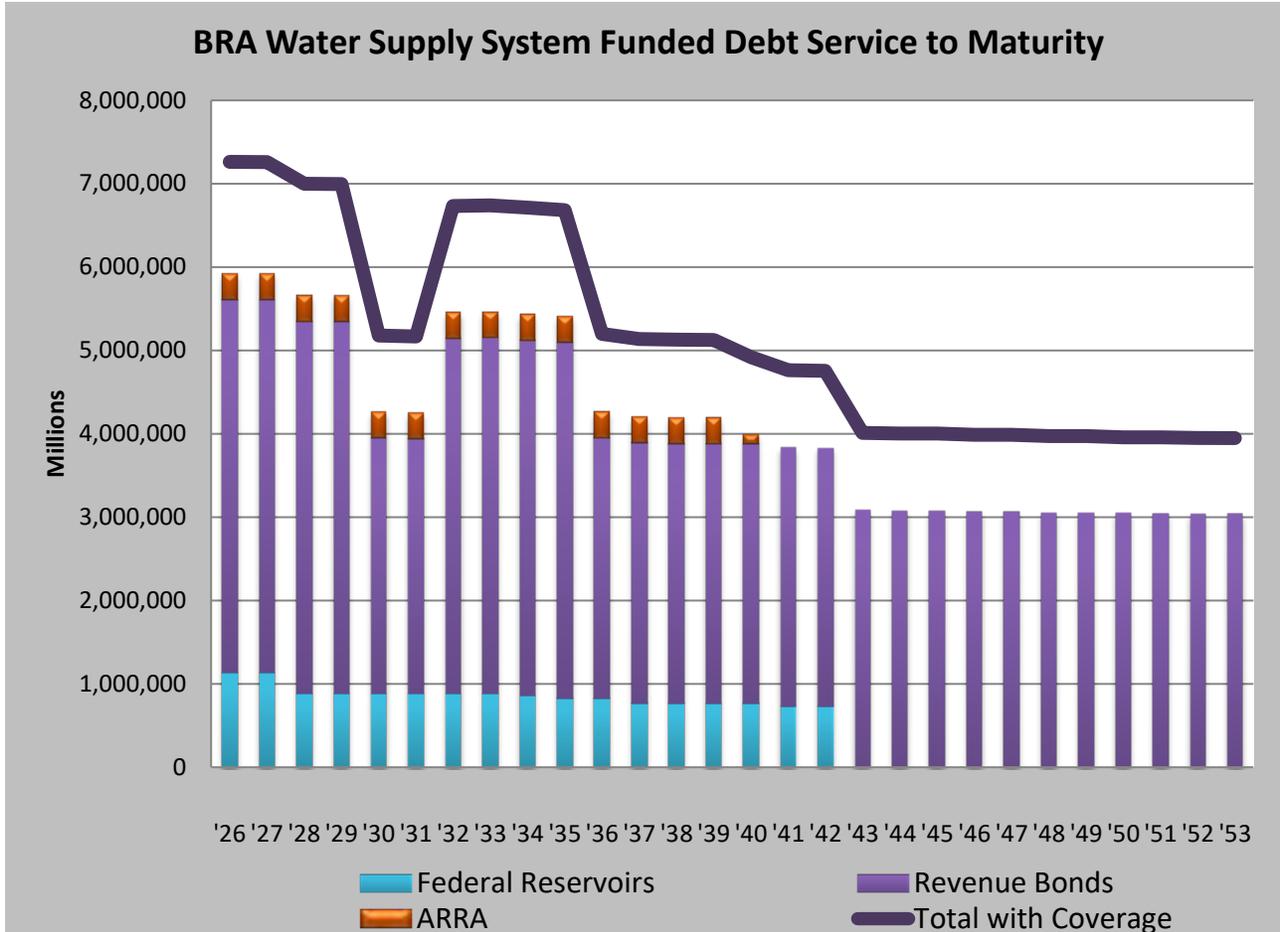
Detail of Outstanding Debt Obligations as of Fiscal Year End 8/31/25

Series name	Issue Date	Type	Purpose	Original Principal Amount	Coupon Interest rate
Water Supply System 2009 TWDB	2009	Texas Water Development Board State Participation Bond	Construction of Lake Granger intake	22,000,000	0.174% to 2.815%
Water Supply System 2015	2015	Revenue Bond	Refund Series 2006	16,860,000	0.32% to 3.29%
Water Supply System 2023B	2023	Revenue Bond	Refund Taxable New Series 2023A	33,225,000	3.02 to 4.27%
Water Supply System 2023C	2023	Revenue Bond	Refund Taxable New Series 2023A	16,365,000	3.66 to 4.96%
Lake Somerville	1974	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	7,383,391	2.74%
Lake Georgetown	1982	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	7,130,366	3.25%
Lake Granger	1992	U.S. Army Corps of Engineers Contract Payable	Water Supply Storage	15,178,384	3.26%
Lake Belton ARRA	2011	U.S. Army Corps of Engineers Contract Payable	Repairs/improvements at Lake Belton	5,439,122	4.25%
WCRRWL - Series 2019	2019	Contract Revenue & Refunding Bonds	Refund Series 1999 TWDB State Participation Loan for construction of WCRRWL	14,095,000	3.00% to 5.00%
WCRRWL Series 2020	2020	Contract Revenue Refunding & Improvement Bonds	Refund Series 2011 and add Copper Ion Generator	13,375,000	3.00%
Total				\$ 151,051,263	

The Brazos River Authority does not levy taxes. None of the BRA's debt is supported by ad valorem taxes.

Maturity Date	Balance at 8/31/2025			FY 2026 Payments		
	Principal	Interest	Total	Principal	Interest	Total
2/15/29	5,310,000	294,315	5,604,315	1,275,000	125,788	1,400,788
2/15/35	9,770,000	1,582,963	11,352,963	855,000	282,531	1,137,531
2/15/53	31,910,000	21,340,771	53,250,771	705,000	1,229,322	1,934,322
2/15/53	16,365,000	9,878,725	26,243,725	-	-	-
1/1/27	485,562	20,061	505,623	239,497	13,314	252,811
3/3/42	3,116,992	852,855	3,969,847	183,408	101,396	284,804
1/21/42	7,730,069	2,457,430	10,187,499	347,669	251,691	599,360
9/4/43	3,292,130	1,175,221	4,467,351	171,031	139,916	310,947
9/1/32	9,045,000	1,105,275	10,150,275	1,140,000	308,450	1,448,450
9/1/30	8,450,000	774,925	9,224,925	1,315,000	227,200	1,542,200
	\$ 95,474,753	\$ 39,482,541	\$ 134,957,294	\$ 6,231,606	\$ 2,679,607	\$ 8,911,213

Coverage & Proposed Debt



The graph above shows the debt service to maturity for BRA's existing debt. It also shows the coverage requirements for the debt service.

Proposed Debt

The BRA anticipates issuing debt in FY 2026.

Note: The BRA expects Total Debt Outstanding to be \$122,243,146 at August 31, 2026, which includes principal reduction of \$6,231,606 in FY 2026.

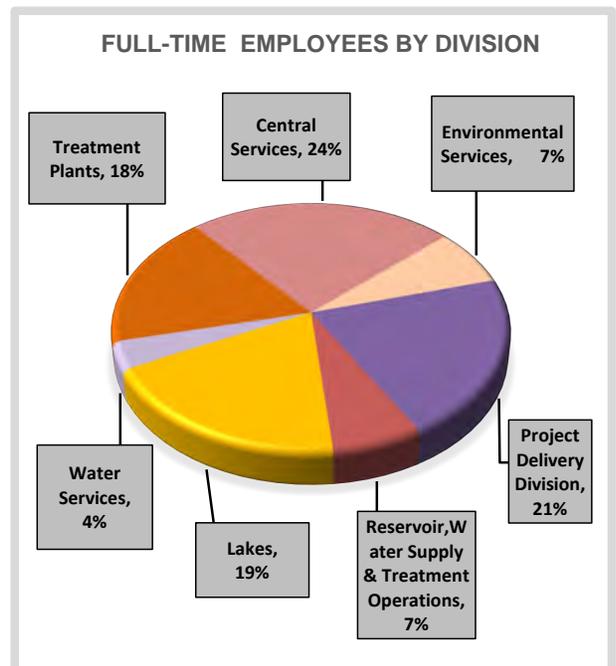
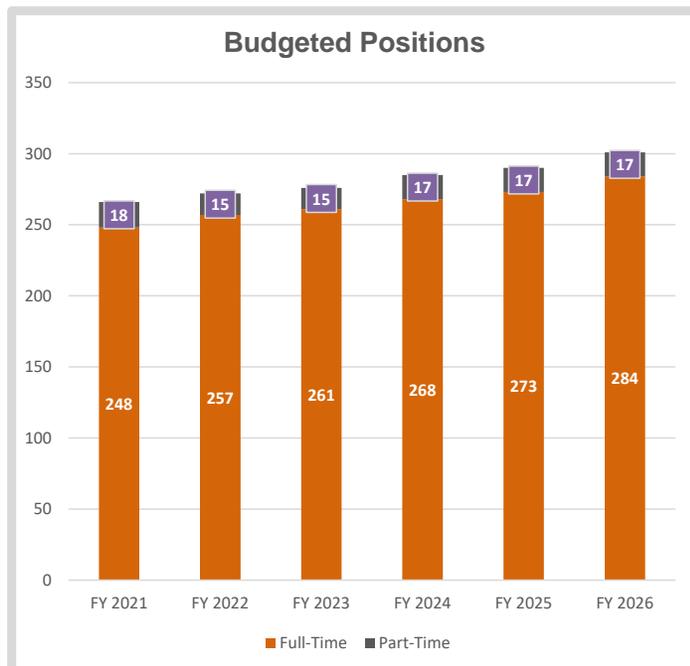
PERSONNEL AND STAFFING



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Changes in Budgeted Positions FY 2026

Department	Title	Full Time	Part-time / Temporary
Authorized Positions at 9/1/2024		273	17
Changes during FY 2025 (Reorganization)			
Project Delivery Division	Senior Construction Manager	1	
Reservoir, Water Supply & Treatment Operations	Regional Lake Operations Manager	1	
Special Projects & Strategic Initiatives	Business Process Analyst	1	
Environmental Services	Business Continuity	1	
Total Changes during FY 2025		4	
FY 2026 Additions			
Possum Kingdom RSMU	Lead Concrete Worker	1	
Treatment Operations	Water Treatment & Conveyance Superintendent	1	
Construction Services	Facilities Technician Lead	1	
Information Technology	Cybersecurity Analyst	1	
Special Projects & Strategic Initiatives	Project Development Analyst	1	
Temple Lift Stations	Lift Station Maintenance Foreman	1	
Sandy Creek WTP	Plant Maintenance Technician	1	
Total FY 2026 Additions		7	
Authorized Positions at 9/1/2025		284	17



BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026

POSITION TITLES	FY 2024	FY 2025	FY 2026
CENTRAL SERVICES			
General Administration			
General Manager/CEO	1	1	1
Deputy General Manager	-	1	1
Senior Administrative Assistant (Formerly Executive Services Administrative Assistant)	1	1	1
Executive Services Coordinator	1	1	1
Records Management Officer (Formerly Records Administrator, Transferred from Public Information Office)	-	-	1
Total General Administration	3	4	5
Legal Services			
General Counsel	1	1	1
Senior Staff Counsel	1	1	1
Staff Counsel Level II (Formerly Staff Counsel)	1	1	1
Staff Counsel Level II (Formerly Staff Counsel)	1	1	1
Staff Counsel Level I (Formerly Junior Staff Counsel)	1	1	1
Legal Assistant (Formerly Paralegal)	1	1	1
Contracts Administrator	1	1	1
Property and Land Administrator (Transferred from Project Management)	-	-	1
Land Acquisition Specialist (Formerly Property and Land Coordinator, Transferred from Project Management)	-	-	1
Legal Intern - Seasonal	1	1	1
Total Legal Services	8	8	10
Human Resources			
Chief Human Resources Officer (Formerly Human Resources Manager)	1	1	1
Human Resources Recruiting Specialist (Formerly Human Resources Assistant)	1	1	1
Human Resources Benefits Administrator	1	1	1
Human Resources Generalist (Formerly Human Resources Coordinator)	1	1	1
Human Resources Payroll Specialist	1	1	1
Human Resources Training & Development Coordinator	1	1	1
Human Resources Safety Programs Coordinator	1	1	1
Human Resources Safety Trainer	1	1	1
Receptionist	1	1	1
Total Human Resources	9	9	9
Information Technology Services			
Chief Technology Officer	1	1	1
Cybersecurity Manager (Formerly Cybersecurity Specialist)	1	1	1
Project Development Analyst	1	1	1
IT Infrastructure Manager (Formerly Network & Cloud Engineer)	1	1	1
Network & Systems Administrator	1	1	1
Software and Project Administrator (Formerly Programming & Software Supervisor)	1	1	1
Lead Programmer/Web Developer	1	1	1
Application Development Manager	1	1	1
Programmer/Web Developer	1	1	1
IT Support Administrator	1	1	1
Lead IT Technician	1	1	1
IT Inventory & Support Technician (Formerly IT Technician)	1	1	1
Software Administrator	1	1	1
GIS Coordinator	1	1	1
IT Coordinator	1	1	1
Cybersecurity Analyst (New Position)	-	-	1
Security Specialist (Formerly Security Manager, Transferred from Office of Security)	-	-	1
IT Infrastructure Technician (Formerly Facilities Protection Technician, Transferred from Office of Security)	-	-	1
IT Intern - Seasonal	1	1	1
Total Information Technology Services	16	16	19
Public Information (Formerly Government & Customer Relations)			
Legislative & Governmental Affairs Manager (Transferred to Legislative Government Affairs)	1	1	-
Public Information Officer	1	1	1
Assistant Public Information Officer	1	1	1
Public Information Coordinator	1	1	1
Records Management Officer (Formerly Records Administrator, Transferred to General Administration)	1	1	-
Legislative & Governmental Affairs Coordinator (Transferred to Legislative Government Affairs)	1	1	-
Social Media Specialist (Formerly Social Media Coordinator)	1	1	1
Senior Administrative Assistant (Transferred from Office of Security)	-	-	1
Total Public Information	7	7	5
Legislative Government Affairs (New Department Added During Reorganization)			
Legislative & Governmental Affairs Manager (Transferred from Public Information)	-	-	1
Legislative & Governmental Affairs Coordinator (Transferred from Public Information)	-	-	1
Total Legislative Government Affairs	-	-	2

BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026

POSITION TITLES	FY 2024	FY 2025	FY 2026
Finance and Administration			
Chief Financial Officer	1	1	1
Senior Administrative Assistant	1	1	1
Cash & Debt Manager	1	1	1
Financial Assistant	1	1	1
Controller	1	1	1
Budget Manager (Formerly Budget Specialist)	1	1	1
Budget Analyst	1	1	1
Senior Accountant	1	1	1
Accountant	1	1	1
Accounts Receivable and Billing Coordinator	1	1	1
Accounting Clerk	1	1	1
Accounting Supervisor	1	1	1
Purchasing Card Administrator	1	1	1
Accounts Payable Clerk	1	1	1
Purchasing Manager	1	1	1
Purchasing Agent	1	1	1
Purchasing Agent	1	1	1
Total Finance and Administration	17	17	17
AUTHORIZED POSITIONS FOR CENTRAL SERVICES			
	60	61	67
SPECIAL PROJECTS & STRATEGIC INITIATIVES			
Chief Strategic Officer (Formerly Special Projects & Strategic Initiatives Manager)	1	1	1
Business Process Analyst (Reorganization, New Position)	-	-	1
Program Manager	1	1	1
Project Development Analyst (Transferred to Project Management FY 25)	1	1	-
Project Development Analyst (New Position)	-	-	1
AUTHORIZED POSITIONS FOR SPECIAL PROJECTS & STRATEGIC INITIATIVES			
	3	3	4
WATER SERVICES			
Water Services Manager	1	1	1
Senior Water Resources Engineer	1	1	1
Lead Hydrologist (Formerly Senior Hydrologist)	1	1	1
Senior Water Resources Planner	1	1	1
Water Resources Planner	1	1	1
Water Resources Regional Planner (Formerly Regional Planner)	1	1	1
Hydrologist	1	1	1
Water Accounting Specialist	1	1	1
Water Accounting Specialist	1	1	1
Customer Relations Business Manager (Formerly Regional Govt. & Customer Relations Mgr., Transferred from Res. WS & Trmt Ops)	-	-	1
Water Services Intern - Seasonal	1	1	1
AUTHORIZED POSITIONS FOR WATER SERVICES			
	10	10	11
ENVIRONMENTAL SERVICES			
Chief Environmental Officer (Formerly Environmental & Compliance Manager)	1	1	1
Quality Assurance Officer	1	1	1
Deputy Quality Assurance Officer	1	1	1
Environmental Services Coordinator	1	1	1
Environmental Programs Manager	1	1	1
Environmental Programs Coordinator	1	1	1
Regulatory Compliance & Permitting Coordinator	1	1	1
Field Operations Manager	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist III	1	1	1
Aquatic Scientist II	1	1	1
Aquatic Scientist II	-	1	1
Aquatic Scientist I	1	1	1
Aquatic Scientist I	1	1	1
Emergency Manager	1	1	1
Emergency Management Specialist (Formerly Emergency Management Coordinator)	1	1	1
Lab Manager	1	1	1
Lab Analyst III	1	1	1
Lab Analyst II (Formerly Lab Analyst III)	1	1	1
Business Continuity (Reorganization, New Position)	-	-	1
AUTHORIZED POSITIONS FOR ENVIROMENTAL SERVICES			
	19	20	21

**BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026**

POSITION TITLES	FY 2024	FY 2025	FY 2026
OFFICE OF SECURITY			
Security Specialist (Formerly Security Manager, Transferred to Information Technology)	1	1	-
IT Infrastructure Technician (Formerly Facilities Protection Technician, Transferred to Information Technology)	1	1	-
Senior Administrative Assistant (Transferred to Public Information)	1	1	-
AUTHORIZED POSITIONS FOR OFFICE OF SECURITY	3	3	-
PROJECT DELIVERY DIVISION			
Project Delivery Division Management (Formerly Upper Basin Management)			
Chief Projects Officer (Formerly Regional Manager, Upper Basin)	1	1	1
Senior Administrative Assistant	1	1	1
Program Manager (Formerly Regional Business & Project Development Manager, Transferred to Project Management)	1	1	-
Project Manager- Senior (Formerly Upper Basin Regional Govt. & Customer Relations Mgr., Transferred to Project Management)	1	1	-
Project Manager (Transferred to Project Management)	1	1	-
Chief Planning Officer (Formerly Technical Services Manager, Transferred from Project Management)	-	-	1
Senior Construction Manager (Reorganization, New Position)	-	-	1
Senior Administrative Assistant (Transferred from Project Management)	-	-	1
Total Project Delivery Division Management	5	5	5
Project Management (Formerly Technical Services Management)			
Chief Planning Officer (Formerly Technical Services Manager, Transferred to Project Delivery Division Management)	1	1	-
Senior Administrative Assistant (Transferred to Project Delivery Division Management)	1	1	-
Property & Land Administrator (Transferred to Legal Services)	1	1	-
Land Acquisition Specialist (Formerly Property and Land Coordinator, Transferred to Legal Services)	1	1	-
Capital Improvement Planning Manager (Formerly Capital Improvement Planning Administrator)	1	1	1
Project Management Office Manager	1	1	1
Project and Planning Analyst (Formerly Project Development Analyst)	1	1	1
Program Manager (Formerly Regional Business & Project Development Manager, Transferred from Project Delivery Division)	-	-	1
Program Manager (Formerly Regional Business & Project Development Mgr., Transferred from Reservoir, Water Supply & Trmt. Ops)	-	-	1
Project Manager- Senior (Formerly Upper Basin Regional Govt. & Customer Relations Mgr., Transferred from Project Delivery Division)	-	-	1
Senior Project Manager (Formerly Project Manager, Transferred from Reservoir, Water Supply & Treatment Operations)	-	-	1
Project Manager (Transferred from Project Delivery Division)	-	-	1
Project Manager (Formerly Regional Govt. & Customer Relations Mgr., Transferred from Reservoir, Water Supply & Treatment Ops)	-	-	1
Project Development Analyst (Transferred from Special Projects & Strategic Initiatives)	-	-	1
Total Project Management	7	7	10
Engineering			
Engineering Services Manager	1	1	1
Senior Project Engineer	1	1	1
Senior Project Engineer	1	1	1
Project Engineer	1	1	1
Project Engineer	1	1	1
Project Coordinator- Senior (Formerly Construction Services Manager, Transferred to Construction Services)	1	1	-
Project Coordinator (Transferred to Construction Services)	1	1	-
Project Coordinator (Transferred to Construction Services)	1	1	-
Electrical & Automated Controls Supervisor	1	1	1
Senior Automated Systems Technician	1	1	1
Senior Automated Systems Technician	1	1	1
Senior Controls Technician	1	1	1
Master Electrician	1	1	1
Master Electrician	1	1	1
Controls Technician	1	1	1
Facilities Technician (Transferred to Construction Services)	1	1	-
Engineering Intern - Seasonal	1	1	1
Engineering Intern - Seasonal	1	1	1
Total Engineering	18	18	14
Construction Services (New Department Added During Reorganization)			
Project Coordinator- Senior (Formerly Construction Services Manager, Transferred from Engineering)	-	-	1
Project Coordinator (Transferred from Engineering)	-	-	1
Project Coordinator (Transferred from Engineering)	-	-	1
Facilities Technician (Transferred from Engineering)	-	-	1
Facilities Technician Lead (New Position)	-	-	1
Total Construction Services	-	-	5
AUTHORIZED POSITIONS FOR PROJECT DELIVERY DIVISION	30	30	34

**BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026**

POSITION TITLES	FY 2024	FY 2025	FY 2026
RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS			
Reservoir, Water Supply & Treatment Operations Management (Formerly Central/Lower Basin Management)			
Chief Operations Officer (Formerly Regional Manager, Central/Lower Basin)	1	1	1
Senior Administrative Assistant	1	1	1
Program Manager (Formerly Regional Business & Project Development Mgr., Transferred to Project Management)	1	1	-
Senior Project Manager (Formerly Project Manager, Transferred to Project Management)	1	1	-
Customer Relations Business Manager (Formerly Regional Govt. & Customer Relations Mgr., Transferred to Water Services)	1	1	-
Project Manager (Formerly Regional Govt. & Customer Relations Mgr., Transferred to Project Management)	1	1	-
Regional Lake Operations Manager (Reorganization, New Position)	-	-	1
AUTHORIZED POSITIONS FOR RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS	6	6	3
LAKES			
Possum Kingdom Lake - Management			
Reservoir Manager	1	1	1
Assistant Reservoir Manager/ Project Manager (Formerly Project Manager/Program Coordinator)	1	1	1
Inspections Supervisor	1	1	1
Inspector	1	1	1
Inspector	1	1	1
Office Supervisor	1	1	1
Asset Management Application Administrator	1	1	1
Administrative Assistant	1	1	1
File Clerk	-	1	1
Reservoir Programs Coordinator	-	1	1
Reservoir Programs Coordinator	-	1	1
Total Possum Kingdom Lake Management	8	11	11
Possum Kingdom Lake - Solid Waste			
Senior Convenience Station Operator	1	1	1
Convenience Station Operator	1	1	1
Total Possum Kingdom Lake Solid Waste	2	2	2
Possum Kingdom Lake - Maintenance			
Maintenance Chief	1	1	1
Maintenance Foreman	1	1	1
Maintenance Foreman- Resident (Formerly Maintenance Foreman)	1	1	1
Lead Maintenance Worker	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker (Transferred to PK RSMU for Welder Position)	-	1	-
Heavy Equipment Mechanic (Formerly Mechanic)	1	1	1
Custodian	1	1	1
Maintenance Worker - Seasonal	1	1	1
Maintenance Worker - Seasonal	1	1	1
Maintenance Worker - Seasonal	1	1	1
Total Possum Kingdom Lake Maintenance	15	16	15
Possum Kingdom Lake - Lake Operations			
Reservoir Programs Coordinator (Transferred to PK Management in FY 25)	1	-	-
Reservoir Programs Coordinator (Transferred to PK Management in FY 25)	1	-	-
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Gatekeeper - Seasonal	1	1	1
Total Possum Kingdom Lake Operations	6	4	4

**BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026**

POSITION TITLES	FY 2024	FY 2025	FY 2026
Possum Kingdom Lake - Reservoir System Maintenance Unit- RSMU (Formerly Dam Operations)			
Maintenance Superintendent	1	1	1
Concrete Foreman (Formerly Concrete Maintenance Foreman)	1	1	1
Maintenance Foreman	1	1	1
Sandblaster Foreman (Formerly Sandblasting Foreman)	1	1	1
Lead Welder	1	1	1
Welder	1	1	1
Welder	1	1	1
Lead Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Concrete Worker/Finisher	1	1	1
Lead Welder/Crane Operator	1	1	1
Welder (Formerly Welder/Crane Operator)	1	1	1
Welder/Crane Operator (Transferred to PK Lake Maintenance in FY 25)	1	-	-
Lead Abrasive Blaster/Metallizer/Painter (Formerly Lead Sandblaster/Metallizer/Painter)	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Sandblaster/Metallizer/Painter	1	1	1
Heavy Equipment Mechanic	1	1	1
Welder (Formerly Welder/Crane Operator, Transferred from PK Lake Maintenance in FY 26)	-	-	1
Lead Concrete Worker (New Position)	-	-	1
Total Possum Kingdom RSMU	22	21	23
Lake Granbury			
Reservoir Manager	1	1	1
Lake Ranger - Sergeant	1	1	1
Lake Ranger	1	1	1
Lake Ranger	1	1	1
Lake Ranger	1	1	1
Project Manager/Program Coordinator	1	1	1
Inspections & Permitting Coordinator	1	1	1
Maintenance Superintendent (Formerly Maintenance Chief)	1	1	1
Maintenance Foreman	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Administrative Assistant	1	1	1
Senior Administrative Assistant	1	1	1
Maintenance Coordinator	1	1	1
Maintenance Foreman (Formerly Dam Maintenance Foreman)	-	1	1
Concrete Worker (Formerly Maintenance Worker)	-	1	1
Total Lake Granbury	19	21	21
Lake Limestone			
Regional Lake Operations Manager (Formerly Reservoir Manager)	1	1	1
Assistant Reservoir Manager / Program Coordinator	1	1	1
Senior Administrative Assistant	1	1	1
Inspector	1	1	1
Lake Ranger	1	1	1
Lake Ranger Sergeant- Resident	1	1	1
Lake Ranger (Formerly Lake Ranger - Resident)	1	1	1
Maintenance Chief (Formerly Maintenance Foreman)	1	1	1
Lead Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Senior Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Worker	1	1	1
Maintenance Coordinator (Formerly Maintenance Worker)	1	1	1
Maintenance Worker - Seasonal	1	1	1
Maintenance Worker - Seasonal	1	1	1
Total Lake Limestone	16	16	16
AUTHORIZED POSITIONS FOR LAKES	88	91	92

**BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026**

POSITION TITLES	FY 2024	FY 2025	FY 2026
TREATMENT & PIPELINE OPERATIONS			
Treatment Operations (Formerly Central Basin Water Treatment Management)			
Regional Operations Program Supervisor (Formerly Regional Administrative & Ops Program Supervisor)	1	1	1
Treatment & Conveyance Maintenance Superintendent (Formerly Regional Maintenance Superintendent)	1	1	1
Treatment & Conveyance Manager (Formerly Regional Water/Wastewater Operations Superintendent)	1	1	1
Wastewater Treatment Ops Superintendent (Formerly Assistant Regional Superintendent)	1	1	1
Pipeline Supervisor (Formerly Lead Pipeline Technician)	1	1	1
Pipeline Technician	1	1	1
Chief Operator - Hutto	1	1	1
Lead Plant Operator - Hutto	1	1	1
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician	1	1	1
Lead Plant Maintenance Technician	1	1	1
Lead Plant Maintenance Technician (Formerly Lead Maintenance Technician)	1	1	1
Treatment Ops Program Specialist (Formerly Industrial Pre-Treatment Support Specialist)	1	1	1
Treatment Ops Program Coordinator (Formerly Regional Operations Programs Coordinator)	1	1	1
Senior Administrative Assistant	1	1	1
Water Treatment & Conveyance Superintendent (New Position)	-	-	1
Total Treatment Operations	15	15	16
Temple-Belton Wastewater			
Chief Operator	1	1	1
Lead Administrative Assistant (Formerly Senior Administrative Assistant)	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Plant Operator	1	1	1
Lead Plant Maintenance Technician	1	1	1
Compost Operation Technician	1	1	1
Compost Operation Technician	1	1	1
Operations Intern - Seasonal	1	1	1
Total Temple-Belton Wastewater	9	9	9
Temple Lift Stations			
Senior Plant Maintenance Technician	1	1	1
Lift Station Maintenance Foreman (New Position)	-	-	1
Total Temple Lift Stations	1	1	2
Doshier Farm Wastewater			
Plant Maintenance Crew Leader	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Plant Operator	1	1	1
Total Doshier Farm Wastewater	4	4	4
Hutto Wastewater			
Senior Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Maintenance Technician	1	1	1
Plant Maintenance Technician	1	1	1
Total Hutto Wastewater	4	4	4
East Williamson County Water Treatment			
Chief Operator	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Plant Maintenance Crew Leader	1	1	1
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician	1	1	1
Senior Administrative Assistant	1	1	1
Operations Intern - Seasonal	1	1	1
Total East Williamson County Water Treatment	9	9	9
Sandy Creek Water Treatment			
Chief Operator	1	1	1
Lead Plant Operator	1	1	1
Plant Operator (Formerly Lead Plant Operator)	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Maintenance Technician	1	1	1
Plant Maintenance Technician (New Position)	-	-	1
Total Sandy Creek Water Treatment	5	5	6

**BRAZOS RIVER AUTHORITY
LIST OF AUTHORIZED POSITIONS BY DEPARTMENT
FY 2024-2026**

POSITION TITLES	FY 2024	FY 2025	FY 2026
Sugar Land Wastewater			
Chief Operator	1	1	1
Senior Administrative Assistant	1	1	1
Lead Plant Operator	1	1	1
Lead Plant Operator	1	1	1
Lead Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Senior Plant Operator	1	1	1
Plant Operator	1	1	1
Plant Operator	1	1	1
Plant Maintenance Crew Leader	1	1	1
Lead Plant Maintenance Technician	1	1	1
Senior Plant Maintenance Technician (Formerly Lead Plant Maintenance Technician)	1	1	1
Plant Maintenance Technician	1	1	1
Plant Maintenance Technician	1	1	1
Operations Intern - Seasonal	1	1	1
Total Sugar Land Wastewater	15	15	15
Clute Wastewater			
Plant Supervisor	1	1	1
Plant Maintenance Tech	1	1	1
Lead Plant Operator	1	1	1
Plant Operator	1	1	1
Total Clute Wastewater	4	4	4
AUTHORIZED POSITIONS FOR TREATMENT & PIPELINE OPERATIONS			
	66	66	69
Total Full-Time Authorized Positions	268	273	284
Total Part-Time/Temporary Positions	17	17	17
TOTAL AUTHORIZED POSITIONS	285	290	301

Non-Exempt Pay Group Schedule FY 2026

Pay Group	Pay Basis	Minimum	25th Percentile	Midpoint	Maximum
912	Annual	\$31,460.68	\$35,786.52	\$40,112.36	\$ 48,764.05
	Semi-Monthly	\$ 1,310.86	\$ 1,491.11	\$ 1,671.35	\$ 2,031.84
	Monthly	\$ 2,621.72	\$ 2,982.21	\$ 3,342.70	\$ 4,063.67
	Hourly	\$ 15.13	\$ 17.21	\$ 19.28	\$ 23.44
913	Annual	\$33,349.61	\$37,935.19	\$42,520.76	\$ 51,691.90
	Semi-Monthly	\$ 1,389.57	\$ 1,580.63	\$ 1,771.70	\$ 2,153.83
	Monthly	\$ 2,779.13	\$ 3,161.27	\$ 3,543.40	\$ 4,307.66
	Hourly	\$ 16.03	\$ 18.24	\$ 20.44	\$ 24.85
914	Annual	\$35,415.13	\$40,284.71	\$45,154.29	\$ 54,893.45
	Semi-Monthly	\$ 1,475.63	\$ 1,678.53	\$ 1,881.43	\$ 2,287.23
	Monthly	\$ 2,951.26	\$ 3,357.06	\$ 3,762.86	\$ 4,574.45
	Hourly	\$ 17.03	\$ 19.37	\$ 21.71	\$ 26.39
915	Annual	\$37,683.15	\$42,864.59	\$48,046.02	\$ 58,408.89
	Semi-Monthly	\$ 1,570.13	\$ 1,786.02	\$ 2,001.92	\$ 2,433.70
	Monthly	\$ 3,140.26	\$ 3,572.05	\$ 4,003.83	\$ 4,867.41
	Hourly	\$ 18.12	\$ 20.61	\$ 23.10	\$ 28.08
916	Annual	\$40,169.87	\$45,693.23	\$51,216.59	\$ 62,263.30
	Semi-Monthly	\$ 1,673.74	\$ 1,903.88	\$ 2,134.02	\$ 2,594.30
	Monthly	\$ 3,347.49	\$ 3,807.77	\$ 4,268.05	\$ 5,188.61
	Hourly	\$ 19.31	\$ 21.97	\$ 24.62	\$ 29.93
917	Annual	\$42,902.84	\$48,801.98	\$54,701.12	\$ 66,499.40
	Semi-Monthly	\$ 1,787.62	\$ 2,033.42	\$ 2,279.21	\$ 2,770.81
	Monthly	\$ 3,575.24	\$ 4,066.83	\$ 4,558.43	\$ 5,541.62
	Hourly	\$ 20.63	\$ 23.46	\$ 26.30	\$ 31.97
918	Annual	\$45,906.34	\$52,218.47	\$58,530.59	\$ 71,154.83
	Semi-Monthly	\$ 1,912.76	\$ 2,175.77	\$ 2,438.77	\$ 2,964.78
	Monthly	\$ 3,825.53	\$ 4,351.54	\$ 4,877.55	\$ 5,929.57
	Hourly	\$ 22.07	\$ 25.11	\$ 28.14	\$ 34.21
919	Annual	\$49,212.79	\$55,979.55	\$62,746.31	\$ 76,279.83
	Semi-Monthly	\$ 2,050.53	\$ 2,332.48	\$ 2,614.43	\$ 3,178.33
	Monthly	\$ 4,101.07	\$ 4,664.96	\$ 5,228.86	\$ 6,356.65
	Hourly	\$ 23.66	\$ 26.91	\$ 30.17	\$ 36.67
920	Annual	\$52,856.21	\$60,123.93	\$67,391.66	\$ 81,927.12
	Semi-Monthly	\$ 2,202.34	\$ 2,505.16	\$ 2,807.99	\$ 3,413.63
	Monthly	\$ 4,404.68	\$ 5,010.33	\$ 5,615.97	\$ 6,827.26
	Hourly	\$ 25.41	\$ 28.91	\$ 32.40	\$ 39.39
921	Annual	\$56,875.46	\$64,695.84	\$72,516.21	\$ 88,156.97
	Semi-Monthly	\$ 2,369.81	\$ 2,695.66	\$ 3,021.51	\$ 3,673.21
	Monthly	\$ 4,739.62	\$ 5,391.32	\$ 6,043.02	\$ 7,346.41
	Hourly	\$ 27.34	\$ 31.10	\$ 34.86	\$ 42.38
922	Annual	\$61,311.06	\$69,741.33	\$78,171.60	\$ 95,032.14
	Semi-Monthly	\$ 2,554.63	\$ 2,905.89	\$ 3,257.15	\$ 3,959.67
	Monthly	\$ 5,109.26	\$ 5,811.78	\$ 6,514.30	\$ 7,919.35
	Hourly	\$ 29.48	\$ 33.53	\$ 37.58	\$ 45.69
923	Annual	\$66,215.95	\$75,320.64	\$84,425.33	\$102,634.72
	Semi-Monthly	\$ 2,759.00	\$ 3,138.36	\$ 3,517.72	\$ 4,276.45
	Monthly	\$ 5,518.00	\$ 6,276.72	\$ 7,035.44	\$ 8,552.89
	Hourly	\$ 31.83	\$ 36.21	\$ 40.59	\$ 49.34

Location Differentials: PK 2%; EWC, SC, TB, & Doshier 4%; SL & Clute 9%; PK RSMU 12%

Exempt Pay Group Schedule FY 2026

Pay Group	Pay Basis	Minimum	25th Percentile	Midpoint	Maximum
611	Annual	\$ 52,141.63	\$ 59,962.87	\$ 67,784.11	\$ 83,426.60
	Semi-Monthly	\$ 2,172.57	\$ 2,498.45	\$ 2,824.34	\$ 3,476.11
	Monthly	\$ 2,763.17	\$ 2,763.17	\$ 2,763.17	\$ 2,763.17
	Hourly	\$ 25.07	\$ 28.83	\$ 32.59	\$ 40.11
612	Annual	\$ 56,051.56	\$ 64,459.29	\$ 72,867.02	\$ 89,682.49
	Semi-Monthly	\$ 2,335.48	\$ 2,685.80	\$ 3,036.13	\$ 3,736.77
	Monthly	\$ 4,670.96	\$ 5,371.61	\$ 6,072.25	\$ 7,473.54
	Hourly	\$ 26.95	\$ 30.99	\$ 35.03	\$ 43.12
613	Annual	\$ 60,536.26	\$ 69,616.70	\$ 78,697.14	\$ 96,858.02
	Semi-Monthly	\$ 2,522.34	\$ 2,900.70	\$ 3,279.05	\$ 4,035.75
	Monthly	\$ 5,044.69	\$ 5,801.39	\$ 6,558.10	\$ 8,071.50
	Hourly	\$ 29.10	\$ 33.47	\$ 37.84	\$ 46.57
614	Annual	\$ 65,681.60	\$ 75,533.84	\$ 85,386.08	\$105,090.56
	Semi-Monthly	\$ 2,736.73	\$ 3,147.24	\$ 3,557.75	\$ 4,378.77
	Monthly	\$ 5,473.47	\$ 6,294.49	\$ 7,115.51	\$ 8,757.55
	Hourly	\$ 31.58	\$ 36.31	\$ 41.05	\$ 50.52
615	Annual	\$ 71,592.33	\$ 82,331.18	\$ 93,070.03	\$114,547.73
	Semi-Monthly	\$ 2,983.01	\$ 3,430.47	\$ 3,877.92	\$ 4,772.82
	Monthly	\$ 5,966.03	\$ 6,860.93	\$ 7,755.84	\$ 9,545.64
	Hourly	\$ 34.42	\$ 39.58	\$ 44.75	\$ 55.07
616	Annual	\$ 78,393.60	\$ 90,152.64	\$101,911.68	\$125,429.76
	Semi-Monthly	\$ 3,266.40	\$ 3,756.36	\$ 4,246.32	\$ 5,226.24
	Monthly	\$ 6,532.80	\$ 7,512.72	\$ 8,492.64	\$ 10,452.48
	Hourly	\$ 37.69	\$ 43.34	\$ 49.00	\$ 60.30
617	Annual	\$ 86,230.92	\$ 99,165.56	\$112,100.20	\$137,969.48
	Semi-Monthly	\$ 3,592.96	\$ 4,131.90	\$ 4,670.84	\$ 5,748.73
	Monthly	\$ 7,185.91	\$ 8,263.80	\$ 9,341.68	\$ 11,497.46
	Hourly	\$ 41.46	\$ 47.68	\$ 53.89	\$ 66.33
618	Annual	\$ 95,283.28	\$109,575.77	\$123,868.26	\$152,453.25
	Semi-Monthly	\$ 3,970.14	\$ 4,565.66	\$ 5,161.18	\$ 6,352.22
	Monthly	\$ 7,940.27	\$ 9,131.31	\$ 10,322.36	\$ 12,704.44
	Hourly	\$ 45.81	\$ 52.68	\$ 59.55	\$ 73.29
619	Annual	\$105,764.57	\$121,629.26	\$137,493.94	\$169,223.31
	Semi-Monthly	\$ 4,406.86	\$ 5,067.89	\$ 5,728.91	\$ 7,050.97
	Monthly	\$ 8,813.71	\$ 10,135.77	\$ 11,457.83	\$ 14,101.94
	Hourly	\$ 50.85	\$ 58.48	\$ 66.10	\$ 81.36
620	Annual	\$117,925.08	\$135,613.84	\$153,302.61	\$188,680.13
	Semi-Monthly	\$ 4,913.55	\$ 5,650.58	\$ 6,387.61	\$ 7,861.67
	Monthly	\$ 9,827.09	\$ 11,301.15	\$ 12,775.22	\$ 15,723.34
	Hourly	\$ 56.69	\$ 65.20	\$ 73.70	\$ 90.71
621	Annual	\$132,074.75	\$151,885.97	\$171,697.18	\$211,319.60
	Semi-Monthly	\$ 5,503.11	\$ 6,328.58	\$ 7,154.05	\$ 8,804.98
	Monthly	\$ 11,006.23	\$ 12,657.16	\$ 14,308.10	\$ 17,609.97
	Hourly	\$ 63.50	\$ 73.02	\$ 82.55	\$ 101.60
622	Annual	\$148,581.73	\$170,868.99	\$193,156.25	\$237,730.77
	Semi-Monthly	\$ 6,190.91	\$ 7,119.54	\$ 8,048.18	\$ 9,905.45
	Monthly	\$ 12,381.81	\$ 14,239.08	\$ 16,096.35	\$ 19,810.90
	Hourly	\$ 71.43	\$ 82.15	\$ 92.86	\$ 114.29
623	Annual	\$167,897.36	\$193,081.96	\$218,266.57	\$268,635.77
	Semi-Monthly	\$ 6,995.72	\$ 8,045.08	\$ 9,094.44	\$ 11,193.16
	Monthly	\$ 13,991.45	\$ 16,090.16	\$ 18,188.88	\$ 22,386.31
	Hourly	\$ 80.72	\$ 92.83	\$ 104.94	\$ 129.15
624	Annual	\$190,563.50	\$219,148.03	\$247,732.55	\$304,901.60
	Semi-Monthly	\$ 7,940.15	\$ 9,131.17	\$ 10,322.19	\$ 12,704.23
	Monthly	\$ 15,880.29	\$ 18,262.34	\$ 20,644.38	\$ 25,408.47
	Hourly	\$ 91.62	\$ 105.36	\$ 119.10	\$ 146.59
625	Annual	\$219,148.03	\$252,020.23	\$284,892.43	\$350,636.84
	Semi-Monthly	\$ 9,131.17	\$ 10,500.84	\$ 11,870.52	\$ 14,609.87
	Monthly	\$ 18,262.34	\$ 21,001.69	\$ 23,741.04	\$ 29,219.74
	Hourly	\$ 105.36	\$ 121.16	\$ 136.97	\$ 168.58

Location Differentials: PK 2%; EWC, SC, TB, & Doshier 4%; SL & Clute 9%; PK RSMU 12%

EXPENDITURE DETAIL

**Brazos River Authority
FY 2026 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
RESERVOIR, WATER SUPPLY & TREATMENT OPERATIONS						
Reservoir, Water Supply & Treatment Operations						
Project Development	25,000	-	-	-	-	
Electricity Consulting	-	40,000	-	-	-	
Advertising	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	667	
Total Reservoir, Water Supply & Treatment Ops	25,000	40,000	-	500	667	66,167
RESERVOIRS						
Possum Kingdom Lake						
On-Site Sewage Facility Professional Services	5,000	-	-	-	-	
PK Property & Master Plan Surveys	10,000	-	-	-	-	
Instrumentation Evaluation	150,000	-	-	-	-	
Updates to PFMA, STI and DSSMP	10,000	-	-	-	-	
Pier Plate/CAASLE/Flow Control Engineering Services	100,000	-	-	-	-	
Engineering Consulting Services	75,000	-	-	-	-	
Evaluation of Instrumentation Threshold Values	25,000	-	-	-	-	
Annual Geotechnical Inspection	50,000	-	-	-	-	
Structural Engineering Consulting Services	25,000	-	-	-	-	
Annual Maintenance Inspection	170,000	-	-	-	-	
LiDAR Surveys	30,000	-	-	-	-	
Precision and Range Line Survey	169,848	-	-	-	-	
EAP hosted meetings	-	702	-	-	-	
Palo Pinto County Interlocal	-	220,000	-	-	-	
Automated Call Notifications	-	1,000	-	-	-	
Public Notices, Bids, and Employment Advertisements	-	-	-	850	-	
Property and Liability Insurance	-	-	-	-	86,809	
Total Possum Kingdom Lake	819,848	221,702	-	850	86,809	1,129,209
Lake Granbury						
Professional Services	5,000	-	-	-	-	
Engineering Geotechnical Consulting Services	50,000	-	-	-	-	
Annual Maintenance Inspection	25,000	-	-	-	-	
Engineering Consulting Services	25,000	-	-	-	-	
5 Year Engineering Inspection	325,000	-	-	-	-	
Consulting Services	-	50	-	-	-	
Automated Call Notification	-	3,000	-	-	-	
Fire Extinguishers Yearly Inspections	-	2,000	-	-	-	
Security Alarm Monitoring	-	1,500	-	-	-	
Request for Bids, Job Openings, Water Safety Day Advertising	-	-	-	3,050	-	
Property and Liability Insurance	-	-	-	-	31,876	
Total Lake Granbury	430,000	6,550	-	3,050	31,876	471,476
Lake Limestone						
Property Surveys	5,000	-	-	-	-	
Volumetric Survey	75,000	-	-	-	-	
Engineering Consulting Services	25,000	-	-	-	-	
Geotechnical Engineering Service	50,000	-	-	-	-	
Underwater Repairs and Inspections of Tainter Gates	25,000	-	-	-	-	
5 Year Engineering Inspection	350,000	-	-	-	-	
Automated Call Notification	-	2,265	-	-	-	
Publish Lake Rules and Regs and Public Notices	-	-	-	1,000	-	
Property and Liability Insurance	-	-	-	-	22,535	
Total Lake Limestone	530,000	2,265	-	1,000	22,535	555,800
Allens Creek						
Property Surveys	10,000	-	-	-	-	
Total Allens Creek	10,000	-	-	-	-	10,000

**Brazos River Authority
FY 2026 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
TREATMENT OPERATIONS & PIPELINES						
Treatment Operations						
Property and Liability Insurance	-	-	-	-	26,672	
Total Treatment Operations	-	-	-	-	26,672	26,672
Temple-Belton Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	219,031	-	-	
Property and Liability Insurance	-	-	-	-	1,157	
Total Temple-Belton Wastewater	-	2,175	219,031	-	1,157	222,363
Doshier Farm Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	183,557	-	-	
Property and Liability Insurance	-	-	-	-	643	
Total Doshier Farm Wastewater	-	2,175	183,557	-	643	186,375
Hutto Wastewater						
Trans- Texas Repayment	-	6,000	-	-	-	
Consulting Services	-	1,000	-	-	-	
Lab Analysis	-	-	128,715	-	-	
Advertising	-	-	-	2,100	-	
Property and Liability Insurance	-	-	-	-	636	
Total Hutto	-	7,000	128,715	2,100	636	138,451
Sandy Creek Water Treatment						
Lab Analysis	-	-	12,260	-	-	
Property and Liability Insurance	-	-	-	-	1,330	
Total Sandy Creek Water Treatment	-	-	12,260	-	1,330	13,590
East Williamson County RWS						
Dive Services (Underwater Tank/Intake Inspections)	-	4,000	-	-	-	
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Pump and Meter Calibration	-	250	-	-	-	
Lab Analysis	-	-	19,846	-	-	
Property and Liability Insurance	-	-	-	-	79,766	
Total East Williamson County RWS	-	6,425	19,846	-	79,766	106,037
Sugar Land Wastewater						
Consulting Services	-	3,000	-	-	-	
Lab Analysis	-	-	235,144	-	-	
Advertise for Position Vacancies	-	-	-	600	-	
Property and Liability Insurance	-	-	-	-	43,342	
Total Sugar Land Wastewater	-	3,000	235,144	600	43,342	282,086
Clute Wastewater						
Risk Mgmt. Plan Compliance Consulting	-	2,175	-	-	-	
Lab Analysis	-	-	28,578	-	-	
Employment Advertisements	-	-	-	295	-	
Property and Liability Insurance	-	-	-	-	514	
Total Clute Wastewater	-	2,175	28,578	295	514	31,562
Williamson County Regional Raw Water Line						
Dig Tests and Line Locates	-	3,600	-	-	-	
Dive Inspections	-	8,250	-	-	-	
Easement Surveys	-	3,000	-	-	-	
Annual Check of Surge and Pump Control Valves	-	5,000	-	-	-	
Switchgear and Motor Checks	-	3,000	-	-	-	
Annual Check of Overhead Crane	-	225	-	-	-	
Switchgear Inspections	-	20,000	-	-	-	
Property and Liability Insurance	-	-	-	-	34,234	
Total Williamson County Regional Raw Water Line	-	43,075	-	-	34,234	77,309

**Brazos River Authority
FY 2026 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
PROJECT DELIVERY DIVISION						
Project Delivery Division						
Legal Fees	500	-	-	-	-	
Newspaper Advertising	-	-	-	210	-	
Property and Liability Insurance	-	-	-	-	703	
Total Project Delivery Division	500	-	-	210	703	1,413
Project Management						
Professional Services	50,000	-	-	-	-	
Project Management Information Software Services	225,000	-	-	-	-	
Property and Liability Insurance	-	-	-	-	1,296	
Total Project Management	275,000	-	-	-	1,296	276,296
Engineering						
General Consultation Allowance	-	2,000	-	-	-	
Request for Proposals and Recruiting Advertising	-	-	-	1,000	-	
Property and Liability Insurance	-	-	-	-	10,265	
Total Engineering	-	2,000	-	1,000	10,265	13,265
Construction Services						
Property and Liability Insurance	-	-	-	-	514	
Total Construction Services	-	-	-	-	514	514
WATER SERVICES						
Water Services						
Hydraulic Adequacy Evaluation	25,000	-	-	-	-	
Navasota River Inundation Mapping	105,000	-	-	-	-	
Brazos Alluvium	50,000	-	-	-	-	
Rainfall Radar Data Subscription	-	25,000	-	-	-	
Public notices, Request for Proposals, etc.	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	1,510	
Total Water Services	180,000	25,000	-	500	1,510	207,010
FEDERAL RESERVOIRS						
Federal Reservoirs O&M	4,951,214	-	-	-	-	
Brazos G	370,000	-	-	500	-	
Region 8	1,100,000	-	-	100	-	
Brazos Basin Watermaster	678,500	-	-	-	-	
System Operations WMP Update	1,025,000	-	-	-	-	
GCWA Water Right Evaluation	50,000	-	-	-	-	
Volumetric Surveys	450,000	-	-	-	-	
Trans-Texas Repayment	-	38,000	-	-	-	
Total Federal Reservoirs	8,624,714	38,000	-	600	-	8,663,314
ENVIRONMENTAL SERVICES						
Environmental Services						
System Operations Permit Support	125,000	-	-	-	-	
Print Basin Summary Report	-	275	-	-	-	
Fisheries Habitat Improvement	-	15,000	-	-	-	
Mussel CCAA Implementation Activities	-	295,000	-	-	-	
Bell County Karst Coalition	-	50,000	-	-	-	
Miscellaneous Analysis	-	-	63,728	-	-	
Job Postings and Public Notices	-	-	-	2,100	-	
Property and Liability Insurance	-	-	-	-	27,120	
Total Environmental Services	125,000	360,275	63,728	2,100	27,120	578,223
SPECIAL PROJECTS & STRATEGIC INITIATIVES						
Groundwater Consulting Services	-	25,000	-	-	-	
Property and Liability Insurance	-	-	-	-	538	
Total Special Projects & Strategic Initiatives	-	25,000	-	-	538	25,538
CENTRAL SERVICES						
Central Office Common						
Monthly Alarm Monitoring	-	5,000	-	-	-	
Advertising Surplus Property	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	42,824	
Total Central Office Common	-	5,000	-	500	42,824	48,324

**Brazos River Authority
FY 2026 Budget
Outside Services**

Description	Professional Services	Consulting Services	Lab Services	Advertising	Insurance	Total
CENTRAL SERVICES CONTINUED						
Board of Directors						
Director's Fees	-	31,326	-	-	-	
Director's Bond	-	-	-	-	5,593	
Property and Liability Insurance	-	-	-	-	-	
Total Board of Directors	-	31,326	-	-	5,593	36,919
General Administration						
Property and Liability Insurance	-	-	-	-	679	
Total General Administration	-	-	-	-	679	679
Legal						
Retainer	75,000	-	-	-	-	
Property and Liability Insurance	-	-	-	-	1,873	
Total Legal	75,000	-	-	-	1,873	76,873
Legislative Government Affairs						
State Legislative Consulting	-	190,000	-	-	-	
Federal Legislative Consulting	-	85,000	-	-	-	
Property and Liability Insurance	-	-	-	-	257	
Total Legislative Government Affairs	-	275,000	-	-	257	275,257
Public Information						
Video Production/Animation Services	-	26,259	-	-	-	
Public Notices Advertising	-	-	-	1,000	-	
Property and Liability Insurance	-	-	-	-	598	
Total Public Information	-	26,259	-	1,000	598	27,857
Human Resources						
Outside Legal Services	15,000	-	-	-	-	
Payroll and Tax Services	-	66,100	-	-	-	
Benefits Consultant & Benefit Connector	-	60,000	-	-	-	
FSA & HRA Administration fees	-	3,650	-	-	-	
TCG Advisors	-	7,000	-	-	-	
Safety Consulting	-	15,000	-	-	-	
Employment Advertising	-	-	-	600	-	
Property and Liability Insurance	-	-	-	-	1,952	
Total Human Resources	15,000	151,750	-	600	1,952	169,302
Finance & Administration						
Baker Tilly Contract Fees	114,201	-	-	-	-	
Annual Comprehensive Financial Report (ACFR) Statement Builder	-	3,200	-	-	-	
Printing Services for ACFR, Annual Budget and Billing Invoices	-	6,000	-	-	-	
Investment Consulting	-	47,000	-	-	-	
Online Bill Pay Service	-	4,750	-	-	-	
Pattern Stream	-	4,000	-	-	-	
Software Consulting Fees	-	3,200	-	-	-	
Insurance/Risk Consulting Services	-	40,000	-	-	-	
Bids, etc.	-	-	-	500	-	
Property and Liability Insurance	-	-	-	-	2,389	
Total Finance & Administration	114,201	108,150	-	500	2,389	225,240
Information Technology						
Web Consulting/Programming	-	5,000	-	-	-	
Cybersecurity Penetration Testing	-	55,000	-	-	-	
Outside hosting of Video for brazos.org	-	200	-	-	-	
SSL Certificates	-	2,200	-	-	-	
Yearly IPS Services Subscription	-	15,000	-	-	-	
Yearly DNS Host Fees	-	2,200	-	-	-	
Offsite Storage Backup	-	8,500	-	-	-	
Cybersecurity Insurance	-	-	-	-	45,887	
Property and Liability Insurance	-	-	-	-	4,729	
Total Information Technology	-	88,100	-	-	50,616	138,716
Grand Total Outside Services	11,224,263	1,472,402	890,859	15,405	478,908	14,081,838

**Brazos River Authority
FY 2026 Budget
Capital Outlay Requests**

Water Supply

Organization Description	FY 2026 Proposed Amount	Item Description
Possum Kingdom - Management	\$ 24,000	New SCADA FrameworX Software
Possum Kingdom - Maintenance	258,403	Restroom for Public Use Boat Ramp Area 20'x26'
Possum Kingdom - Maintenance	34,000	Kubota F3710 Mower
Possum Kingdom - Maintenance	140,000	Replacing 2007 Freightliner Haul Truck
Possum Kingdom - Maintenance	180,000	Replacing 2003 Dump Truck
Possum Kingdom - Engineering	40,000	Replacing Yamaha Boat Motor
Possum Kingdom - Engineering	49,000	Replacing VIN# 5783, a 2017 Chevy Traverse
Possum Kingdom - RSMU	60,000	Add Electrical Service to Mechanic and Dive Shops
Possum Kingdom - RSMU	140,000	Scaffolding for CAASLE
Possum Kingdom - RSMU	80,000	Replacing VIN# 2377, a 2009 F-150
Possum Kingdom - RSMU	80,000	Addition to Fleet- Silverado 2500 HD 4X4 Crew Cab
Lake Granbury - Management	24,000	New SCADA FrameworX Software
Lake Granbury - Management	49,000	Replacing VIN #2459, a 2013 Ford Explorer
Lake Granbury - Maintenance	15,000	Entry Kiosk Concrete Pads
Lake Granbury - Maintenance	60,000	Entry Kiosk at 3 Parks
Lake Granbury - Lake Operations	58,000	Replacing VIN# 0232, a 2019 Ford F-150
Lake Granbury - Lake Operations	58,000	Replacing VIN#0233, a 2019 Ford F-150
Lake Granbury - RSMU	121,181	Trailer and Welding Equipment
Lake Granbury - RSMU	60,000	Generator
Lake Granbury - RSMU	5,000	SCADA Upgrades
East Williamson County	18,000	Replace Mule ATV
East Williamson County	12,000	Replace 90 HP with Four-Stroke
East Williamson County	70,000	Replace Northwest CL2 Door
East Williamson County	50,000	Hire contractor to Install #1 & #2 Clarifier Assembly
East Williamson County	100,000	Blast and Paint Backwash Tank
East Williamson County	5,000	SCADA Upgrades
Lake Limestone - Lake Operations	12,000	Park 5 Bulkhead
Lake Limestone - Dam Operations	20,000	Building 5 Welding Bay
Lake Limestone - Dam Operations	50,000	Two New Ferris Mowers
Lake Limestone - Dam Operations	20,000	New Dump Trailer
Lake Limestone - Dam Operations	10,000	Rock Grapple Skid Steer Attachment
Lake Limestone - Dam Operations	6,000	Tire Machine/Balancer
Lake Limestone - Dam Operations	24,000	New SCADA FrameworX Software
Lake Limestone - Dam Operations	65,000	Replacing VIN #9469, a 2008 Ford F-250

**Brazos River Authority
FY 2026 Budget
Capital Outlay Requests**

Water Supply

Organization Description	FY 2026 Proposed Amount	Item Description
Sugar Land North	500,000	Capital allowance for items to be determined by the City of Sugar Land
Environmental Services	6,500	Digestion Block
Environmental Services	11,000	Replacing 2-Door Sample Refrigerator
Environmental Services	15,000	YSI Unit
Environmental Services	14,270	GPS Units
Environmental Services	12,000	LabVantage Software Mobile App
Engineering	20,000	Hyper-V Server
Public Information	6,000	New Computer Equipment for Video and Animation Production
Human Resources	10,000	Retro-fit Safety Trailer Purchased in FY25
Information Technology	30,000	Servers for Network Traffic Analysis

Total Water Supply System \$ 2,622,354

Cost Reimbursable

Organization Description	FY 2026 Proposed Amount	Item Description
WCRRWL	14,000	Rebuild 5 ARVs
WCRRWL	25,000	Install Interconnect Plumbing from CT
WCRRWL	300,000	Rebuild Pump 106
Temple-Belton WWTP	5,000	SCADA Server
Temple-Belton WWTP	60,000	Rebuild Clarifier #4 drive
Temple-Belton WWTP	120,000	Convert Old Shop to Training Room
Temple-Belton WWTP	160,000	Rebuild Clarifier #4 Rake Structure
Temple-Belton WWTP	120,000	Rebuild Belt Press #1
Temple-Belton WWTP	100,000	Aeration Equipment Repair
Temple-Belton WWTP	12,000	Gator/ATV Replacement
Belton Main Lift Station	75,000	Replace Pump #1
Doshier Farm WWTP	5,000	SCADA Server
Doshier Farm WWTP	50,000	Parks Re-Use Pump and Drive #2
Doshier Farm WWTP	120,000	Headwork Screws and Bearings
Doshier Farm WWTP	40,000	Replace BRD
Doshier Farm WWTP	40,000	Replace Headworks Screening Trailers
Temple Lift Station	18,500	Motor Replacements
Temple Lift Station	18,500	Motor Control Panels Upgrade
Temple Lift Station	100,000	Williamson Creek #3 Pump
Temple Lift Station	85,000	Backup Generator
Hutto Central WWTP	150,000	Replace Generator
Hutto South WWTP	55,000	Inspect & Recondition a Blower, Bake and Dip Motor

**Brazos River Authority
FY 2026 Budget
Capital Outlay Requests**

Cost Reimbursable

Organization Description	FY 2026 Proposed Amount	Item Description
Hutto South WWTP	17,000	Polaris for Maintenance Department
Sandy Creek WTP	5,000	SCADA Server
Sandy Creek WTP	4,000	Backwash Influent Valve Actuators
Sandy Creek WTP	225,000	Replace High Pressure Air Lines Train B
Sandy Creek WTP	40,000	Rebuild High Service Pumps
Sandy Creek WTP	20,000	Replace two NTU Meters
Sandy Creek WTP	14,000	Two Backwash Valves
Sandy Creek WTP	50,000	Replace LAS Bulk Storage Tank
Clute-Richwood WWTP	5,000	SCADA Server
Clute-Richwood WWTP	50,000	Replace Lift Pump
Clute-Richwood WWTP	50,000	Lab Upgrades
Clute-Richwood WWTP	165,000	Replace Blower #4

Total Cost Reimbursable \$ 2,318,000

Grand Total Capital Outlay \$ 4,940,354

Brazos River Authority

FY 2026 Budget

Technology Items

New Items

Network Racks, Fiber Rack Enclosures/modules (Sandy Creek)	\$ 800
Ruckus T670 (Possum Kingdom)	3,000
Ruckus R770 AP (Sandy Creek)	1,500
Replace Ubiquiti Bullet AC (Possum Kingdom and Hutto- South)	2,400
Replace Fortigate 60E (Possum Kingdom, Lake Granbury, Lake Limestone, Information Technology, WCRRWL, Temple/Belton, Doshier Farm, Hutto- Central, Hutto- South, Sandy Creek, Clute, and EWC)	13,000
ICX8200-24p Switch (Sandy Creek)	3,000
Outdoor Switch Thermal Upgrades (Lake Granbury, Possum Kingdom and Lake Limestone)	4,500
Starlink Satellite Dish (Hutto- Central, Hutto- South and WCRRWL)	2,400
New SCADA Software (Lake Granbury, Lake Limestone, and Possum Kingdom)	72,000
New SCADA Servers (Temple/Belton, Doshier Farm, EWC, Sandy Creek, Clute, and Lake Granbury)	30,000
Hyper-V Server (Central Office- Annex)	20,000

Sub-Total 152,600

Recurring Items

AutoCAD Rights to Upgrades / Support	Engineering	\$ 9,200
Hammer Software Rights to Upgrades	Engineering	2,400
Misc. Security Camera Repairs and Support	Possum Kingdom Lake	4,500
Misc. Security Camera Repairs and Support	Lake Granbury	4,500
Misc. Security Camera Repairs and Support	WCRRWL	4,500
Misc. Security Camera Repairs and Support	Sandy Creek	3,500
Misc. Security Camera Repairs and Support	East Williamson County	4,500
Misc. Security Camera Repairs and Support	Lake Limestone	4,500
Misc. Security Camera Repairs and Support	Clute	2,500
Misc. Security Camera Repairs and Support	Central Office Common	4,500
Misc. BRA Network Repairs and Maintenance	20 Locations	6,700
Misc. Hardware / Software Purchases	17 Locations	19,500
ArcGIS Annual Support	Possum Kingdom Lake	1,380
ArcGIS Annual Support	Environmental Services	4,781
ArcGIS Annual Support	Information Technology	32,317
ArcGIS Annual Support	Water Services	3,352
ArcGIS Annual Support	Lake Limestone	690
LabVantage Annual Support	CB Lab / Environmental Services	29,000
Weather Station SCADA Maintenance	Lakes - Possum Kingdom, Granbury, and Limestone	9,000
Watch Guard Cameras and Body Cams	Lakes - Granbury, and Limestone	14,160
Camera NVR Warranty Extension Only	Lake Granbury, Lake Limestone, Possum Kingdom, Central Office and Central Office- Annex	8,350

Sub-Total 173,830

Brazos River Authority

FY 2026 Budget

Technology Items

Network Connectivity - Multi-Packet Layering System (MPLS)

Possum Kingdom	\$ 17,364
Lake Granbury	11,172
Temple-Belton	11,172
Doshier Farm	11,172
Sandy Creek	11,172
EWC	14,472
Limestone	13,006
Clute	11,172
Sugar Land North	8,040
Sugar Land South	8,040
Central Office- Annex	11,172
Central Office	11,172
Central Office Backup Connection	18,960
Hutto Central	2,400
Hutto South	2,400
WCRRWL	2,400

Sub-Total **165,286**

Supervisory Control and Data Acquisition (SCADA)

Wonderware Premier Comp Support (Annual)

Engineering	\$ 2,500
Clute	1,167
East Williamson County	5,610
Hutto - Central	3,501
Hutto - South	3,501
Temple-Belton WWTP	4,783
Doshier Farm	2,500
WCRRWL	3,598
Lake Granbury	1,872
Lake Limestone	1,167
Building Services	1,411
Possum Kingdom Lake	1,556
Sandy Creek	4,783
Sugar Land - North	3,143
Sugar Land - South	1,756

FrameworkX Software Support (Annual)

Engineering , Clute, East Williamson County, Hutto - Central, Hutto - South, Temple-Belton WWTP, Doshier Farm, WCRRWL, Sandy Creek \$ 22,500

Win-911 Pro

Engineering , Clute, East Williamson County, Hutto - Central, Temple-Belton WWTP, Doshier Farm, WCRRWL, Lake Granbury, Lake Limestone, Central Office, Possum Kingdom Lake, Sandy Creek, Sugar Land - North, Sugar Land - South \$ 35,000

SCADA Communications (radio modems, etc.)

Clute, East Williamson County, Hutto - South, Hutto - Central, Temple-Belton WWTP, Doshier Farm, WCRRWL, Lake Granbury, Lake Limestone, Possum Kingdom Lake, Sandy Creek \$ 36,000

Brazos River Authority

FY 2026 Budget

Technology Items

Supervisory Control and Data Acquisition (SCADA) Continued

SCADA Components, Back-up Power, and Networking Equipment

Clute, East Williamson County, Hutto - South, Hutto - Central, Temple-Belton WWTP, Doshier Farm, \$ 148,600
 WCRRWL, Lake Granbury, Lake Limestone, Possum Kingdom Lake, Sandy Creek

Sub-Total 284,948

PC's, Laptops and iPads	No. of Replacements	Amount
Desktops	27	\$ 58,900
Laptops	53	154,200
iPads	8	14,400
Sub-Total		227,500

Grand Total Technology Items \$ 1,004,164

* Some of these items are also included on the Capital Outlay schedule beginning on Page 16 - 6.



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FINANCIAL POLICIES



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BRAZOS RIVER AUTHORITY

FINANCIAL POLICIES

BUDGET 4.1

Purpose

This policy defines requirements for annual budgeting and long-term financial planning requirements for the Brazos River Authority. The purpose of budgeting and financial planning is to provide for the current and future needs of the Brazos River Authority, while providing a mechanism for planning and controlling costs. It is the intent of the Board of Directors to maintain a high level of financial stability and not to compromise long-term financial integrity to achieve short-term benefits.

Generally

The Brazos River Authority will adopt an annual operating plan (“AOP”) prior to the start of each fiscal year. The AOP will authorize expenditures and direct objectives for the fiscal year. (TEX. WATER CODE §§ 49.057(b), 49.199(a)(6)(A); 30 TEX. ADMIN. CODE § 293.97(b).)

The Brazos River Authority will adopt a multi-year capital improvement plan (“CIP”) prior to the start of each fiscal year. The CIP will authorize expenditures and direct objectives for the fiscal year. The CIP will authorize expenditures by project and may span several fiscal years.

The General Manager/Chief Executive Officer shall prepare and present a recommended AOP and CIP that meet the overall objectives and direction of the Board of Directors and standards for budgeting as established by state, federal, and/or industry requirements. The budget shall be prepared on the full accrual basis. The GM/CEO shall not submit and the Board shall not adopt an AOP which does not provide estimated current revenues adequate to cover current expenses (balanced budget). A long-term financial forecast will be prepared and presented as part of the budget adoption and review process that takes into account all operating and capital requirements outlined in the AOP and CIP.

Adoption of the AOP and CIP shall authorize the General Manager/Chief Executive Officer to make expenditures for staffing, equipment, goods, and/or services and outlined therein and as authorized and/or restricted by Board Policy #2.01.

The Board of Directors may amend the AOP as needed to accommodate the needs of the Brazos River Authority Basin. The General Manager/Chief Executive Officer is authorized to transfer budgeted amounts among accounts and departments within major operating divisions, except as restricted by contractual agreements or as prohibited by law. Changes, transfers, or amendments that increase the total appropriated funds for a major division or capital project must be approved by the Board of Directors.

The Brazos River Authority shall give its wholesale potable water and wastewater services customers the opportunity to review and comment on the provisions contained in the annual budget that apply to these services before the budget is adopted. (TEX. WATER CODE § 49.200; 30 TEX. ADMIN. CODE § 292.11(a).)

INVESTMENTS AND FISCAL MANAGEMENT 4.2

Generally

It is the policy of the Brazos River Authority, giving due regard to the safety and risk of investment, that all available funds shall be invested in conformance with state and federal law and applicable bond resolution requirements as well as the policies and investment strategy adopted by the Board of Directors. (TEX. WATER CODE §§ 49.157(a), 49.199(a)(3); TEX. GOV'T CODE §§ 2256.001-.055, 2257.001-.083.)

Primary Objectives

Effective cash management is recognized as essential to good fiscal management. Aggressive cash management and effective investment strategy development will be pursued to take advantage of interest earnings as viable and material revenue to all Brazos River Authority funds. The Brazos River Authority's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the provisions of this policy. Investments shall be made with the following primary objectives:

- (1) preservation of capital;
- (2) safety of Brazos River Authority funds;
- (3) maintenance of sufficient liquidity;
- (4) maximization of return within acceptable risk constraints;
- (5) diversification of investments; and
- (6) exemplary investment management. (TEX. GOV'T CODE §§ 2256.005(b)(2) & (3).)

Scope of Policy

This policy applies to all of the investment activities of the Brazos River Authority, excluding the Retirement Trust for Employees of Brazos River Authority and the Brazos River Authority 401(a) Employer Matching Contribution Plan non-vested funds. The goal of this policy is to establish guidelines for (1) the investment of Brazos River Authority funds, and for (2) the review of those investments. Bond funds, as defined by the Internal Revenue Service, shall be managed under the provisions of this policy as well as the provisions of any applicable state or federal law or governing resolution. (TEX. GOV'T CODE §§ 2256.004, 2257.003, 2257.081(a), 2257.082; 30 TEX. ADMIN. CODE § 292.13(3).)

Investment Strategy

In conjunction with the annual review of this policy, the Board of Directors shall adopt a separate written investment strategy for each of the funds or group of funds under its control. The investment strategy must describe the investment objectives for each particular fund according to the following priorities:

- (1) investment suitability;
- (2) preservation and safety of principal;
- (3) liquidity;
- (4) marketability prior to maturity of each investment;
- (5) diversification; and
- (6) yield. (TEX. GOV'T CODE § 2256.005(d).)

Review and Amendment

A detailed formal, written policy and investment strategy that meets the objectives and scope defined herein and the requirements of the Public Funds Investment Act, shall be reviewed and adopted annually by the Administration, Audit, Banking and Finance Committee and by the Board of Directors. Amendments to this policy and/or to the investment strategy must be approved by the Audit, Banking and Finance Committee and by the Board of Directors. The Board of Directors shall adopt a written resolution stating that it has reviewed this policy and the investment strategy. The resolution shall record any changes made either to this policy or to the investment strategy. (TEX. GOV'T CODE § 2256.001-.055.)

Authority for Policy 4.2

TEX. GOV'T CODE §§ 2256.001-.055, 2257.001-.083.

TEX. WATER CODE §§ 49.156-.1571, 49.199(a)(3).

EX. ADMIN. CODE § 292.13(3).

FINANCIAL AUDIT 4.3

Generally

A Comprehensive Annual Financial Report that complies with the Government Finance Officers Association of the United States and Canada Certificate requirements will be prepared and submitted to the Board of Directors.

An independent audit of Brazos River Authority financial statements and accounts will be conducted annually. The audit will be in accordance with generally accepted auditing standards and meet other applicable state and federal auditing standards as may apply to the Brazos River Authority and its funds.

The independent auditor will be selected by the Board of Directors, with the advice and recommendations of the General Manager/Chief Executive Officer and the Chief Financial Officer. The selected independent auditors will function in cooperation with, but be independent of Brazos River Authority's management.

The Brazos River Authority will conduct a comprehensive request for proposal process to evaluate independent financial auditors and services at least every five years. The evaluation process will be in accordance with state law for procurement of professional services.

The independent auditor will meet with the Board's Audit Committee at least once each year to discuss and report audit results and other related matters.

The independence of the auditor, both in appearance and in fact, is to be maintained within federal, state and industry guidelines. The independent auditor may be engaged to perform other audit and consulting services only if the Board of Directors specifically finds that the independence of the auditors is not compromised by the engagement.

The Board of Directors shall have the Brazos River Authority's fiscal accounts and records audited annually at the Brazos River Authority's expense. (TEX. WATER CODE § 49.191(a); see also SPEC. DIST. CODE § 8502.005.)

The audit shall be performed by a certified public accountant or public accountant holding a permit from the Texas State Board of Public Accountancy. (TEX. WATER CODE § 49.191(c).)

The audit shall be completed within 120 days after the close of the Brazos River Authority's fiscal year. (TEX. WATER CODE § 49.191(d).)

The Brazos River Authority may change its fiscal year at any time; provided, however, it may not be changed more than once in any twenty- four-month period. After any change in the fiscal year, the Brazos River Authority shall notify the Texas Commission on Environmental Quality of such change within thirty days after adoption by the Board. (TEX. WATER CODE § 49.158.)

Except as otherwise provided by the accounting and auditing manuals adopted by the Texas Commission on Environmental Quality, the audit shall be performed according to the generally accepted auditing standards adopted by the American Institute of Certified Public Accountants. (TEX. WATER CODE § 49.192.)

The audit shall comply with Texas Water Code Section 49.199(a)(6)(C), which requires uniform reporting requirements that use "Audits of State and Local Government Units" as a guide on audit working papers and that use "Governmental Accounting and Financial Reporting Standards." (TEX. WATER CODE § 49.199(a)(6)(C).)

In conjunction with its annual financial audit, the Brazos River Authority shall perform a compliance audit of management controls on investments and adherence to Board Policy #4.02, Investments and Fiscal Management. (TEX. GOV'T CODE § 2256.005(m).)

Purpose of Audit

The Audit will be conducted in accordance with auditing standards generally accepted in the United States of America (GAAS); Government Auditing Standards issued by the Comptroller General of the United States (GAS); the provisions of the Single Audit Act; Subpart F of Title 2 U.S. CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; the U.S. Office of Management and Budget's Compliance Supplement; and guidance provided in the audit guide titled Government Auditing Standards and Circular A-133 Audits issued by the American Institute of Certified Public Accountants. Those standards, circulars, supplements, and guides require that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Selection of Financial Auditor

The Brazos River Authority shall procure financial auditor services on the basis of demonstrated competence and qualifications to perform the services for a fair and reasonable price. As part of the selection process, the Brazos River Authority shall send requests for proposals to at least three pre-approved auditors for new projects expected to exceed \$25,000. (TEX. GOV'T CODE §§ 2254.001-.006; TEX. WATER CODE § 49.192; 30 TEX. ADMIN. CODE § 292.13(4))

The independence of the auditor, both in appearance and in fact, is to be maintained within federal, state, and industry guidelines.

Filing of Audit Reports

After the Board of Directors has approved the audit, it shall submit a copy of the report to the Texas Commission on Environmental Quality for filing within 135 days after the close of the fiscal year. If the Board refuses to approve the annual audit report, it shall submit a copy of the report to the Texas Commission on Environmental Quality for filing within 135 days after the close of the fiscal year, accompanied by a statement from the Board explaining the reasons for its failure to approve the report. The Brazos River Authority shall simultaneously file with the Texas Commission on Environmental Quality an annual filing affidavit stating that copies of the annual audit report have been properly filed. The affidavit shall be in the format prescribed by the Texas Commission on Environmental Quality. A copy of the audit report shall also be filed in the Brazos River Authority's office. (TEX. WATER CODE § 49.194.)

To the extent that the Brazos River Authority fails to comply with the filing requirements, it may be subject to a civil penalty of up to \$100 per day for each day that it willfully continues to violate the requirements after receipt of written notice of violation from the Texas Commission on Environmental Quality by certified mail, return receipt requested. The state may sue to recover the penalty. (TEX. WATER CODE § 49.003.)

Review of Audit Report by Texas Commission on Environmental Quality

The Texas Commission on Environmental Quality may review the Brazos River Authority's annual audit report. If the Commission has any objections to or recommendations concerning the report, it shall notify the Brazos River Authority auditor and Board of Directors in order that the report be corrected. (TEX. WATER CODE § 49.195.)

Fiscal Records

The Brazos River Authority's fiscal records shall be prepared on a timely basis and maintained in an orderly fashion in accordance with generally accepted accounting principles. The records shall be available for public inspection during regular business hours. The fiscal records may be removed from the Brazos River Authority's office for the purposes of recording its fiscal affairs and preparing an audit, during which time the records are under the control of the Brazos River Authority's auditor. (TEX. WATER CODE § 49.196; 30 TEX. ADMIN. CODE § 293.95(a).)

Submittal of Annual Fiscal Report

The Brazos River Authority is required to submit an annual report of financial records to the Comptroller of Public Accounts pursuant to Texas Local Government Code Section 140.008. Section 140.008(g) provides that the Brazos River Authority satisfies this requirement if it submits its annual financial audit report conducted under Texas Water Code Section 49.194 to the Comptroller of Public Accounts. Accordingly, the Brazos River Authority shall submit its annual financial audit report to the comptroller of public accounts as provided in Texas Local Government Code Section 140.008(g). (TEX. LOCAL GOVERNMENT CODE § 140.008(h); TEX. WATER CODE § 49.194.)

Audit Committee

The Brazos River Authority shall have an audit committee of the Board of Directors. (TEX. WATER CODE § 49.199(a)(6)(B).)

Authority for Policy 4.3

SPEC. DIST. CODE § 8502.005

TEX. GOV'T CODE §§ 2254.001-.006, 2256.005(m).

TEX. LOCAL GOVERNMENT CODE §§ 140.008(g), (h).

TEX. WATER CODE §§ 49.003, 49.158, 49.191, 49.192, 49.194-.196, 49.199(a)(6)(C).
30 TEX. ADMIN. CODE §§ 292.13(4), 293.95(a).

INDUSTRIAL DEVELOPMENT BONDS AND POLLUTION CONTROL BONDS 4.4

The Brazos River Authority shall properly disclose the existence of any industrial development corporations with which it is associated. (TEX. WATER CODE § 49.199(a)(5); 30 TEX. ADMIN. CODE § 292.13(5).)

The Brazos River Authority shall comply with the memorandum issued by the State Auditor on October 7, 1988 relating to the disclosure of industrial development and pollution control bonds. (TEX. WATER CODE § 49.199(a)(5); 30 TEX. ADMIN. CODE § 292.13(5).)

Authority for Policy 4.4

TEX. WATER CODE § 49.199(a)(5).
30 TEX. ADMIN. CODE § 292.13(5).

CAPITAL IMPROVEMENT PLAN 4.5

Purpose

The goal of the Capital Improvement Plan (CIP) is to maintain the Brazos River Authority's physical infrastructure at a level adequate to protect the Brazos River Authority's capital investment, minimize future maintenance and replacement costs, and provide expansion to meet the long-term needs of the basin.

Generally

The Brazos River Authority will adopt and update a multi-year plan for capital infrastructure maintenance and expansion as part of the Annual Operating Plan (AOP) process. The CIP will identify estimated costs, timelines, and funding sources for applicable projects.

Capital infrastructure includes dam and gate infrastructure, water and wastewater treatment facilities, transmission pipelines, intake structures, office and administrative facilities, and the professional services required to acquire, design, construct or rehabilitate the aforementioned. Capital infrastructure does not include items determined to be operating capital.

The Board of Directors may amend the CIP as needed to accommodate the needs of the Brazos River Authority Basin.

The Brazos River Authority will maintain a scheduled level of maintenance and replacement for its operating capital. Operating capital items include, but are not limited to, fleet, information technology hardware and software, communications equipment and software, and heavy machinery.

CONTINGENCY RESERVES 4.6

Maintaining financial integrity is critical to accomplishing the mission of the BRA and establishing reserve funds will maintain the BRA's financial integrity while serving the long-term interests of its customers. It is prudent to establish both Operating and Non-Operating Reserve Funds. The Operating and Non-Operating Reserve Funds should be funded through deposits of Net Revenue to the Water Supply System.

Operating and Non-operating Reserves are created to meet different needs, each with a distinct set of characteristics as to utilization. The Brazos River Authority has created five (5) Reserve Funds:

- (1) Working Capital Fund;
- (2) Repair and Replacement Fund;
- (3) Contingency Reserve Fund;
- (4) Self Insurance Fund; and
- (5) Rates Stabilization Reserve Fund.

The Working Capital Fund is only used to cover operations and maintenance cash flow needs created by the timing difference between the Authority's billing cycle and receipt of payments. Due to the contractual nature of the Brazos River Authority's Water Supply System income stream and the nature of the Brazos River Authority's expenditures, Working Capital needs are reasonably predictable and should be no less than 90 days of annual Water Supply System operation and maintenance expense. The Board of Directors will establish the annual budgeted Operating Reserve Working Capital Fund at a target level of not less than 90 days of budgeted Water Supply System operation and maintenance expense for that fiscal year.

The Repair and Replacement Fund is required by the Brazos River Authority's Bond Covenants and will be only used for the purpose of making repairs (including emergency repairs) to the System of an extraordinary nature required by normal and customary wear and use, and for providing replacements as called for in the Bond Covenants. A Repair and Replacement Fund avoids the necessity of issuing debt for eligible expenses in addition to outstanding debt issued previously for the original acquisition or construction of a facility. The covenants for the Brazos River Authority's outstanding Water Supply System Revenue Bonds establish a Repair and Replacement Fund to be maintained at a minimum level in the amount of \$200,000.00 (Two Hundred Thousand Dollars) or such increased amount, which may be established from time to time by the Board of Directors following review of the System at five year intervals by the Brazos River Authority. The first five year interval began with the issuance of the Brazos River Authority's Water Supply System Revenue Bonds, Series 2001A and Series 2001B (dated May 1, 2001). Emergency Repairs are defined as any unexpected or unbudgeted repair, which, if not affected immediately, will adversely affect the operations of a facility. The General Manager/CEO may approve expenditures from the Repair and Replacement Fund up to the \$500,000 spending limit established in the Brazos River Authority's General Operating Procedures, Section 2.01, for Emergency Repairs without prior approval of the Board of Directors. Such disbursements will be reported to the Board at their next regularly scheduled meeting. All other expenditures from the Repair and Replacement Fund should be authorized by the Board beforehand.

A Self Insurance Reserve Fund can only be used to pre-fund insurance deductibles and unanticipated or uninsured losses for general liability, property, casualty, workers' compensation and other risk expenses. As the number of facilities owned by the Brazos River Authority increases, the incidence of insurance requiring deductibles, the lack of coverage over certain limits, and other non-insured risks will increase. A Self Insurance Reserve Fund allows flexibility in pricing insurance coverage by examining variances in assumed risk versus premium quotes. The Self Insurance Reserve Fund target level should be based upon an actuarial analysis of potential exposures from unfunded liabilities. All expenses incurred for deductibles, coinsurance or uninsured claims and/or losses will be paid directly from this fund.

A Rates Stabilization Reserve Fund is needed to only address fluctuations in revenue requirements that will occur year-to-year based on significant increases in capital needs, among other things, and whether Working Capital Reserve Targets and Coverage Targets are maintained. Pre-funding significant capital improvements through a Rates Stabilization Reserve Fund can minimize long-term rate impacts and developing a Rates Stabilization Reserve Fund in anticipation of fluctuations in revenue requirements will moderate the need for significant rate changes. The Rates Stabilization Reserve Fund will be replenished only after all other Operating and Non-Operating Reserves have been either funded or have met their annual replenishment target. The Rates Stabilization Reserve Fund can also be used as

a source of funding to address cash flow needs for major projects that are anticipated to be ultimately financed through the issuance of bonds or some other form of indebtedness. When the Rates Stabilization Reserve Fund is used for cash flow purposes, a Reimbursement Resolution will be executed by the General Manager/CEO in order to preserve the ability to issue Bonds in the future to replenish the balance of the Rates Stabilization Reserve Fund that has been depleted due to cash flows.

At no time shall any Operating or Non-Operating Reserve be used to make or pay any Debt Service on any outstanding or future bonds issued by the Brazos River Authority which have a pledge of revenues derived through the operation of the Brazos River Authority's Water Supply System. Debt Service payments shall only be made from those sources of funds specifically set aside and accounted for separately for the purpose of making Debt Service payments from the Brazos River Authority's Water Supply System.

If at any time any of the Reserves are depleted to a level that is less than the target levels prescribed, the Board of Directors will promptly implement a plan, to be recommended by the General Manager/CEO which could include rate increases, cost reductions, or any other means deemed appropriate to achieve sufficient Net Revenue to replenish the reserves to the prescribed target levels within no less than 36 months from the end of the fiscal year in which such depletions occurred.

DEBT 4.7

Purpose

Debt financing may be used when non-continuous capital improvements are desired, and future citizens/customers will receive a benefit from the improvement. The Board of Directors intends that all debt financing maintain a high level of financial stability and not compromise long-term financial integrity to achieve short-term benefits.

Generally

The issuance of debt requires an affirmative vote of the Board of Directors. The General Manager/Chief Executive Officer is authorized to approve resolutions expressing official intent to reimburse costs of projects from debt financing that meet state and federal requirements.

The Brazos River Authority will ensure that the debt is soundly financed by:

- (1) conservatively projecting the revenue sources that will be utilized to pay the debt;
- (2) financing the improvement(s) over a period not greater than the useful life of the improvements; and
- (3) determining that the cost benefit of the improvement including interest costs is positive.

The Brazos River Authority will not issue debt for working capital items.

Debt reserves will be established to protect bondholders from payment default. Adequate bond reserves are essential in maintaining good bond ratings and the marketability of bonds. Debt reserves, through cash or surety bonds, will be established by bond resolution.

For debt to be paid from water supply system revenues, the Brazos River Authority will maintain debt service coverage ratio of 1.10 with a target of 1.30. The debt coverage ratio will be calculated and reviewed as part of the annual budget process. (TEX. GOV'T CODE §§ 1371.001-.106.)

Authority for Policy 4.7

PRICING 6.6

Purpose

The purpose of this policy is to establish the pricing policy of the Brazos River Authority for the water and services provided by the Brazos River Authority.

Pricing, Generally

The Brazos River Authority shall establish rates for the sale of water and services that are fair, reasonable, and nondiscriminatory. (TEX. WATER CODE §§ 13.001(c), 13.043(j), 13.182, 13.186(a); see also TEX. WATER CODE §§ 11.036, 11.038.)

Rate-Setting Criteria

In setting rates, the Brazos River Authority shall consider, but not be limited to, the following criteria:

- (1) Payment of all Operating and Maintenance Expenses;
- (2) Production of Net Revenues at least 1.30 times the Maximum Annual Debt Service Requirements of outstanding Bonds; and
- (3) Payment of all other obligations of the System; including the Debt Service Requirements for the year for which rates are being set.

Water Sales Contracts

All future water sale contracts shall contain conditions requiring such conservation and water quality measures that may, in the opinion of the Brazos River Authority, be feasible, economical, and appropriate. The Brazos River Authority shall not supply or commit to supply any water to any other party except pursuant to a written contract. All contracts and resolutions along with associated rates will be considered to be for firm uninterruptible water unless the contract specifically provides that such commitment is subject to interruption or curtailment.

Responsibility of General Manager/Chief Executive Officer

It shall be the responsibility of the General Manager/Chief Executive Officer to see that all rates and rate changes are presented to the Board of Directors for approval and that all customers are afforded an opportunity to comment on such actions prior to the Board's approval.

Requirement to Publish Rules and Regulations

The Brazos River Authority shall make and publish reasonable rules and regulations relating to:

- (1) the method by which it will supply water;
- (2) the use and distribution of the water; and
- (3) the procedure for applying for the water and for paying for it. (TEX. WATER CODE § 11.037(a).)

Rights of Owners of Land Adjoining Water Source

A person who owns or holds a possessory interest in land adjoining or contiguous to a canal, ditch, flume, lateral, dam, reservoir, or lake ("water source") constructed and maintained under the provisions of chapter 11 of the Texas Water Code (pertaining to water rights) and who has secured a right to the use of water in the water source is entitled to be

supplied from the water source with water for agricultural uses, mining, milling, manufacturing, development of power, and stock raising, in accordance with the terms of the person's contract. (TEX. WATER CODE § 11.038(a).)

To the extent that the Brazos River Authority owns or controls the water in the water source, and the Brazos River Authority and the person owning or holding a possessory interest in the land adjoining or contiguous to the water source cannot agree on a price for a permanent water right or for the use of enough water for irrigation of the person's land or for agricultural uses, mining, milling, manufacturing, development of power, or stock raising, then the Brazos River Authority, if it has not contracted to others, shall furnish the water necessary for these purposes at reasonable and nondiscriminatory prices. (TEX. WATER CODE § 11.038(b).)

Standby Fees

The Brazos River Authority, to the extent it provides or proposes to provide retail potable water, wastewater, or drainage services, may, with approval of the Texas Commission on Environmental Quality, adopt and levy standby fees. A standby fee means a charge, other than a tax, imposed on undeveloped property for the availability of water, wastewater, or drainage facilities and services. A standby fee does not mean an impact fee, tap fee, or a connection fee. (TEX. WATER CODE § 49.231; 30 TEX. ADMIN. CODE § 293.141.)

If the Brazos River Authority imposes standby fees, it must do so in compliance with the provisions of § 49.231 of the Texas Water Code and chapter 293, subchapter m, of title 30 of the Texas Administrative Code. (TEX. WATER CODE § 49.231; 30 TEX. ADMIN. CODE §§ 293.141-.150.)

Impact Fees

The Brazos River Authority may make application to the Texas Commission on Environmental Quality for approval of the assessment of impact fees. An Impact Fee is a charge or assessment imposed by the Brazos River Authority against new development in order to generate revenue for funding or recouping the costs of capital improvements or facility expansions necessitated by and attributable to such new development. An impact fee is also a charge or fee by the Brazos River Authority for construction, installation, or inspection of a tap or connection to Brazos River Authority water, wastewater, or drainage facilities, including all necessary service lines and meters, or for wholesale facilities that serve such water, sanitary sewer, or drainage facilities, that:

- (1) does not exceed three times the actual and reasonable costs to the Brazos River Authority for such tap or connection; or
- (2) if made to a nontaxable entity for retail or wholesale service, does not exceed the actual costs to the Brazos River Authority for such work and for all facilities that are necessary to provide Brazos River Authority services to such entity and that are financed or are to be financed in whole or in part by tax-supported or revenue bonds of the Brazos River Authority, shall not be deemed to be an impact fee. (30 TEX. ADMIN. CODE §§ 293.171(1), 293.172.)

If the Brazos River Authority assesses impact fees, it must do so in compliance with the provisions of Chapter 395 of the Local Government Code and Chapter 293, subchapter n, of title 30 of the Texas Administrative Code. (Tex. Local Gov't Code Chapter 395; Tex. Water Code § 49.212(d); 30 TEX. ADMIN. CODE §§ 293.171-.176.)

Authority for Policy 6.6

TEX. LOCAL GOV'T CODE CHAPTER 395.

TEX. WATER CODE §§ 11.036, 11.037, 11.038, 13.001(c), 13.043(j), 13.182, 13.186(a), 49.212(d), 49.231.

30 TEX. ADMIN. CODE §§ 293.141-.150, 293.171-.176



Brazos River Authority

RESOLUTION OF THE BOARD OF DIRECTORS OF THE BRAZOS RIVER AUTHORITY JULY 28, 2025

Agenda Item No. 1 Fiscal Year 2026 Annual Operating Plan and Adoption of Annual Operating Plan

"BE IT RESOLVED by the Board of Directors of the Brazos River Authority (Board) that the Fiscal Year 2026 Annual Operating Plan and Multi-Year Capital Improvement Plan (Budget) as presented to the Board at the July 28, 2025 meeting be approved and adopted, including the following provisions:

BE IT FURTHER RESOLVED that the General Manager/CEO is hereby authorized to make expenditures and enter into contracts for expenditures as listed in the Budget, in accordance with the Brazos River Authority's General Operations Practices, Policy 2.01, *Authority And Responsibilities Of The Board Of Directors And General Manager/Chief Executive Officer*,

BE IT FURTHER RESOLVED that the General Manager/CEO is hereby authorized to make adjustments in the individual line item amounts of the Budget provided that the total amount expended shall not exceed the total amount authorized for each operating division as follows:

Water Supply	\$ 75,035,454
Cost Reimbursable	<u>18,562,411</u>
Total Operating Budget	<u>\$ 93,597,865</u>
Water Supply	\$ 91,704,000
Cost Reimbursable	<u>3,978,000</u>
Total Capital Budget	<u>\$ 95,682,000</u>

BE IT FURTHER RESOLVED that the Board hereby adopts the Multi-Year Capital Improvement Plan as presented in the Budget;

BE IT FURTHER RESOLVED that the Board hereby approves and adopts a rate of \$106.00 per acre-foot of water annually for Fiscal Year 2026, for both the System Water Rate and the Interruptible Water Rate;

BE IT FURTHER RESOLVED that the Board hereby approves and adopts a rate of \$74.20 per acre-foot of water annually for Fiscal Year 2026, for the Agricultural Water Rate;

BE IT FURTHER RESOLVED that the Board hereby approves and adopts a methodology for Quarterly Payments or Monthly Payments by its water customers to include a multiplier to be applied to the annual payment to allow the Brazos River Authority to recover interest lost on any unpaid balance plus a Service Charge for administrative costs, including, but not limited to, costs involving the billing, accounting and collecting for the quarterly or monthly payments;

BE IT FURTHER RESOLVED by the Board that the methodology used to determine the multiplier consists of applying the current savings rate the Brazos River Authority would be earning on the funds if paid in full annually, to the unpaid balance on a monthly or quarterly schedule, to determine lost interest; and that the Service Charge shall remain at twenty dollars (\$20.00) per invoice to cover additional administrative costs for billing, accounting and collecting the associated payments; and

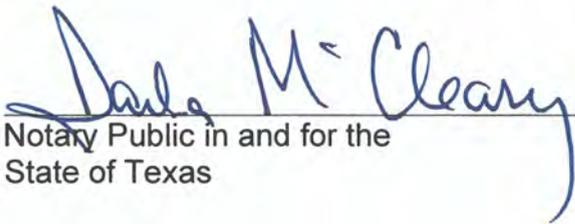
BE IT FURTHER RESOLVED that the Board hereby approves and adopts an annual interest rate of 4.5% and a daily interest rate charge of .0123288% ($4.5\% \div 365$) to be applied for quarterly and monthly payments for Fiscal Year 2026."

The aforementioned resolution was approved by the Board of Directors of the Brazos River Authority on July 28, 2025, to certify which witness my hand and seal.

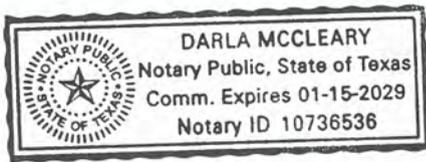


Cynthia A. Flores
Presiding Officer

SUBSCRIBED AND SWORN TO BEFORE ME on this the 28th day of July, 2025, to certify which witness my hand and official seal.



Notary Public in and for the
State of Texas





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GLOSSARY AND ACRONYMS

Glossary

100-year flood - the magnitude of flood that might be expected to occur, on average, once every 100 years. A flood that has a 1% chance of occurring in any given year.

accrual accounting – a basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized when they are incurred.

acre-foot (AF) - the volume of water required to cover an acre of ground to a depth of one foot. one acre-foot = 325,851 gallons of water.

activated sludge process - a biological wastewater treatment process in which a mixture of wastewater and activated sludge is agitated and aerated.

alluvium – a deposit of clay, silt, sand, and/or gravel left by flowing streams in a river valley or delta, typically producing fertile soil.

appropriation – an authorization made by the Board of Directors through an approved budget which permits the BRA to incur obligations and to make expenditures of resources. Appropriations lapse at the end of the fiscal year.

audit – an official inspection of an organization's accounts by an independent body.

available yield - the amount of water available for long-term sale.

balanced budget - a budget is balanced when current expenditures are equal to or less than current revenues.

billing unit - for purposes of the BRA's System Water Rate, one acre-foot of water committed under a long-term contract.

Brazos G – is one of the sixteen Regional Water Planning Groups in Texas. It is comprised of all or part of 37 counties and is located in the central part of Texas.

capital improvement project (CIP) – a multi-year project that installs, replaces or rehabilitates a major asset.

cfs - cubic foot (or feet) per second. A measure of flow rate. One cubic foot per second equals about 7.5 gallons. It is the principal measurement used to gauge water discharge. 1 cfs is equal to a block of water one-foot cubed flowing at an average velocity of one foot per second.

conservation pool - that portion of the water impounded by a dam that is reserved to meet water supply needs.

deficit – an excess of expenditures or liabilities over income or assets for a given period.

dependable yield – same as Firm Yield. It is the maximum volume of water which could be removed from a reservoir each year during a repeat of the drought of record. Analysis to determine firm yield includes considerations of the storage requirements of other reservoirs in the system and assumes that the reservoir's conservation pool is full at the beginning of the drought.

depreciation – an accounting practice used to spread the cost of a tangible or physical asset over its useful life.

Dig Tess – the damage prevention service and Texas Excavation Safety System, is the agency that locates underground utilities prior to any excavating.

diversion point - physical location where water is withdrawn from a lake, river, or stream for consumptive use. For example, water from a reservoir may be under contract to be supplied at a point downstream. Water is released from the lake to be made available at the diversion point.

dsf - day second foot (or feet). A measure of water volume equal to an average flow of one cubic foot per second for a 24-hour period. 1 dsf = 1.9835 acre-feet

effluent – something that flows out, in the context of water and wastewater treatment, it is the treated flow that leaves the treatment facility and is either re-used or enters the environment.

enterprise fund – a fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purpose.

firm yield – Same as Dependable Yield. The maximum volume of water which could be removed from a reservoir each year during a repeat of the drought of record. Analysis to determine firm yield includes consideration of the storage requirements of other reservoirs in the system and assumes that the reservoir's conservation pool is full at the beginning of the drought.

flood pool - the volume of space behind a dam which is specifically designed and built to capture flood water to alleviate flood damage downstream.

flood plain - an area of low-lying land adjacent to a river that is subject to periodic flooding.

GIS - Geographic Information System. A computer-based system for storing, analyzing and displaying various data in association with a geographic location.

gpm - gallons per minute.

groundwater - water that comes from beneath the surface of the ground, consisting largely of precipitation and surface water that has percolated down. Includes water that comes from wells or springs.

hydrology - having to do with the occurrence, circulation, distribution and properties of the waters of the Earth and the Earth's atmosphere.

industrial pretreatment program (IPP) - treating wastes at an industrial site to remove specified compounds or wastes prior to releasing the plant waste into the sewerage system.

mgd - million gallons per day.

mg/l - milligrams per liter; standard measurement for sampling water quality parameters.

non-point source - accumulated pollutants in water or air that do not originate from a single discrete source.

NPW – non-potable water. Water that has not been examined, properly treated, and not approved by appropriate authorities as being safe for consumption.

Off channel reservoir – is a water supply lake built next to or near a river instead of directly on the main stem of the river.

operating project (OP) – a multi-year project that is non-recurring in nature but does not create a major asset. Examples are studies and assessments that will not be capitalized.

OSSF – On-Site Sewage Facility

piezometers - instruments designed to measure fluid pressure.

pH - hydrogen ion concentration, determines the acidic or basic condition of water. A pH of 2 would be acidic, a pH of 7 would be neutral and a pH of 10 would be caustic.

PLC – Program Logic Controller - is a digital computer used for automation of electromechanical processes.

PMF - probable maximum flood; the worst flood that could be expected to occur in a specific area as a result of the most adverse combination of meteorological and hydrological conditions, often resulting in extremely low probability of occurrence.

point source - pollutants in water or air that can be traced to a single effluent pipe or smokestack.

potable water - treated water that is suitable for human consumption.

raw water - untreated water from a lake, river or stream; not suitable for human consumption but generally usable for irrigation or industrial purposes.

Region 8 – officially the Region 8 Lower Brazos Flood Planning Group, is one of the fifteen Texas Water Development Board designated flood planning regions in the state of Texas. It encompasses the Brazos basin from just south of possum Kingdom lake to the Gulf of Mexico.

run-of-the-river water permit - water rights which can be exercised only if water is physically available for withdrawal from the stream at the permitted diversion site.

sediment pool - the space reserved in a reservoir for future deposits of naturally occurring soil and organic materials in a lake impoundment that occur as a result of stream run-off and riverbank erosion.

spall - a fragment removed from the face or edge of a material, such as stone or concrete, by age or weathering.

spillway gates - the spillway is the portion of a dam designed to have water flowing over it. Spillway gates are structures designed to control the quantity of water flowing over a spillway.

stakeholder – a person or entity with an interest or concern in something.

standard project flood - a flood of a particular size that could be expected to occur from the most severe combination of meteorological and hydrological conditions that are reasonably characteristic of a given area. It sets the standard for protection to be sought by the Corps of Engineers in designing flood control projects. A typical standard project flood is one which may be expected to occur once every 500 years.

stilling basin - feature of many dams, located directly below water release gates (and other discharge facilities) to dissipate the high energy (velocity) of the discharged waters to prevent damage to natural features below the dam.

storage water permit - water rights granted by the State which allow the BRA and other agencies to store water.

stream gauging network - system of equipment installed and operated, usually by the U.S. Geological Survey, to supply information about stream conditions. Usually includes elevation of water and quantities of water (flow rates) at the measurement station. May also include some water quality parameters.

surface water - all water on the surface of the Earth including lakes, ponds, rivers, oceans, streams, puddles, as distinguished from groundwater.

system operations order - a permit which allows the BRA to manage its individual reservoirs as elements of a single system. This allows the BRA to select the "best" reservoir from which to release water to meet a customer's need, thereby increasing efficiency and reducing water lost to evaporation during delivery to a customer.

system water rate - the billing rate per acre-foot of water per year set by the Brazos River Authority's Board of Directors (usually in July). It is determined by dividing the total cost of service to provide water by the total billing units (the total amount of water committed under long-term water contracts).

System Water Availability Agreement - the BRA's current standard long-term water supply contract for water to be made available to purchase from the BRA's system of water supply reservoirs, with the water being made available under the SWAA being purchased at the System Water Rate.

System Water Supply Agreement - a long-term water supply contract for a specific quantity of water from one or more of the BRA's system of water supply reservoirs, with that water being purchased at the System Water Rate. Superseded as the standard form of long-term water supply contract in 2000 by the System Water Availability Agreement (*q.v.*).

tailwater - elevation of water below a dam. Comparing tailwater elevation to headwater elevation (the height of water in the reservoir impounded by the dam) allows the calculation of the amount of water flowing through a turbine.

Tainter Gates – is a type of radial arm floodgate used in dams and canal locks to control water flow. It is named for Wisconsin structural engineer Jeremiah Burnham Tainter.

take-or-pay - a water supply contract which specifies that the water user pays for a specified quantity of water committed to it whether any water is actually used by the customer or not.

TDS - total dissolved solids, usually a water quality measurement.

TMDL - Total Maximum Daily Load. The Clean Water Act requires the determination of the maximum daily loading of any contaminant that has been demonstrated to cause a violation of Stream Standards.

TPDES - Texas Pollutant Discharge Elimination System. Each of the BRA's treatment plants is required to operate under the terms of a specific TPDES permit administered by the Texas Commission on Environmental Quality (TCEQ).

TSS - total suspended solids, usually a water quality measurement.

turbidity - a condition in water caused by the presence of suspended matter which results in the scattering and absorption of light.

water right - a legal right to use a specified amount of water for a beneficial purpose.

water supply release - discharge of water from a reservoir for downstream use to fulfill a water supply contract.

watershed management - management of water quality throughout a watershed drainage area by identifying and assessing activities and land-use patterns.

working capital - the excess of current assets over current liabilities.

Brazos River Authority

Acronyms, Agencies, Organizations

ACFR – Annual Comprehensive Financial Report

AF – acre foot/feet

AG – Attorney General

Alliance – The Brazos-Colorado Water Alliance created by the Brazos River Authority and the Lower Colorado River Authority to pursue water projects of benefit to both river basins.

AOP – Annual Operating Plan (the annual budget)

ASR – Aquifer Storage and Recovery

ARRA – American Recovery Reinvestment Act

ATS – Automatic Transfer Switch

BCRUA – Brushy Creek Regional Utility Authority

BOD – Board of Directors

BRA – Brazos River Authority

CAASLE – Concrete Assessment and Service Life Extension

CB/LB – Central and Lower Basin

CCAA – Candidate Conservation Agreement with Assurance

CFO – Chief Financial Officer

CIP – Capital Improvement Project

CO – BRA's Central Office Facility in Waco, TX

COC – Controlled Outlet Conduit

CPI – Consumer Price Index

CRP – Clean Rivers Program. Created by the Texas Legislature in 1991 and is managed and funded by TCEQ. The BRA is the CRP contractor for the Brazos River basin.

CRRSS – Clute-Richwood Regional Wastewater System

CWA – Clean Water Act

DCB – DeCordova Bend Dam (Lake Granbury)

DSSMP – Dam Safety Surveillance and Monitoring Plan

EAP – Emergency Action Plan

ECI – Employment Cost Index

EPA – Environmental Protection Agency

ERP – Enterprise Resource Planning

ESA – Endangered Species Act

EWCRWS – East Williamson County Regional Water System

F&A – Finance and Administration

FEMA – Federal Emergency Management Agency

FY – Fiscal Year

G&CR – Government and Customer Relations

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standard Board

GFOA – Government Finance Officers Association

GIS – Geographic Information Systems

GM/CEO – General Manager / Chief Executive Officer

HB – House Bill

HD – High Definition

HL&P – Houston Lighting & Power Company

HR – Human Resources

IPP – Industrial Pretreatment Program

IT – Information Technology

IWRP – Integrated Water Resources Plan

LCRA – Lower Colorado River Authority

LG – Lake Granbury

LGA – Legislative Government Affairs

LiDAR – Light Detection and Ranging

LIMS – Lab Information Management System

LL – Lake Limestone

LOA – Letter of Agreement

LRFP – Long Range Financial Plan

MG – million gallons

MGD – million gallon per day

MOU – Memorandum of Understanding

MSD – Morris Sheppard Dam (at Possum Kingdom)

MSL – mean sea level

MUD – Municipal Utility District

NWS – National Weather Service

O&M – Operations and Maintenance

P&I – Principal and Interest

PBW – Project Budget Worksheet – Tool for capturing information about capital projects

PIO – Public Information Office

PK – Possum Kingdom Lake

PUC – Public Utility Commission

R&R – Repair and Replacement

RFB – Request for Bids

RFP – Request for Proposals

RFQ – Request for Qualifications

RJV – Ring Jet Valve

RMP – Risk Management Plan

RSMU – Reservoir System Maintenance Unit

RWPG – Regional Water Planning Group

RWS – Regional Water System

RWSTO – Reservoir, Water Supply & Treatment Operations

SB – Senate Bill

SBITA – Subscription-Based Information Technology Arrangements

SCADA – Supervisory Control and Data Acquisition

SCR – Sterling C. Robertson Dam (Lake Limestone)

SCWTP – Sandy Creek Water Treatment Plant

SLGW – Sugar Land Greatwood Plant

SLNP – Sugar Land North Plant

SLNT – Sugar Land New Territory Plant

SLSP – Sugar Land South Plant

SLRSS – Sugar Land Regional Sewerage System

SOI – Statement of Interest

SUD – Special Utility District

SWATS – Surface Water and Treatment System

SWP – State Water Plan

TAES – Texas Agricultural Extension Service

T-B WWTP – The Temple-Belton Wastewater Treatment Plant

TCEQ – Texas Commission of Environmental Quality (formerly Texas Natural Resource Conservation Commission (TNRCC)). TNRCC was created September 1, 1993, with the merger of the Texas Water Commission and the Texas Air Control Board.

TIAER – Texas Institute for Applied Environmental Research, located at Tarleton State University in Stephenville, TX

TML – Texas Municipal League

TPDES – Texas Pollutant Discharge Elimination System

TPWD – Texas Parks and Wildlife Department

TRA – Trinity River Authority

TXU – Texas Utilities

TWC – Texas Water Commission (predecessor of the Texas Natural Resource Conservation Commission)

TWCA – Texas Water Conservation Association

TWDB – Texas Water Development Board

USACE – U.S. Army Corps of Engineers

USFWS – U.S. Fish & Wildlife Service

USGS – United States Geological Service

WAS – Waste Activated Sludge

WCID – Water Conservation and Improvement District

WCRRWL – Williamson County Regional Raw Water Line

WEAT – Water Environment Association of Texas

WMP – Water Management Plan

WPP – Watershed Protection Plan

WWTP – Wastewater Treatment Plant

Flooding Definitions

Caution stage - significant rise within the river channel; will not exceed bank full but is a threat to equipment and livestock in the main river channel and tributaries.

Bank full stage - portions of banks of main channel or tributaries under water but not significantly into flood plain.

Minor lowland flooding - river flow extending into flood plain but not causing any damage.

Moderate lowland flooding - river flow extending well into flood plain and causing damage to crops, pasture land; minor roads flooded.

Major lowland flooding - extensive flooding of flood plain; primary roads flooded; evacuations; residences and commercial buildings may be flooded.

Conversions:

Volumes:

1 cubic foot = 7.48 gallons

1 acre-foot = 43,560 cubic feet

1 day second foot = 1.935 acre feet

1 acre-foot = 325,851 gallons

1 million gallons per day (MGD) = 1,120 acre-feet per year

Flow Rates (volume divided by time):

1 cfs = 448.8 gallons per minute

1 cfs for 1 day = 2 acre-feet = 1 dsf

Concentrations:

mg/l = mass (milligram) in volume (liter) or approximately 1 part per million

ppm = parts per million

ppb = parts per billion